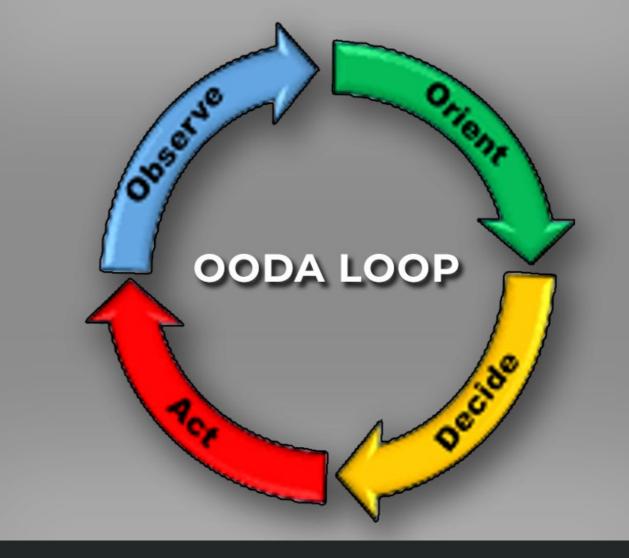
HEDGEYE

Capital Allocation

A New Institutional Service from Hedgeye



David Salem

Managing Director

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Intro to Capital Allocation

Origins & Aims

- Napoleonic imperative
- Research provider selection criteria

Elements & Service Tiers

- Delivered proactively at 5:00 pm ET on Thursdays = CIO Corner
- On demand = Macro Pro (all subscribers); sector research & consults (Tiers 1 & 2)

3 Curated Q & A

Words To Live By

If I have seen further it is by standing on the shoulders of giants. Isaac Newton (1643-1727)



It is not the strongest of the species that survive, nor the most intelligent, but the ones most responsive to change. Charles Darwin (1809 – 1882)



When the student is ready the master will appear.

Lao Tzu (~6th century B.C.)



Diversification is the only rational deployment of our ignorance.

Peter Bernstein (1919 - 2009)

I loved the competition. But I never had any fun. I never enjoyed it. All hard work all the time.

Criteria for Primary Investment Research Provider

Disqualifying Attributes

- Advertising-driven revenue model
- Unable or unwilling to provide complete time-stamped record of past work

Unfavorable Attributes

- Emphasis on narratives as distinct from data
- Embodies specific return forecasts or price targets for assets being analyzed

Favorable Attributes

- Bayesian commitment to updating research ASAP after new data arrive
- Presumes economy and markets are complex (chaotic) systems
- Proven capacity to withstand short-term performance pressures

Essential Attributes

- Multi-factor, multi-duration analyses based solely on reported data
- Focus on rates of change (vs. levels) in macro variables being tracked
- Asset price changes trump fundamentals when crafting actionable ideas

Go Anywhere, Stay As Long As Conditions Warrant

ETF Pro Positions Maintained for Three Months or More

																			!	Shore
Hedgeye Positions	Ticker	4Q18	1Q19	2Q19	3Q19	4Q19	1Q20	2020	3Q20	4Q20	1Q21	2Q21	3Q21	4Q21	1Q22	2Q22	3Q22	4Q22	1Q23	2Q23
Bonds																				
iShares 1-3 Year Treasury Bond ETF	SHY																		'	
iShares 7-10 Year Treasury Bond ETF	IEF																			
iShares 20+ Year Treasury Bond ETF	тіт																			
iShares iBoxx \$ High Yield Corporate Bond ETF	HYG																			
Commodities				•	•	•					•			•						
ProShares Bitcoin Strategy ETF	віто																			
Currencies							_!													
Invesco CurrencyShares Euro Trust	FXE																		· · · · ·	
Invesco DB US Dollar Index Bullish Fund	UUP																			
SPDR Gold Shares	GLD																			
Non-US Stocks																	-			
iShares MSCI Japan ETF	EWJ																		1	
iShares JPX-Nikkei 400 ETF	JPXN																			
iShares China Large-Cap ETF	FXI																			
iShares MSCI France ETF	EWQ																			
iShares MSCI Germany ETF	EWG																			
iShares MSCI Hong Kong ETF	EWH																			
iShares MSCI India ETF	INDA																			
US Stocks																				
iShares Russell 2000 ETF	IWM																			
Invesco QQQ Trust Series I	QQQ																			
Consumer Staples Select Sector SPDR Fund	XLP																			
Energy Select Sector SPDR Fund	XLE																			
SPDR S&P Oil & Gas Exploration & Production ETF	XOP																			
Real Estate Select Sector SPDR Fund	XLRE																			
Industrial Select Sector SPDR Fund	ХЦ																			
iShares U.S. Home Construction ETF	ΙТВ																			
Utilities Select Sector SPDR Fund	XLU																			
iShares U.S. Aerospace & Defense ETF	ITA																			
Technology Select Sector SPDR Fund	XLK																			

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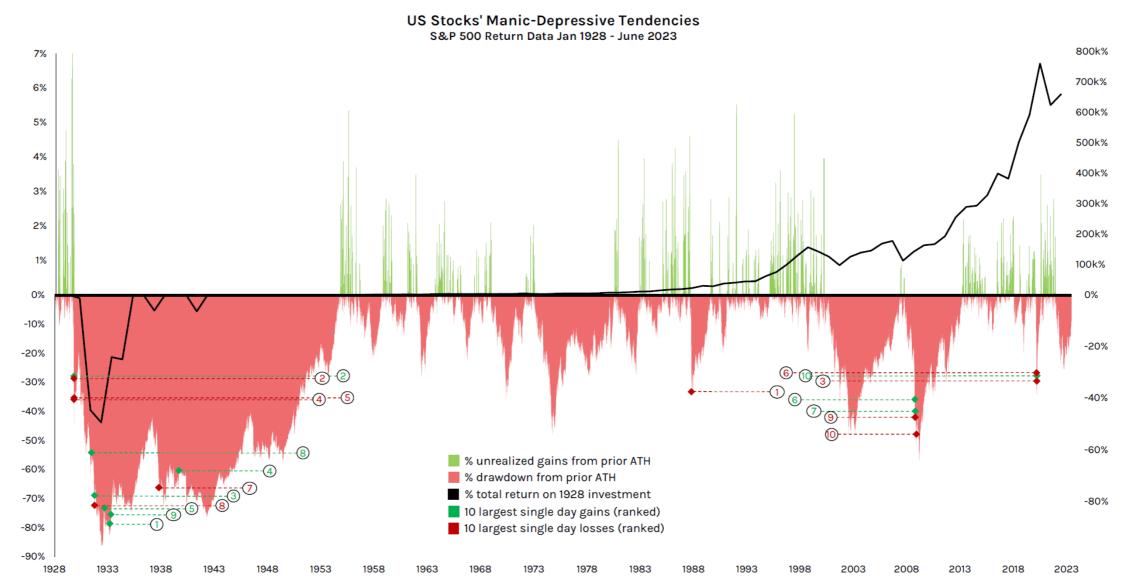
Dynamic Asset Allocation Gets A Bad Rap

Fact:	S&P 500 "Buy-and-Hold" Total Return Since Inception in 1926 = 226x	
Fact:	Remove 10 Best Days (Out of ~24,000!) = 75x	
Fact:	Reinsert 10 Best Days But Remove 10 Worst = 741x	
Question:	How many of the 10 Worst Days occurred during bear markets? Answer = 10)
Question:	How many of the 10 Best Days occurred during bear markets? Answer = 10)
Fact:	Total Return Since 1926 excluding Both 10 Worst and 10 Best Days245x	
Fact:	245x > 226x (i.e., perfect timing isn't needed to trump buy-and-hold)	

* Bear markets defined as epochs during which the S&P 500 fell at least 20% below its then all-time high without regaining it.

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Dynamic Asset Allocation Gets A Bad Rap (cont.)



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Elements of Capital Allocation @Hedgeye

Black = provided to all CA subscribers Green = provided to Tier 1 and Tier 2 subscribers only Purple = provided to Tier 1 subscribers only

What	When	Wherefore
Risk Range™ Signals	Daily	Trade ranges & Trend characterizations for widely held exposures
Early Look	Daily	Commentary on evolving economic & market conditions
The Macro Show	Daily	30-minute webcast based on Early Look
The Call @ Hedgeye	Daily	60-minute webcast featuring Hedgeye sector specialists
ETF Pro Plus	Weekly	ETF-specific recommendations based on Hedgeye research
InvestingIdeas	Weekly	Stock-specific recommendations based on Hedgeye research
CIO Corner	Weekly	Notable opportunities & perils in markets with commentary
Macro Themes	8x year	Comprehensive analyses of economic and market conditions
Demography	Varied	Commentaries on notable demographic trends
Access to CA Forum	Varied	Controlled access discussion board described later in this memo
Consult CA Team	Varied	One 60-minute consult per quarter
Consult CA Team	Varied	Two additional 60-minute consults per quarter
Consult Other Sector Teams *	Varied	Three 45-minute consults per quarter
Sector-Specific Black Books *	Varied	Three such books of a subscriber's choosing per quarter

* In addition to CA, Hedgeye employs teams generating research on multiple economic and capital market sectors, including China-based companies; Consumer Staples; Communications; Financials; Gaming, Lodging & Leisure (GLL); Healthcare; Industrials; Retail; Real Estate (a/k/a REITs) and Technology. Hedgeye specialists also generate robust and regularly recurring research on trends in demography; healthcare policies; and US federal budget, defense, legal and regulatory policies.

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		me Plan for ClU Corner	
When	What	Whys and Wherefores	Pages
Week 1	Observe	Data of perceived cardinal importance to allocators as a group	24
	Orient	Return prospects for multiple exposures over next 9+ months	6
	Decide	ETF Pro Positions Held for Three or More Months	1
	Act	Changes in exposure appraisals furnished in Orient	1
	Coming Attractions	Upcoming Hedgeye events and enhancements to Hedgeye services	1
		Typical number of pages in Week 1 editions =	32
Weeks	Best Practices	Policies, strategies or tactics used successfully by savvy allocators	2
2 - 4	Canaries in Coal Mines	Data suggesting potential inflections in economic or market trends	1
	Come Again?	Notably suspect assertions by prominent players in capital markets	1
	Coming Attractions	Upcoming events and enhancements to Hedgeye services	1
	First Principles	Suggested measures for getting structured for investment success	1
	Great Contemporaries	Profiles of laudable investment pros plying their trade full-time	1
	Good, Bad and Ugly	Critiques of varying approaches to investment policy-making	2
	Good Question!	Answers to notably insightful questions raised by CA subscribers	1
	ICYMI	Worthwhile papers on topics of interest to allocators	1
	Mistakes to Avoid	Mistakes allocators should take care to avoid	2
	Profiles in Courage	Intrepid words or deeds that spawned investment wins	1
	Revisionist History	Notable revisions to publicly reported macro data	1
	Startling Stats	Arrestingly interesting data appearing in other Hedgeye products	1
	This Just In	Updates to prior (and especially recent) editions of Observe	2
	Well Put!	Notably thoughtful posts by patrons to CA Forum	1
	Who Knew?	Notable facts or phenomena surfaced by CA staff or patrons	1
		Typical number of pages in Week 2 – 4 editions =	12

Proliminary Game Plan for CIO Corner

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HEDGEYE CAPITAL ALLOCATION

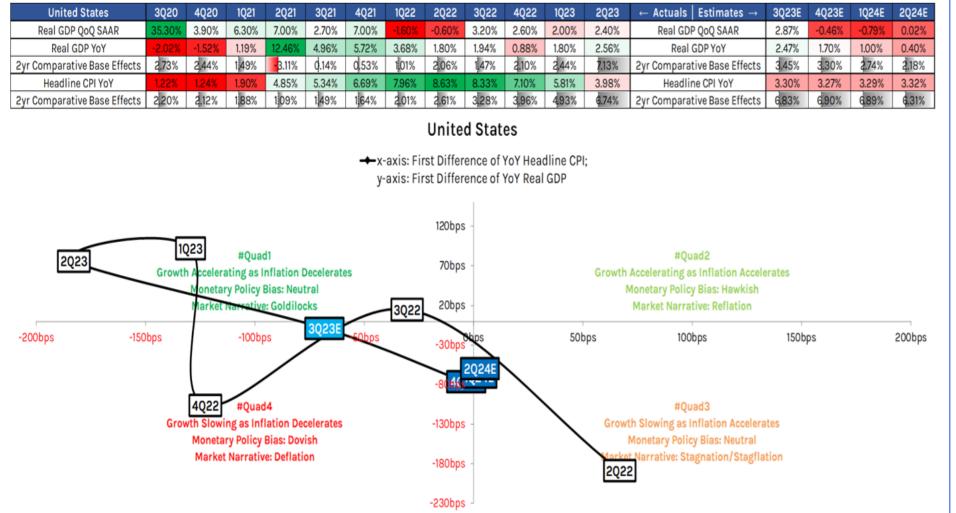


CIO Corner – Issue 6 August 2023

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• Quarterly EVs By GIP Model Regime	14	allocators might usefully focus, starting (and ending as needed in light of time constraints!) with Noteworthy	
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U.S. Quad Projections as of August 2023





Comments

What changed when Hedgeye's Macro team updated the Quad projections furnished in Issue 1 to reflect fresh data fed into Hedgeye's Nowcast model for the US? Not much: 3Q23 shifted from a shallow Quad 1 (<25 bp from the vertical axis) to a shallow Quad 4; 4Q23 and 1Q24 stayed in their pre-existing Quads (4 and 3, respectively); and 2Q24 entered stage right with an initial Quad 3 projection.

By our lights, the key takeaway for allocators pondering whether and how to adjust portfolio positions to optimize risk-adjusted expected returns between now and the end of the projection period examined at left is this: beware exposures that typically generate positive absolute returns under either Quad 3 or Quad 4 conditions but not both. Alas. as noted in Return Tendencies by Quad in the Appendix, the list of exposures clearing the bar just set is short, making abnormally large cash positions a prudent posture for the time being.

Data Source: BEA, BLS Light Blue box = Hedgeye Nowcast Model estimate. Dark Blue boxes = Hedgeye Comparative Base Effects Model estimates

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US Real GDP Nowcast Model



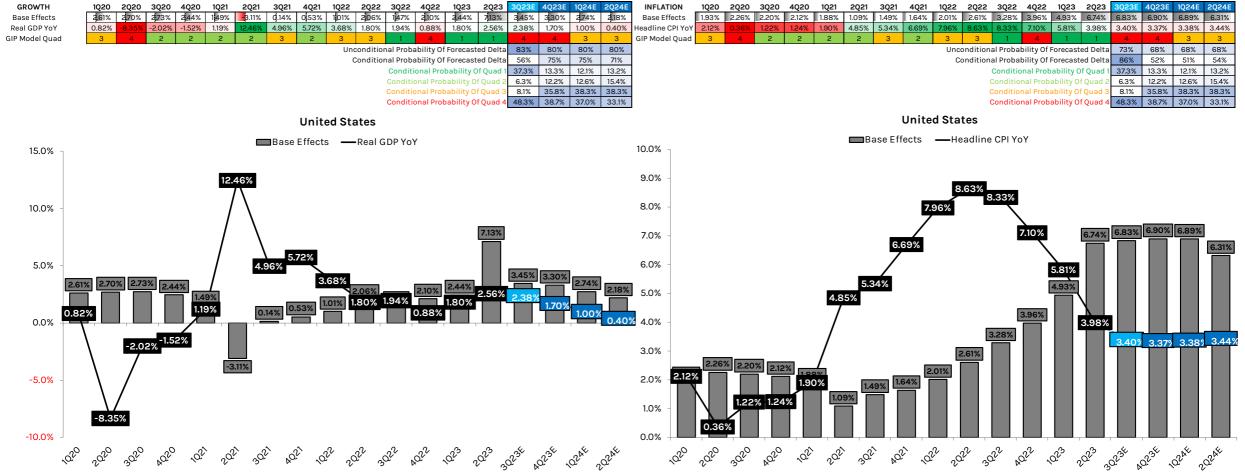
HEDGEYE US NOWCAST MODEL SUMMARY	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	1023	2Q23	Δ	
Real PCE YoY (1)	7.87	7.64	6.60	7.05	7.43	7.01	5.55	6.67	2.27	2.37	2.60	2.13	2.16	2.30	2.11	1.69	1.37	1.94	2.58	2.43	2.10	2.17	2.08		2.37	2.13	-0.24	Comments
Real Disposable Personal Income YoY (21)	-3.36	0.40	-1.39	-0.92	0.14	-0.34	-11.47	-3.43	-21.60	-7.44	-4.78	-4.68	-4.56	-4.13	-2.62	-2.35	-1.96	-1.50	2.42	2.77	3.55	3.54	3.99		2.92	3.76	0.85	Comments
Personal Savings Rate % of DPI (17)	9.9	9.5	7.9	7.3	7.1	7.5	4.7	4.5	3.8	3.6	3.4	2.7	3.5	3.2	3.0	3.0	3.5	3.7	4.0	4.3	4.6	4.3	4.6		4.3	4.5	0.1	This exhibit catalogs
Headline Retail Sales YoY (4)	14.29	14.13	12.71	14.97	17.32	15.52	13.25	17.77	8.36	8.92	9.81	9.26	10.34	10.17	9.37	8.77	6.14	5.98	7.41	5.26	2.19	1.23	1.61		4.95	1.42	-3.54	select inputs to the
Retail Sales Control Group YoY (8)	8.81	10.78	9.44	11.59	12.49	11.06	9.95	13.29	6.73	7.48	8.94	7.43	9.62	8.27	8.73	7.32	5.82	6.50	6.44	6.30	4.07	3.71	3.64		5.60	3.67	-1.93	to forecast rates of
Auto Sales YoY (11)	1.58	-14.02	-25,46	-19.86	-17.30	-23.54	-9.56	-10.21	-24.90	-22.80	-25.37	-15.36	-9.49	0.92	10.76	14.70	9.95	6.99	4.65	5.83	11.18	11.34	18.69	20.62	7.22	16.88	9.66	change in US real GDP.
MBA Mortgage Purchase Index YoY (26)	-17.27	-17.56	-14.14	-11.03	-6.98	-9.26	-10.06	-8.21	-9.55	-11.42	-13.34	-12.60	-15.71	-20.36	-29.54	-39.98	-41.09	-39.77	-36.69	-38.03	-38.03	-32.55	-29.91	-29.22	-37.58	-30.56	7.02	
Total Employees On Nonfarm Payrolls YoY (5)	5.39	4.56	4.25	4.27	4.50	5.10	4.99	5.20	4.92	4.88	4.79	4.54	4.38	4.15	4.00	3.67	3.43	3.20	3.27	2.81	2.67	2.64	2.60	2.49	2.92	2.58	-0.34	The model is re- trained guarterly to
Aggregate Hours Worked YoY (3)	6.00	4.56	4.25	3.97	4.50	5.10	3.79	5.51	4.32	3.98	3.89	3.94	3.78	3.55	3.40	3.37	2.54	2.01	3.27	2.22	1.79	2.05	1.71	1.90	2.42	1.89	-0.54	enhance its accuracy.
Aggregate Labor Income YoY (7)	10.58	9.17	9.33	9.60	10.15	10.37	9.72	11.05	10.49	9.97	9.63	9.56	9.43	9.10	8.64	8.41	7.66	6.88	7.80	7.00	6.17	6.52	6.15	6.33	6.99	6.33	-0.66	As noted in the
Monthly Initial Jobless Claims YoY (16)	-71.36	-63.50	-63.63	-65.81	-67.41	-69.01	-65.18	-71.85	-71.23	-66.09	-57.65	-47.39	-40.72	-39.73	-43.77	-27.50	-11.62	-2.99	-15.62	-1.42	9.48	12.04	8.00	19,44	-2.52	13.16	15.68	immediately prior
onference Board Consumer Confidence Index (15)	125.1	115.2	109.8	111.6	111.9	115.2	111.1	105.7	107.6	108.6	103.2	98.4	95.3	103.6	107.8	102.2	101.4	109.0	106.0	103.4	104.0	103.7	102.5	109.7	104.5	105.3	0.8	Commentary, Hedgeye
Industrial Production YoY (2)	5.38	4.42	3.36	4.02	4.48	2.97	2.27	6.61	4.43	4.59	3.66	3.19	3.01	3.11	4.51	3.10	1.85	0.59	1.47	0.81	0.17	0.37	0.23		0.82	0.30	-0.52	expects real US GDP
Capacity Utilization (19)	78.4	78.5	77.8	78.8	79.5	79.3	79.4	79.9	80.5	80.7	80.6	80.5	80.7	80.7	80.8	80.6	80.3	78.9	79.6	79.5	79.5	79.8	79.6	•	79.5	79.7	0.2	growth to accelerate modestly in the current
Durable Goods New Orders YoY (13)	15.83	17.01	12.54	11.61	13.42	14.10	11.52	10.03	9.07	10.63	9.33	9.51	8.89	6.31	8.28	8.03	3.11	5.31	1.91	0.61	4.09	4.33	5.48		2.20	4.91	2.70	quarter (302023) and to
Core Capital Goods New Orders YoY (14)	14.56	14.50	12.12	12.45	12.73	12.10	8.97	9.04	8.21	5.82	8.68	7.57	7.20	7.29	5.63	4.74	3.23	2.18	4.28	3.61	1.78	1.94	2.29	•	3.22	2.11	-1.11	decelerate in 402023 and
Factory Orders YoY (10)	20.18	20.75	18.71	19.10	19.76	18.57	15.83	15.43	16.78	16.71	15.84	15.53	12.79	10.78	11.06	10.13	5.82	5.42	3.94	2.07	0.47	0.02	-0.98		2.16	-0.48	-2.64	1Q2024.
Manufacturing & Trade Inventories YoY (29)	8.70	9.15	9.64	10.19	11.31	13.48	14.33	15.43	17.85	18.98	19.84	20.47	19.62	19.43	18.26	16.81	15.13	12.57	10.69	8.78	6.18	\$.23			8.55	5.23	-3.32	Given the generally
Nonresidential Construction Spending YoY (30)	-1.10	0.59	0.05	0.67	3.05	3.02	3.00	6.00	5.38	8.13	7.45	8.34	10.42	10.22	11.64	11.42	11.99	13.25	16.30	17.03	17.28	16.76	17.31		16.87	17.03	0.16	gloomy (red) _ character
Residential Construction Spending YoY (28)	31.74	26.46	23.32	20.85	21.05	21.28	21.69	25.08	24.89	25.61	24.09	20.40	15.09	11.46	8.68	5.79	1.40	-3.14	-6.15	-8.97	-10.65	-12.90	-11.38		-8.59	-12.14	-3.55	of newly arriving data
ISM Manufacturing PMI (27)	60.0	59.6	60.7	60.4	60.8	58.6	57.6	58.4	57.0	55.9	56.1	53.1	52.7	52.9	51.0	50.0	49.0	48.4	47.4	47.7	46.3	47.1	46.9	46.0	47,1	46.7	-0.5	at left, our presumption is that our current
ISM Non-Manufacturing PMI (18)	64.0	61.7	62.1	66.6	67.6	61.7	60.4	57.2	58.4	57.5	56.4	56.0	56.4	56.1	55.9	54.5	55.5	49.2	55.2	55.1	51.2	51.9	50.3	53.9	53.8	52.0	-1.8	projections for real GDP
NFIB Small Business Optimism Index (24)	99.7	100.1	99.1	98.2	98.4	98.9	97.1	95.7	93.2	93.2	93.1	89.5	89.9	91.8	92.1	91.3	91.9	89.8	90.3	90.9	90.1	89.0	89.4		90.4	89.2	-1.2	growth are more likely to
Exports YoY (6)	25.01	23.15	17.19	22.47	21.47	20.14	15.97	20.50	18.21	22.05	21.63	21.85	21.16	20.78	21.99	12.49	10.01	6.69	12.30	7.97	5.09	-1.43	-3.15		8.45	-2.29	-10.74	prove too optimistic than
Imports YoY (9)	22.85	21.13	20.77	19.25	21.92	22.65	21.41	23.88	27.19	24.10	22.84	19.93	16.82	14.05	14.42	13.36	2.40	2.04	3.80	0.62	-8.45	-4.48	-6.82		-1.35	-5.65	-4.31	too pessimistic, if
Rail Traffic YoY (12)	6.26	-0.06	-2.20	-2.34	-4.43	-6.38	-4.85	6.59	-2.27	-4.35	-3.90	-3.22	-3.15	-2.18	-2.78	-2.68	-4.31	-6.91	-5.99	-7.72	-9.84	-8.60	-7.55	-5.94	-7.85	-7.36	0.49	ultimate mark.
Headline CPI YoY (23)	5.37	5.25	5.39	6.22	6.81	7.04	7.48	7.87	8.54	8.26	8.58	9.06	8.52	8.26	8.20	7.75	7.11	6.45	6.41	6.04	4.98	4.93	4.05		5.81	4.49	-1.32	
PCE Deflator YoY (25)	4.42	4.52	4.65	5.22	5.85	5.97	6.12	6.39	6.77	6.41	6.52	6.98	6.39	6.26	6.29	6.13	5.66	5.30	5.36	5.04	4.17	4.34	3.85	•	4.86	4.10	-0.76	
Core PCE Deflator YoY (20)	3.87	3.88	3.92	4.31	4.82	5.04	5.21	5.42	5.36	5.03	4.88	5.04	4.70	4.93	5.20	5.10	4.80	4.62	4.69	4.65	4.61	4.68	4.62		4.65	4.65	0.00	
M2 Money Supply YoY (22)	13.00	13.64	12.85	12.75	12.49	12.74	11.39	10.05	9.36	7.76	6.04	5.65	5.03	3.89	2.67	1.50	0.39	-0.89	-1.62	-2.29	-3.95	-4.62	-3.97		-2.62	-4.30	-1.68	

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Conditional Probabilities in Practice

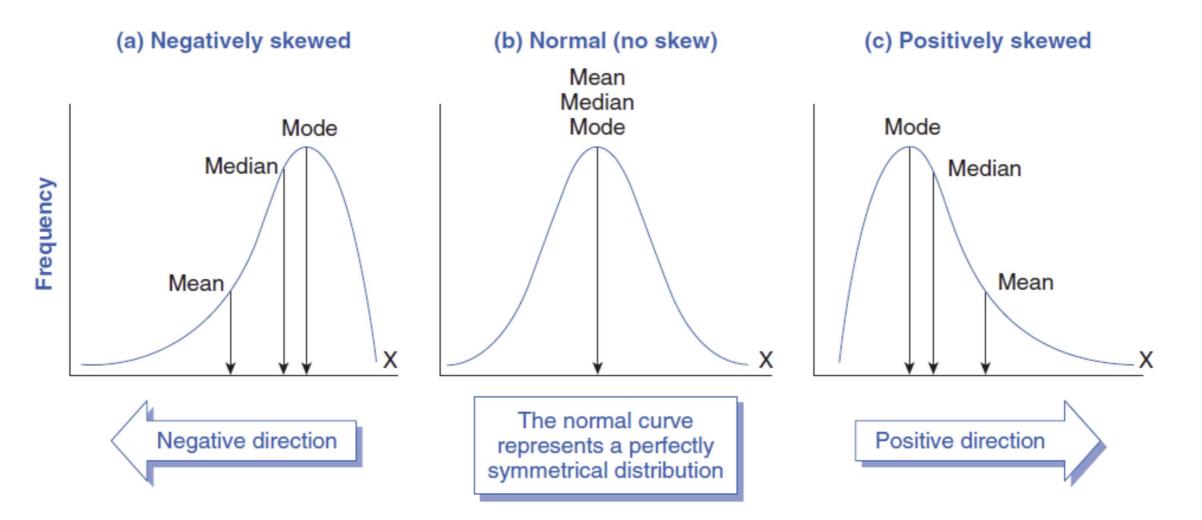
United States



Data Source: BEA, BLS Light Blue box = Hedgeye Nowcast Model estimate. Dark Blue boxes = Hedgeye Comparative Base Effects Model estimates.

Data Source: BEA, BLS . Light Blue box = Hedgeye Nowcast Model estimate. Dark Blue boxes = Hedgeye Comparative Base Effects Model estimates.

One Geek's View of Effective Investing



Source: biologyforlife.com/skew.html

Illustrative Edition of G20 Quad Projections



					Hedg	geye Ma	cro GIP I	Model Si	ignals							GR	DWTH					Strength	Of Signa				INFL	ATION					Strength	Of Signa	
					Actuals						Esti	nates			Rea	I GDP Yo	Y			NTM A	Condit	ional Prol	bability ()f Est. A		Headlin	ne <mark>CPI</mark> Y	/oY			NTM A	Condit	ional Pro	bability C	f Est.∆
7/10/2023	<mark>1</mark> Q21	2Q21	3Q21	4Q21	1Q22	2022	3022	4Q22	<mark>1</mark> Q23	2Q23E	3Q23E	4Q23E	1Q24E	COUNTRY	1Q23	2Q23E	3Q23E	4Q23E	1Q24E	1Q24E Less 2Q23E	2Q23E	3Q23E	4Q23E	1Q24E	COUNTRY	1Q23	2Q23E	3Q23E	4Q23E	1Q24E	1Q24E Less 2Q23E	2Q23E	3Q23E	4Q23E	1Q24E
Argentina	2	2	3	4	3	2	3	3	3	3	1	1	1	Argentina	1.30	-4.60	-4.35	-3.90	-3.49	111bps	98	54	57	57	Argentina	101.87	116.34	116.25	116.14	116.12	-22bps	98	51	51	50
Australia	2	2	- 4	2	3	2	2	3	3	4	1	1	1	Australia	2.27	1.11	121	1.26	1.32	21bps	98	54	52	53	Australia	6.14	5.91	5.70	522	4.73	-117bps	76	73	98	98
Brazil	2	2	3	3	2	2	4	4	1	- 4	2	2	3	Brazil	4.00	1.55	1.65	1.73	129	-26bps	98	53	53	63	Brazil	5.34	3.95	4.69	5.56	5.80	185bps	98	85	91	61
Canada	2	2	3	3	3	2	4	4	1	- 4	1	1	2	Canada	2.21	0.46	0.51	0.62	0.79	33bps	98	52	54	56	Canada	5.15	3.75	3,43	3.35	3.57	-18bps	98	75	57	67
China	1	3	4	3	1	3	2	4	4	1	4	1	3	China	3.30	8.12	4.18	4.78	3.73	-439bps	98	98	62	71	China	1.27	0.10	0.05	0.00	0.62	52bps	98	53	53	84
Eurozone	2	2	3	2	2	3	3	3	4	4	1	4	3	Eurozone	1.00	0.56	0.61	0.46	0.36	-20bps	64	52	55	53	Eurozone	8.00	6.20	4.67	3.43	3.68	-252bps	98	98	98	68
France	2	2	3	2	3	3	3	3	2	4	1	4	4	France	0.87	0.69	0.76	0.40	0.30	-40bps	55	52	60	53	France	7.00	6.07	5.13	4.35	3.90	-217bps	98	98	98	91
Germany	3	2	3	3	2	3	3	3	- 4	4	1	1	3	Germany	-0.17	-0.39	-0.29	0.14	0.10	49bps	56	53	63	51	Germany	8.77	6.90	5,48	3.82	4.53	-237bps	98	98	98	98
India	1	2	4	4	3	2	- 4	- 4	2	1	2	2	- 4	India	6.06	6.27	6.33	6.40	5.18	-109bps	54	51	51	70	India	6.21	4.41	4.86	5.35	4.65	23bps	98	77	79	92
Indonesia	1	2	3	2	3	2	2	3	1	4	1	- 4	4	Indonesia	5.03	4.06	4.35	4.01	3.75	-31bps	98	67	70	65	Indonesia	5.24	3.95	298	271	259	-136bps	98	98	63	56
Italy	2	2	3	2	3	3	3	3	1	4	1	- 4	3	Italy	1.90	0.70	0.81	0.67	0.49	-21bps	81	53	54	55	Italy	9.53	7.77	6.05	3.47	3.82	-395bps	98	98	98	71
Japan	3	1	3	3	3	2	3	3	1	- 4	1	1	- 4 -	Japan	1.90	0.86	1.01	127	0.92	6bps	82	55	58	61	Japan	3.60	3.27	270	1.88	1.82	-145bps	73	89	98	55
Mexico	2	2	- 4	3	2	2	2	- 4	1	- 4	1	1	3	Mexico	3.73	127	1.38	1.42	0.39	-88bps	98	52	51	72	Mexico	7.46	571	4.84	4.50	1.000	-108bps	98	98	76	61
Russia	2	2	3	2	3	3	1	1	1	1	2	3	2	Russia	-1.80	-0.05	1.12	1.02	1.52	158bps	93	79	53	63	Russia	8.76	2.56			-	137bps	98	72	59	53
South Africa	1	2	3	3	2	3	2	4	4	4	1	1	2	South Africa	0.20	0.13	0.35	123	1,56	143bps	52	55	71	58	South Africa	7.00	6.37	5.92			-60bps	90	78	63	53
South Korea	2	2	3	2	3	3	2	4	4	1	1	1	2	South Korea	0.90	1.02	1.12	2.17	2.67	165bps	56	55	97	72	South Korea	4.73	3.23	270	250		-60bps	98	.94	67	61
Spain	2	2	3	2	2	2	3	4	1	4	1	3	- 4	Spain	4.20	1.45	1.75	1.55	125	-20bps	98	56	54	56	Spain	5.00	277	1.12	1.68		-135bps	98	98	84	66
Turkey	2	2	3	2	3	2	3	4	1	4	1	4	1	Turkey	4.00	1.59	3.01	273	3.52	193bps	92	75	55	64	Turkey	54.46		-	34.38		-882bps	98	98	71	83
United Kingdom	2	2	3	2	2	3	3	3	4	4	1	1	4	United Kingdom	0.20	-0.15	0.15	0.20	0.05	20bps	56	56	51	53	United Kingdom	10.20	8.58			6.08	-250bps	98	95	98	75
United States	2	2	3	2	3	3	1	4	10	4	1	4	3	United States		1.65	1.71	0.73	0.49	-116bps	56	52	87	59	United States			3.66			-84bps	98	86	77	51
MODE/MEDIAN	2	2	3	2	3	2	3	4	1	- 4	1	1	3	MODE/MEDIAN	1.90	0.94	1.12	125	1.08	14bps	87	54	55	58	MODE/MEDIAN	6.60	5.06	4.76	3.82	3.92	-115bps	98	92	78	67

Comments

This exhibit comprises actual and projected rates of change in real GDP growth and inflation for G20 economies plus the Eurozone taken as a whole.

As the columns labeled Estimates suggest, Quad outlooks over multi-quarter horizons of presumed keenest interest to CA subscribers decidedly are mixed, with Asia ex-China arguably being the geography holding the most promise for seeking allocators (or applicable compelled by policy guidelines) to make fresh purchases of stocks on a diversified if not fullv indexed basis.

FWIW, Hedgeye generally eschews fully indexed approaches stock to investing, for reasons telegraphed Return in Tendencies By Quad below.

Data Source: Government Statistic Agencies, BIS, World Bank, and IMF. Intellectual Property of Hedgeye Risk Management.

UGHT BLUE header = Hedgeye Nowcast Model estimates. BLUE header = Hedgeye Comparative Base Effects Model estimates. GREEN/RED shading in GDP and CPI projections denotes sequential acceleration/deceleration.

Conditional probability inversely proportional to the prior base rate's percentile score within a 95% confidence interval band around the projected GROWTH or INFLATION rate in a given quarter.

Illustrative Edition of EM Quad Projections



Hedgeve Macro GIP Model Signals GROWTH Strength Of Signal INFLATION Strength Of Signal NTM A Conditional Probability Of Est. A NTM A Conditional Probability Of Est. A Actuals Estimates Real GDP YoY **Headline CPI Yoy** 7/10/2023 1024E Less 1Q24E Less 1021 2021 3021 4021 1022 2022 3022 4022 1023 2023E 3023E 4023E 1024E COUNTRY 1023 2023E 3023E 4023E 1024E 2023E 3023E 4023E 1024E COUNTRY 1023 2023E 3023E 4023E 1024E 2023E 3023E 4023E 1024E 2023E 2023E -4.35 -3.90 -3.49 54 101.87 116.34 116.25 116.14 116.12 -22bps 3 Argentina 1.30 -4.60 111bps 57 57 Argentina 51 Argentina 1.65 1.73 4.00 129 -26bps 53 5.34 3.95 4.69 5.56 5.80 Brazil Brazil 1.55 53 63 Brazil 85 11.79 Chile Chile -0.63 -0.73 -0.33 -0.12 200bps 52 58 54 Chile 873 644 590 566 -307bps 126 China 3.30 478 62 China 1.27 010 0.05 0.00 0.62 52bps 53 53 China 812 418 373 Colombia Colombia 3.00 0.93 35bps 53 53 Colombia 13.29 12.36 10.98 9.66 7.99 -437bps 0.73 0.88 51 Czech Republic -0.20 0.25 215 215bps 56 62 Czech Republic 16.40 Czech Republic 175 11,45 9,70 9,63 6,73 -472bps 53 2.30 377 240 262 230 2 Greece 0.71 0.91 0.96 35bps 80 54 51 52 Greece 6.40 -147bps 59 Greece 1.93 Hong Kong 2.70 263 618 6.83 35bps 52 Hong Kong -60bps 52 Hong Kong 2.98 1.98 0.62 118 138 77 India 6.06 6.33 6.40 -109bps 54 51 51 India 6.21 India 6.27 518 70 441 4.86 535 465 23bps 77 5.03 -31bps 67 65 Indonesia 5.24 -136bps Indonesia Indonesia 435 4.01 375 70 3.95 2.98 2.71 2.59 63 10bps 53 5.20 -150bps Israel Israel 4.14 291 54 54 Israel 4.67 3.95 3.58 3.17 89 3.57 4.47 2.87 3.48 45bps 52 Malavsia Malaysia 5.60 317 3.72 130bps 53 68 Malaysia 3.59 59 Mexico Mexico 3.73 127 138 1.42 -88bps 52 72 Mexico 7.46 571 4.84 4.50 4.63 -108bps Peru -0.44 51 59 65 Peru 8.57 744 5.88 5.31 5.10 -234bps Peru 3 -0.33 2.66 Philippines 6.40 -25bps 64 Philippines 8.30 -155bps 72 Philippines 3 5.60 4.55 535 64 52 603 498 4.53 4.48 98 17.03 Poland Poland -0.30 117 56 Poland 13.07 10.57 8.92 8.12 3.47 3.83 3.93 Russia -1.80 1.02 1.52 158bps 53 63 Russia 8.76 256 72 59 Russia 79 3.02 2.60 3bps Saudi Arabia Saudi Arabia Saudi Arabia 3.78 2.59 227 78 58 442 66 67 0.20 123 58 7.00 South Africa 143bps 52 55 South Africa 572 577 -60bps 63 South Africa 2 1.56 6.37 5.92 78 0.90 1.12 2.17 2.67 165bps 56 55 South Korea 4.73 South Korea 2 South Korea 72 323 270 250 263 -60bps 67 2.97 3.54 Taiwan -2.87 1.80 225bps 71 74 Taiwan 2.61 185 1.82 1.75 -29bps 65 52 Taiwan Thailand 4.80 Thailand 3.88 115 0.69 0.57 0.37 -77bps Thailand 2.70 266 450 184bps 51 74 57 72 56 4.00 55 64 Turkey 54.46 40.49 36.11 34.38 31.68 Turkey Turkey 1.59 273 193bps MODE/MEDIAN MODE/MEDIA 2.70 138bps 80 58 57 64 MODE/MEDIAN 6.40 4.41 4.84 4.53 4.48 7bps 67 129 165 2.17

Comments

This exhibit documents actual and projected rates of change in real GDP growth and inflation for 23 economies labeled "Emerging Markets" by commercial arbiters of such things and in turn by countless investors who take such labels as gospel.

(Are Hong Kong, Israel, South Korea and Taiwan rightly considered emerging economies? Not by our lights. Are China or Russia rightly considered plausible destinations for capital stewarded by fiduciaries on behalf of others? We have our doubts, to be conveyed in future editions of CIO Corner.)

As the Estimates at left suggest, Quad outlooks for the nations examined over multi-quarter horizons of presumed interest to CA subscribers are mixed, with Chile, Columbia, Peru and Taiwan arguably holding the most promise for country-specific stock baskets like those appraised in Orient and Decide.

Data Source: Government Statistic Agencies, BIS, World Bank, and IMF. Intellectual Property of Hedgeye Risk Management.

LIGHT BLUE header = Hedgeye Nowcast Model estimates. BLUE header = Hedgeye Comparative Base Effects Model estimates. GREEN/RED shading in GDP and CPI projections denotes sequential acceleration/deceleration.

Conditional probability inversely proportional to the prior base rate's percentile score within a 95% confidence interval band around the projected GROWTH or INFLATION rate in a given quarter.

Return Tendencies By Quad

Ouad 1: Goldilocks

Best Asset Classes:

Equities, Credit, Commodities, FX

Worst Asset Classes:

Fixed Income, USD

Best Equity Sectors:

Tech, Consumer Discretionary, Materials, Industrials, Telecom

Worst Equity Sectors:

Utilities, REITS, Consumer Staples, **Financials**, Energy

Best Equity Style Factors:

High Beta, Momentum, Leverage, Secular Growth, Mid Caps

Worst Equity Style Factors:

Low Beta, Defensives, Value, Dividend Yield, Small Caps

Best Fixed Income Sectors:

BDCs, Convertibles, HY Credit, EM \$ Debt, Leveraged Loans

Worst Fixed Income Sectors:

TIPS, Short Duration Treasurys, MBS, Treasury Belly, Long Bond

Ouad 2: Reflation

Best Asset Classes:

Commodities, Equities, Credit, FX

Worst Asset Classes:

Fixed Income, USD

Best Equity Sectors:

Tech, Consumer Discretionary, Industrials, Energy, Financials

Worst Equity Sectors:

Telecom, Utilities, REITS, Consumer Staples, Health Care

Best Equity Style Factors:

Secular Growth, High Beta, Small Caps, Cyclical Growth, Momentum

Worst Equity Style Factors:

Low Beta, Dividend Yield, Value, **Defensives**. Size

Best Fixed Income Sectors:

Convertibles, BDCs, Preferreds, Leveraged Loans, HY Credit

Worst Fixed Income Sectors:

Long Bond, Treasury Belly, Munis, MBS, IG Credit

Quad 3: Stagflation

Best Asset Classes:

Gold, Commodities, Fixed Income

Worst Asset Classes:

Credit

Best Equity Sectors:

Utilities, Tech, Energy, Industrials, **Consumer Discretionary**

Worst Equity Sectors:

Financials, REITS, Materials, Telecom, **Consumer Staples**

Best Equity Style Factors:

Secular Growth, Momentum, Mid Caps, Low Beta, Quality

Worst Equity Style Factors:

Small Caps, Dividend Yield, Value, Defensives, Size

Best Fixed Income Sectors:

Munis, EM \$ Debt, Long Bond, TIPS, Treasury Belly

Worst Fixed Income Sectors:

BDCs, Preferreds, Convertibles, Leveraged Loans, HY Credit

Ouad 4: Deflation

Best Asset Classes:

Fixed Income, Gold, USD

Worst Asset Classes:

Commodities, Equities, Credit, FX

Best Equity Sectors:

Consumer Staples, Utilities, REITS, Health Care, Telecom

Worst Equity Sectors:

Energy, Tech, Industrials, Financials, Materials

Best Equity Style Factors:

Low Beta, Dividend Yield, Quality, Defensives, Value

Worst Equity Style Factors:

High Beta, Momentum, Leverage, Secular Growth, Cyclical Growth

Best Fixed Income Sectors:

Long Bond, Treasury Belly, IG Credit, Munis, MBS

Worst Fixed Income Sectors:

Preferreds, EM Local Currency, BDCs, Leveraged Loans, TIPS



HEDGEYE

Comments

forward-looking with all As analyses furnished by indeed Hedgeye-or any provider-the research outcomes projected here are properly viewed as informed guesstimates as distinct from certainties: tendencies gleaned from regularly studies updated of actual price changes under asset Ouads each of the four with examined. Ouads as used here reflecting rates of change in US real GDP growth and inflation as measured by so-called Headline CPI.

anything, if What. should careful allocators do with the information furnished at left? Our answer to this question is well known to Hedgeve let Signals trump votaries: Ouads, as we ourselves do when crafting the exposure furnished appraisals in Orient Dashboard.

Quarterly Expected Values By Quad Regime

Hedgeye Macro US GIP Model Backtest	E	V by Qu	adran	t		Shal	low GD	ΡΔ		Deep	$GDP\Delta$			Fed E	asing			Fed On I	Hold		Fed Tig	htenin	g		Quad 1	Prior		Quad 2	Prior		Quad 3	Prior		Qua	d 4 Prior			China Q	uad
Exposure	1	2	3	4	1	2	3	4	4	1 2	3	4	1	2	3	4	1	2	3 4	1_	2	3	4	11	12	13	14 21	22	23 24	31	32	33	34	41 42	43	44	1	2	3 4
S&P 500 INDEX (SPY)	6.0%	4.4%	-0.1%	-1.8%	1.6%	4.19	% 2.0	0% 5.2	2% 9.0	0% 3.4%	-4.8%	-11.4%	8.6%	7.7%	0.6%	-6.7%	3.4%	1.5% -	2.8% -0.6	% 5.0%	2.9%	3.8%	1.8%	10.0%	6.1%	0.4% 1.	.2% 2.9%	6.7%	2.0% -5.9%	3.1%	-0.6%	-3.2% -	3.6% 8.	6% 3.95	% 5.7%	-0.6%	3.2%	4.3% ·	-1.7% 1.6%
	5.2%	0.7%	-1.1%	-0.3%	4.3%	1.6%			2% 6.4	4% -1.5%	-7.0%	-10.5%	9.3%	4.9%	1.2%	-5.0%	2.4%	-2.6% -	5.0% 3.2			3.2%	2.1%	11.4%	3.1%	-1.8% 4	.5% 4.0%		1.9% -3.5%			-3.2%		5% -5.6	% 3.9%				-1.5% 0.9%
Consumer Cyclical (XLY) 7	7.3%	4.5%	-0.5%	-0.6%	0.4%	4.5	% 1.1	% 5.8	3% 13.	5% 3.7%	-5.8%	-10.6%	10.1%	7.4%	-1.0%	-3.7%	5.4%	0.7% -	-1.6% -0.7	% 5.0%	4.6%	2.5%	2.1%	13.7%	6.6%	1.0% 1.	.7% 1.7%	7.9%	-1.2% -5.6%	5 1.7%	-2.4%	-3.1% -	3.8% 12	.3% 2.99	% 6.0%	2.1%	4.2%	4.6% -	-1.8% 2.4%
Consumer Non-Cyclical (XLP)	4.7%	2.1%	0.4%	0.9%	0.7%	-2.3	% 1.5	% 6.7	7% 7.	1% 4.9%	-0.3%	-2.3%	6.9%	4.9%	0.8%	-3.3%	3.7%	-0.9%	0.2% 8.6	% 3.7%	1.3%	0.2%	0.8%	8.9%	3.3%	0.4% 3	3.5% 3.1%	2.0%	-1.5% -3.5%	1.4%	1.9%	0.3%	2.3% 5.	9% -2.6	% 4.9%	0.0%	1.7%	3.1%	0.9% 1.9%
Energy (XLE) 5	5.7%	5.2%	2.4%	-4.7%	2.5%	3.25	% 5.5	5% 2.4	4% 6.8	3% 3.3%	-2.1%	-18.1%	6.3%	11.9%	8.2%	-13.1%	3.1%	2.6% -	4.3% 1.2	% 8.9%	-1.6%	6.7%	-0.2%	4.5%	0.7%	3.3% -4	4.9% 2.4%	10.2%	8.1% -24.9	3.8%	2.8%	-2.3%	-1.0% 10	.4% 2.3	% 6.7%	-2.3%	7.7%	4.6% -	-3.7% 1.1%
Financials (XLF) 5	5.6%	4.3%	-0.7%	-2.3%	-0.4%	6 0.95	% -0.7	7% 3.1	1% 10.	2% 2.8%	-1.5%	-14.4%	8.1%	8.4%	-1.9%	-9.9%	3.6%	4.1% -	1.6% 1.4	% 4.0%	-1.5%	3.1%	2.5%	12.1%	4.0%	0.5% 1.	.6% 1.4%	10.3%	6.2% -13.8	6 0.6%	-4.4%	-6.7%	2.7% 8.	6% 4.6%	% 5.5%	-0.6%	1.7%	5.0% -	3.9% 1.8%
Health Care (XLV) 5	5.4%	4.0%	0.0%	0.7%	3.1%	1.9%	% -0.5	5% 7.3	3% 6.2	2% 5.7%	-2.1%	-4.6%	7.6%	7.7%	1.3%	-4.1%	3.5%	-0.7%	-1.1% 7.3	% 4.0%	3.8%	0.1%	1.7%	7.2%	5.9%	0.5% 4	.5% 2.7%	2.7%	2.0% 0.9%	4.8%	4.4%	-2.1%	1.9% 6.	9% 0.95	% 2.7%	-1.6%	1.8%	3.7% -	-0.7% 3.5%
Industrials (XLI)	5.2%	4.8%	-0.2%	-2.0%	1.1%	1.6%	% 2.1	% 6.4	4% 8.0	6% 4.5%	-4.4%	-11.5%	9.0%	8.6%	0.4%	-6.5%	2.9%	2.6% -	3.2% -0.7	% 5.5%	1.8%	5.1%	1.2%	9.1%	6.8%	0.4% 0	0.0% 4.2%	6.9%	1.9% -8.5%	3.1%	-0.2%	-3.1% -	3.0% 8.	3% 4.1%	6 5.3%	-0.4%	2.8%	5.7% -	-1.9% 0.6%
Information Technology (XLK) 7	7.6%	7.5%	0.5%	-2.7%	2.7%	12.4	.% 4.4	4.9	9% 12.	4% 3.8%	-6.9%	-15.2%	12.0%	9.1%	1.1%	-6.4%	2.9%	3.9% -	2.8% -8.6	% 5.0%	9.0%	6.3%	3.5%	13.8%	10.5%	-0.5% 0	0.1% 5.0%	9.3%	4.6% -1.6%	3.3%	0.7%	-2.6% -	10.4% 10	.0% 12.9	<mark>%</mark> 8.5%	1.7%	4.1%	5.2% -	-0.7% 3.1%
Materials (XLB)	6.3%	4.0%	-0.2%	-0.7%	1.0%	2.25	% 5.0)% 1.7	7% 10.	2% 2.7%	-7.9%	-7.2%	6.9%	8.5%	3.3%	-7.6%	5.5%	1.7%	• 5.1% 5.4	% 7.2%	-0.2%	3.9%	2.2%	5.7%	8.3%	2.8% -5	5.2% 4.7%	5.8%	-1.2% -12.9	6 2.0%	-3.0%	-4.0%	1.6% 11.	8% 3.7%	% 5.6%	2.2%	6.8%	4.7% -	2.2% -0.2%
REITS (XLRE)	5.1%	3.2%	-2.1%	-2.1%	2.6%	0.05	% 2.3	3% 7.2	2% 12.	7% 8.6%	-5.8%	-16.1%	9.6%	8.3%	-3.2%	-24.9%	1.4%	-1.0% -	2.3% 5.8	% -	0.2%	0.8%	2.8%	-	0.2%	-9.5%		3.5%	-1.5% -12.79	6 2.6%	14.9%	-1.5%	5.8% 12	.7% -1.8	% 0.8%	4.4%	5.4%	2.6% -	4.9% 0.7%
Utilities (XLU) 3	3.9%	0.5%	3.0%	0.1%	4.6%	-1.0	% 4.2	2% 8.0	0% 1.5	5% 1.6%	4.0%	-5.0%	5.5%	3.8%	3.1%	-6.5%	3.1%	-3.7%	1.1% 5.9	% 2.2%	0.4%	6.6%	3.1%	3.1%	2.8%	-0.1% 9	.7% 1.0%	0.1%	9.7% -5.6%	8.1%	-0.2%	1.3%	1.2% 2.	5% -5.9	<mark>%</mark> 7.6%	-2.8%	3.2%	3.3%	1.2% 0.7%
Growth (IWF) 6	5.4%	5.8%	-0.4%	-2.5%	1.5%	7.5%	% 1.9	% 5.3	3% 10.	4% 4.2%	-6.4%	-13.1%	9.5%	8.0%	0.7%	-7.0%	3.3%	2.2% -	3.4% -5.2	% 4.8%	6.5%	3.8%	2.7%	11.5%	8.3%	0.2% 1	1.1% 3.0%	7.8%	1.7% -2.5%	2.6%	0.4%	-3.6%	7.0% 9.	2% 4.65	% 5.9%	-0.5%	2.9%	4.8% -	-1.5% 1.6%
Value (IWD) 5	5.9%	3.2%	0.2%	-1.4%	1.7%	0.85	% 2.1	% 5.0	0% 8.3	3% 2.5%	-3.1%	-10.4%	7.9%	7.5%	0.8%	-6.9%	3.8%	1.0% -	2.5% 3.1	% 5.6%	-0.9%	4.5%	1.3%	8.8%	4.4%	0.5% 1.	.5% 2.5%	6.1%	3.2% -10.5	6 2.8%	-2.6%	-3.1% -	0.8% 8.	5% 3.5%	% 6.0%	-0.6%	3.8%	4.2% -	2.4% 1.4%
Cyclicals (RSP) 7	7.0%	5.4%	-0.2%	-3.4%	1.6%	6.05	% 2.4	4.1	1% 12	.1% 2.9%	-6.4%	-16.4%	10.0%	9.1%	1.5%	-9.1%	3.6%	2.3% -	4.3% -4.6	<mark>%</mark> 6.1%	3.4%	5.2%	2.4%	12.2%	7.3%	0.8% 0	.5% 2.7%	9.1%	3.7% -8.6%	2.9%	-2.6%	-4.9%	-7.1% 10	.7% 7.6%	6 7.0%	-0.7%	4.1%	5.2% -	3.2% 1.4%
Defensives (DEF) 5	5.4%	3.7%	0.0%	-0.5%	2.3%	2.79	% 1.5	% 6.1	1% 7.	1% 3.8%	-3.4%	-7.6%	7.6%	6.4%	0.1%	-4.7%	3.4%	0.8%	-1.7% 2.1	% 4.5%	2.9%	3.1%	1.9%	8.4%	5.4%	0.0% 1.	.9% 2.7%	4.9%	1.1% -4.2%	3.7%	0.7%	-1.9%	-1.1% 7.3	2% 0.65	% 5.0%	0.0%	2.6%	3.8% -	0.5% 1.7%
High Beta (SPHB) 8	3.4%	7.9%	-0.9%	-4.6%	1.5%	7.89	% 2.2	2% 3.3	3% 14	.1% 4.2%	-7.7%	-20.3%	13.7%	13.6%	1.6%	-10.7%	2.7%	3.6%	6.8% -9.0	<mark>%</mark> 4.5%	4.3%	6.9%	2.9%	13.0%	7.2%	-0.8% -2	2.1% 2.9%	15.2%	7.0% -15.65	6 3.8%	-3.2%	-8.1% -	11.5% 13.	.3% 12.2	<mark>%</mark> 11.3%	2.4%	4.2%	6.8% -	4.4% 1.8%
Low Beta (SPLV) 4	4.6%	2.2%	1.0%	1.5%	3.1%	-1.0	% 2.1	% 7.7	7% 5.3	3% 4.4%	0.4%	-4.0%	5.6%	5.3%	0.5%	-2.7%	4.4%	-0.3%	0.1% 7.2	% 3.1%	0.6%	3.6%	2.3%	5.9%	4.2%	-0.5% 4	.8% 2.2%	2.4%	2.2% -7.0%	4.2%	0.8%	0.8%	2.2% 5.	6% -2.5	% 4.9%	1.8%	3.6%	3.3%	0.4% 1.6%
		5.0%	0.7%	-3.7%	2.8%	7.7%	% 3.2	2% 6.2	2% 10.	5% 3.6%	-5.5%	-14.3%	9.0%	6.2%	0.9%	-8.1%	5.3%		2.0% -5.2	<mark>%</mark> 7.1%	7.6%	5.5%	1.0%	13.3%	6.3%	1.8% 1.	.2% 3.6%	8.1%	1.7% -2.0%	3.7%		-2.7%		0% 3.5%	% 7.9%	-3.2%	3.7%	4.2% -	-1.3% 2.3%
	5.4%	4.6%	0.2%	-0.3%	3.1%	2.85	% 2.3	6.3	3% 9.	1% 4.9%	-4.1%	-8.2%	9.0%	7.5%	1.2%	-4.7%	3.9%	1.7% -	2.3% 2.5	% 5.7%	3.7%	3.6%	2.2%	9.6%	6.0%	0.8% 1.	.4% 3.8%	5.9%	1.8% -3.9%	4.7%	1.8%	-2.5%	-1.6% 8.	2% 1.8%	6 5.8%	0.9%	3.3%	4.8% -	0.3% 1.9%
Dividend Yield (SDY) 6	5.2%	3.1%	0.1%	1.2%	1.8%	0.19	% 1.5	% 6.8	3% 9.2	2% 3.7%	-1.8%	-5.1%	8.2%	7.4%	0.0%	-2.9%	4.6%	0.6% -	-1.0% 6.6	% 5.4%	-0.5%	2.4%	2.1%	9.0%	5.2%	-0.2% 2	2.8% 2.4%	4.8%	0.2% -7.7%	3.8%	-1.2%	-0.8%	2.2% 9.	2% 0.5	<mark>%</mark> 4.3%	2.2%	3.8%	4.0% -	0.3% 2.1%
		4.6%	-0.2%	-2.0%	1.2%	5.25	% 1.9	% 5.1	1% 8.0	5% 3.4%	-5.0%	-10.6%	8.8%	7.4%	0.2%	-6.5%	3.0%		2.5% -0.4	% 5.1%	3.8%	3.8%	1.1%	10.0%	6.2%	0.4% 0	0.5% 3.2%	6.8%	1.9% -4.2%	2.7%	0.0%	-3.0%	3.6% 8.	4% 3.95	% 4.8%	-1.2%	2.8%	4.2%	-1.4% 1.8%
Secular Growth (QQQ)	5.3%	7.8%	0.3%	-2.9%	3.1%	14.7	3.1	% 4.9	9% 9.2	2% 3.2%	-6.4%	-13.8%	10.9%	9.2%	1.0%	-6.7%	0.7%	3.0% -	4.5% -8.8	% 5.1%	11.3%	7.5%	3.4%	9.5%	10.0%	-2.2% 0	.3% 5.5%	11.5%	6.0% -0.8%	2.8%	-0.4%	-2.8%	9.7% 8.	4% 10.7	8.8%	0.6%	3.9%	5.3% -	0.4% 1.5%
		5.2%	0.5%	-1.8%	2.1%	3.8	% 2.5	5% 4.8	3% 12.	7% 3.6%	-3.7%	-12.6%	8.9%	9.2%	2.0%	-6.4%	5.1%	2.4% -	3.6% -1.5	<mark>%</mark> 6.5%	2.3%	6.4%	2.1%	12.2%	5.8%	0.2% 1.	.9% 1.4%	9.4%	4.7% -12.9	6 3.3%	-1.7%	-2.8%	4.2% 10	.9% 4.1%	6.7%	1.4%		6.0% -	2.3% 0.9%
	5.2%	5.7%	-0.7%	-2.0%	1.7%	5.93	% 1.6	% 5.6	6% 10.	8% 2.3%	-5.8%	-13.9%	7.6%	9.5%	0.5%	-5.6%	5.1%	2.7% -	4.8% -1.5	<mark>%</mark> 5.4%	3.5%	5.6%	0.8%	9.9%	7.3%	-0.5% 3	8.5% 0.6%	10.6%	0.8% -13.5	6 2.1%	-3.8%	-3.5%	-5.1% 11.	4% 9.05	7.0%	1.0%	6.0%	4.6% -	2.9% 0.8%
BARCLAYS AGG (AGG) 1	1.2%	0.4%	0.6%	2.3%	1.4%	0.0	% 0.8	8% 1.8	3% 1.6	5% 0.9%	0.1%	2.8%	1.5%	0.4%	0.3%	2.5%	1.6%	0.4%	0.9% 3.1	% 0.4%	0.2%	0.3%	1.7%	0.7%	0.4%	0.6% 2	2.3% 1.3%	-0.4%	0.3% 1.6%	1.3%	1.4%	0.6%	3.1% 1.	5% 0.5%	% 1.1%	1.8%	0.9%	1.0%	1.2% 1.0%
	2.1%	1.8%	0.4%	0.5%	1.4%	1.1%	6 1.5	% 1.8	3% 3.	7% 2.0%	-1.0%	-7.5%	2.6%	2.3%	0.9%	-4.6%	1.3%	1.4% -	0.5% 1.5	% 2.3%	1.6%	1.5%	4.4%	1.9%	2.3%	1.2% 0	0.3% 0.2%	2.1%	0.9% -5.6%	1.5%	0.7%	-0.9%	2.6% 4.	.1% 3.1%	6 1.7%	4.4%	2.3%	1.7% -	0.6% 1.0%
		6.5%	-1.5%	-0.8%	4.3%		% -2.3	<mark>3%</mark> 5.1	1% 12.	8% 10.5%	-3.1%	-32.4%	7.5%	10.6%	-1.8%	-29.4%	1.3%	1.7% -	2.5% 5.4	% 6.6%	2.4%	2.3%	8.8%	8.7%		-0.5% 4	4.1% -3.6%		4.3% -20.2	2.7%		-5.2% -	0.070	.9% 8.5%	1.2.70	10.3%	7.9%	5.4%	<mark>6.9%</mark> 2.9%
Preferreds (PFF) 1	1.8%	3.0%	-0.5%	-0.9%	1.5%	1.6%	% -0.3	3% 1.5	5% 3.	5% 4.2%	-2.1%	-14.8%	2.8%	3.3%	0.6%	-11.1%	0.9%	2.0% -	1.8% 2.2	% 1.3%	4.0%	-0.3%	1.7%	1.7%	3.4%	-0.4% 1.	.3% 0.6%	3.6%	2.4% -10.6%	6 1.5%	0.0%	-2.0% -	0.5% 3.	4% 4.7%	6 0.7%	1.7%	5.7%	0.9% -	-1.9% 0.1%
	1.9%		0.2%	2.5%	1.7%					0% 1.2%	-0.9%	1.1%	2.4%	1.1%	0.3%	1.8%	1.8%		0.3% 3.5			0.1%	2.6%	1.4%			2.6% 1.3%	-0.1%	0.2% -1.1%	1.7%				9% 1.2%		2.7%			0.9% 1.1%
			0.1%	1.2%	1.2%				2% 5.2	2% 2.3%	-2.4%		3.6%	3.2%	1.3%	-3.7%	2.8%		1.3% 1.5			0.8%	5.3%	3.0%			.2% 1.6%		0.6% -5.1%			-1.4%		4% 5.65					-1.1% 1.4%
		5.6%	-0.9%	-0.2%	3.8%	_		% 3.0		6% 4.9%	-5.3%	-14.1%	7.1%	6.6%	0.7%	-10.7%	3.1%	3.6% -	4.6% 1.0			2.6%	3.2%	6.5%			0.6% 1.6%		-0.4% -5.6%					.1% 7.19		5.8%			-1.6% 0.8%
	2.6%		1.0%	1.9%		2.05		_	3% 6.0	5% 1.4%	-1.7%		2.1%		1.4%		3.5%		0.2% 3.4		1.7%		5.1%	4.7%			.9% 1.7%		3.0% -3.9%			0.2%		8% 3.1%		3.0%			0.5% 1.2%
	1.2%		0.0%	-0.6%	1.2%				270 2.	7% 2.1%	-3.5%	-3.5%	0.4%	2.9%	1.4%	-5.8%	-1.4%		-1.8% 0.5				2.0%	3.7%			2.6% -2.7%		1.2% -3.9%					8% 3.1%			2.0%		-1.6% -0.4%
	0.6%		0.6%	1.3%	0.7%					4% 0.5%	0.3%	2.1%	0.8%	0.1%	0.3%	2.0%	0.7%		0.8% 1.4			0.4%	0.7%	0.4%			0.5% 0.8%		0.4% 1.5%			0.5%		<mark>6%</mark> -0.1		1.3%			0.9% 0.6%
	1.2%		0.8%	2.8%	1.5%					0.9%	1.0%	5.5%	1.4%	-0.2%	0.3%	4.2%	1.8%	0.3%	1.6% 4.0			-0.1%	1.1%	0.5%			8.5% 1.8%		0.2% 4.1%	1.7%		1.5%		8% -0.4		0.9%	0.6%	0.8%	2.3% 1.0%
	1.5%		0.9%	4.0%	1.6%		% 0.7			1% 0.7%	1.1%	8.0%	1.8%	-1.1%	-0.1%		2.4%	0.0%	1.8% 6.1			0.3%	1.5%	0.3%			.4% 2.4%		0.3% 6.9%	2.4%			6.4% 0.	8% -0.7		0.6%	0.2%	0.6%	3.2% 1.4%
	1.7%		1.1%	5.4%	1.7%		% 0.5		0% 1.6	5% 0.5%	2.5%	12.9%	2.2%	-1.8%	-0.3%		3.4%	-0.2%	2.5% 8.6			0.3%	0.1%	-0.6%		-0.7% 10	0.3% 3.8%		0.4% 9.8%	3.2%	_	2.9% 1		4% -0.1		-1.3%	0.2%	0.170	4.6% 2.1%
	0.6%	0.9%	0.9%	0.4%	0.5%				2% 1.2	2% 1.4%		-2.0%	0.7%	1.2%	1.4%	-2.5%	0.6%		0.4% 0.7			0.8%	1.4%	0.8%			0.1% 0.4%		0.6% -0.3%			0.9%		0.35		1.9%			0.8% 0.1%
	0.9%	1.3%	1.2%	1.4%	0.5%				1% 2.0	5% 2.4%	-0.3%	-1.0%	0.6%	1.6%	1.8%	-1.2%	1.7%	1.0%	0.8% 2.7			0.7%	1.9%	0.3%			.9% 0.8%		0.1% 0.3%	0.7%			0.8% 1.	7% 0.85		2.5%			1.4% 0.3%
	0.9%		0.7%	2.1%	1.0%					3% 0.9%	0.3%	2.8%	0.8%	0.6%	0.5%		1.5%	0.3%	1.1% 2.4			0.4%	1.6%	0.4%			.7% 1.2%		0.3% 1.4%			0.7%		2% 0.65		1.9%	0.9%		0.9% 1.1%
	1.5%	0.5%	0.5%	2.0%	1.4%					2% 1.2%	0.0%	1.4%	1.7%	0.8%	-0.1%	0.9%	1.4%		1.0% 3.1			0.3%	2.3%	0.9%			2.1% 1.4%		0.1% -0.4%			0.5%		1% -0.3		2.0%	1.4%		1.0% 1.0%
	1.9%	0.1%	1.0%	2.2%	1.8%				1% 4.4	4% 1.0%	0.9%	-0.7%	1.8%	0.5%	0.6%	-0.1%	2.6%	-0.5%	1.3% 4.7			1.6%	2.1%	0.7%			8.5% 2.2%		-2.1% 0.4%	1.6%		_		6% 0.5%		2.7%	1.4%		1.6% 1.3%
			2.6%	-5.3%	1.0%			_	1% 1.9	6.6%	-0.5%	-16.1%	-0.7%	6.4%	9.1%	-15.6%	1.7%	0.070	3.2% -0.6			3.8%	1.3%	0.8%	0.000	4.1% -9	9.9% 0.0%		8.6% -18.23	6 0.5%	6.0%			7% -3.2					0.0% -2.2%
			-0.1%	-1.4%			% 0.7		4% 1.2	2% 5.4%		-6.4%	-1.1%		2.5%		1.6%	2.9% -			2.7%	-1.4%	3.6%				4.2% 1.4%				_	-2.3%		8% 2.35	% -2.4%	1.2%			-1.3% -1.1%
			2.1%	-1.6%	1.4%		% 2.1		6% -2.	<mark>7%</mark> 8.3%		-4.8%	-4.2%	7.1%		-4.6%	3.0%		0.8% 1.9			1.2%	-0.7%	5.5%		3.6% -4	4.6% -2.3%		3.0% -6.5%				3.3% -0	.7% -9.0	<mark>%</mark> -0.3%		3.1%		2.5% -0.8%
0 0 0 0 i i i i	5.4%	1112 10	6.1%	-9.5%	1.6%					2% 16.7%	-2.6%	-36.2%	4.5%	9.3%		-30.7%	2.8%		-1.2% -3.7	<mark>%</mark> 11.9%		10.4%		-0.2%	9.2%	11.4% -18	8.9% -2.5%		4.7% -32.4	<mark>%</mark> 2.5%			6.9% 16	.7% -0.8		-2.3%			-2.1% -1.0%
			0.4%	0.6%	4.6%		_			<mark>7%</mark> 6.3%	-6.1%	2.1%	-0.5%	6.0%		_	4.5%	1.6% -	3.5% 1.4	_	6.2%	2.3%	5.5%	3.7%			3.9% 0.7%		3.4% -0.3%			-3.2%		4% 2.65		-0.3%		5.1%	1.9% -1.2%
		2.6%	-1.0%	1.1%	9.9%	0.55				4% 5.0%	-8.9%	-5.3%	-0.5%	5.0%			9.4%	-2.0% -	5.2% 1.0	% 15.5%	4.3%	-3.7%	6.2%	5.8%		-0.5% -7	7.7% 0.8%		0.2% -15.49			-2.8%	8.5% 17	.1% 2.55	% 2.0%				0.4% -0.7%
	9.7%		31.3%	-7.7%	25.8%					.1% 21.4%		-26.7%	6.7%		12.2%	-9.5%	132.9%	151.7% -	23.1% -	-	-16.0%	178.4%	-7.1%	-	23.5%	-		67.4%		25.8%		-59.1%		.1% -	178.4%		55.2% 5		2.7% 24.9%
	6.0%		4.2%	-7.3%	2.4%		% 9.9	_		9% 10.1%	-2.3%	-34.7%	8.3%	12.0%	11.1%	-27.4%	1.3%		-1.8% -4.9	% 9.2%	12.7%	5.2%	9.2%	-1.2%	7.1%	10.4% -19	9.0% 0.0%		5.3% -33.8	<mark>%</mark> 5.8%				.7% -0.2		2.3%			0.2% -0.7%
		5.1%	8.4%	-3.9%	-0.8%	6 -1.3	% 8.7			3% 10.6%	8.0%	-0.3%	1.9%	-1.4%	20.1%	-25.6%	10.1%	4.2%	4.4% 40.	~10.9	6 15.9%	15.8%	-7.2%	-16.1%		4.1% -1	1.9% 12.0%	2.6%	26.0% -11.1%	2.4%	7.9%	-0.6%		2% -0.6		-17.9%	6.4%		2.7% 0.6%
Iron Ore -1			1.1%	3.9%	-27.3%	% -2.6	<mark>%</mark> 26.2			5% 6.7%	-5.8%	2.5%	-4.4%	2.0%		-7.9%	-17.5%		2.7% 1.0		3.7%	51.7%	12.8%	-	7.4%	-11.0% -13	3.9% -12.79	6 11.1%	-1.7% 7.1%	-27.3%	-7.3%	-3.3%		5% -0.1		11.1%	1.3% 1		-0.1% -7.1%
	5.0%		-0.2%	-1.4%		_	% 3.9			0% 7.0%	-7.5%	-18.8%	2.7%	10.4%		-14.4%	5.0%	5.9%	5.7% -4.2	% 11.2%		7.3%	11.4%	9.3%				6.9%						.1% 0.7%			5.8%		3.6% -0.4%
	0.5%		-0.1%	1.5%	-1.2%		_	3% 2.4		1% 0.6%		0.9%	-0.4%	-0.1%	-1.1%	2.4%	0.7%		1.0% 0.7			-0.8%	1.0%	-2.2%			.8% 0.4%		1.3% 1.7%				0.3% 0.	0% -0.7		1.0%	-0.6%		0.4% 1.9%
	2.0%		2.1%	1.7%	3.0%		% 4.6			6% 3.5%	-0.4%		-1.5%	2.5%	4.7%	0.9%	5.1%		0.4% -0.1			1.5%	3.3%				1.5% 3.1%		2.2% -0.5%					.1% -0.5		2.1%	1.1%	2.7%	3.5% 0.6%
EM FX (CEW)	0.1%	-0.4%	-0.6%	-2.4%	0.4%	-1.0	% 1.3	% -3.	0% 0.4	4% -1.0%	-3.4%	-5.4%	-0.9%	0.6%	0.8%	-6.4%	0.2%	-0.5% -	2.4% -1.4	% 2.0%	-2.5%	0.4%	0.6%	2.3%	0.9%	-0.9% -3	3.7% -1.2%	-0.6%	0.7% -8.3%	-0.9%	-1.8%	-2.0%	-1.7% 1.0	-0.1	% 2.9%	-0.9%	-0.3%	0.2%	-1.7% -1.5%

Illustrative Edition of Orient & Decide

Orient = Apply A/B Tests		АТ	est =	Qua	ads			B Test =	Signals			Decide = 0	Craft Ap	praisals
Asset Class	Ticker	3023	4Q23	1Q24	2Q24	Trend	Change vs.	Last Price	Tail	Change vs.	Last Price	Return prospects	Change	Duine Annuaireal
Bonds	neker	3023	4023	IQ24	2024	Trenu	Prior	vs. Trend	Tall	Prior	vs. Tail	through Q2 2024	vs. Prior	Prior Appraisal
iShares Core U.S. Aggregate Bond ETF	AGG	4	4	3	3	97.96	-0.02%	-2.93%	98.45	-0.40%	-3.41%	Negative	-	Neutral
iShares 1-3 Year Treasury Bond ETF	SHY	4	4	3	3	80.85	-0.33%	0.11%	81.11	-0.37%	-0.21%	Negative	-	Neutral
iShares 7-10 Year Treasury Bond ETF	IEF	4	4	3	3	96.96	-0.32%	-4.10%	97.88	-1.28%	-5.01%	Negative	-	Neutral
iShares 20+ Year Treasury Bond ETF	TLT	4	4	3	3	101.67	-1.25%	-9.13%	105.51	-0.60%	-12.43%	Negative		Negative
iShares iBoxx \$ High Yield Corporate Bond ETF	HYG	4	4	3	3	75.75	-0.20%	-2.39%	76.21	1.32%	-2.98%	Strong Negative		Strong Negative
Commodities														
United States Oil Fund LP	USO	4	4	3	3	66.8	-0.24%	9.15%	67.14	-1.28%	8.59%	Positive		Neutral
ProShares Bitcoin Strategy ETF	BITO	2	1	3	3	16.42	-1.14%	-17.97%	17.98	-0.66%	-25.08%	Negative	-	Neutral
iShares S&P GSCI Commodity Indexed Trust	GSG	4	1	3	1	20.15	-1.32%	5.67%	20.93	-4.82%	1.73%	Neutral		Neutral
Currencies														
Invesco CurrencyShares Euro Trust	FXE	4	1	2	1	101.52	1.19%	-0.97%	101.75	0.06%	-1.19%	Negative		Negative
Invesco DB US Dollar Index Bullish Fund	UUP	4	4	3	3	28.11	0.32%	2.36%	27.95	1.08%	2.95%	Positive		Positive
SPDR Gold Shares	GLD	4	1	3	1	175	0.00%	0.01%	174	0.58%	0.58%	Positive		Positive
Invesco Currencyshares Japanese Yen Trust	FXY	1	1	4	4	68.81	0.72%	-7.60%	69.9	-0.13%	-9.04%	Negative		Negative
Non-US Stocks														
iShares MSCI Japan ETF	EWJ	1	1	4	4	60.25	1.83%	-1.76%	58.66	2.14%	0.90%	Positive		Positive
iShares JPX-Nikkei 400 ETF	JPXN	1	1	4	4	63.94	1.35%	-1.13%	62.09	1.50%	1.81%	Positive		Positive
iShares MSCI Japan Small-Cap ETF	SCJ	1	1	4	4	67.78	0.00%	-0.35%	66.8	0.00%	1.11%	Positive		New Ticker
iShares China Large-Cap ETF	FXI	4	1	3	2	28.43	1.61%	-8.49%	28.75	-0.52%	-9.51%	Negative	-	Neutral
iShares MSCI South Korea ETF	EWY	1	1	2	1	64.01	0.00%	-4.94%	62.23	0.00%	-2.22%	Neutral		New Ticker
iShares MSCI Emerging Markets ex China ETF	EMXC	4	1	3	2	51.13	1.83%	-0.92%	50.4	1.16%	0.52%	Neutral		Neutral
iShares MSCI France ETF	EWQ	4	4	4	1	38.35	1.81%	-3.07%	35.76	-0.64%	3.95%	Negative	-	Neutral
iShares MSCI Germany ETF	EWG	4	1	3	1	28.57	2.00%	-3.82%	26.97	0.97%	1.89%	Neutral		Neutral
iShares MSCI Hong Kong ETF	EWH	1	2	3	4	19.92	-0.20%	-12.73%	20.15	-1.47%	-13.72%	Negative	-	Neutral
iShares MSCI India ETF	INDA	3	2	4	3	42.32	1.83%	2.74%	41.67	1.51%	4.34%	Positive	A	Neutral
iShares MSCI United Kingdom ETF	EWU	1	1	4	1	32.69	1.84%	-3.84%	31.54	1.19%	-0.33%	Neutral		Neutral
US Stocks													_	
iShares Russell 2000 ETF	IWM	4	4	3	3	201	1.01%	-8.37%	193	6.63%	-4.57%	Negative		Negative
Invesco QQQ Trust Series I	QQQ	4	4	3	3	358	3.47%	0.81%	327	0.31%	10.37%	Neutral		Neutral
SPDR S&P 500 ETF Trust	SPY	4	4	3	3	462	3.13%	-5.41%	432	3.10%	1.16%	Neutral		Neutral
Health Care Select Sector SPDR Fund	XLV	4	4	3	3	131	1.55%	1.71%	130	0.00%	2.49%	Neutral		Neutral
Consumer Staples Select Sector SPDR Fund	XLP	4	4	3	3	74.41	0.57%	-2.39%	73.26	0.45%	-0.86%	Neutral		Neutral
Financial Select Sector SPDR Fund	XLF	4	4	3	3	36.91	0.00%	-8.28%	33.84	0.00%	0.04%	Neutral		New Ticker
Energy Select Sector SPDR Fund	XLE	4	4	3	3	82.05	0.61%	7.43%	79.98	0.82%	10.22%	Positive		Negative
SPDR S&P Oil & Gas Exploration & Production ETF	XOP	4	4	3	3	131	2.34%	13.23%	130	-0.76%	14.10%	Positive		Negative
Real Estate Select Sector SPDR Fund	XLRE	4	4	3	3	39.01	2.74%	-8.15%	40.23	0.27%	-10.94%	Negative	-	Neutral
Industrial Select Sector SPDR Fund	XLI	4	4	3	3	109	1.87%	-2.86%	104	1.96%	1.81%	Neutral	_	Neutral
iShares U.S. Home Construction ETF	ITB	4	4	3	3	80.59	6.17%	2.37%	71.9	3.16%	14.74%	Positive	_	Positive
Utilities Select Sector SPDR Fund	XLU	4	4	3	3	66.93	-0.09%	-6.36%	67.41	2.18%	-7.03%	Neutral	_	Neutral
iShares U.S. Aerospace & Defense ETF	ITA	4	4	3	3	112	0.00%	2.43%	110	0.92%	4.29%	Positive	_	Positive
iShares Biotechnology ETF	IBB	4	4	3	3	130	0.00%	-2.86%	132	0.76%	-4.33%	Neutral		Negative
Technology Select Sector SPDR Fund	XLK	4	4	3	3	166	-1.19%	0.28%	155	-1.90%	7.40%	Neutral	_	Neutral
iShares U.S. Consumer Discretionary ETF	IYC	4	4	3	3	71.4	3.63%	-3.56%	68.49	3.33%	0.54%	Neutral		Neutral
SPDR S&P Retail ETF	XRT	4	4	3	3	73.97	0.00%	-12.88%	74.11	0.00%	-13.05%	Negative		New Ticker

Suggested Design Criteria for IPSs

Potentially Lethal Attributes

• Policy allocations to contractual arrangements or marketing schemes masquerading as asset classes, e.g., "Hedge Funds".

• Policy frameworks comprising fund segments whose constituent parts embody vastly different return drivers and risks, e.g., "Alternative Investments".

Unfavorable Attributes

- Non-zero policy allocations to sub-classes or strategies employed for total return as distinct from hedging purposes, e.g., venture capital.
- Total portfolio benchmarks comprising inherently uninvestible components, e.g., mean or median returns for a designated universe of PE or VC managers or <u>funds.</u>.
- Operating procedures, governance protocols and other provisions whose inclusion in IPSs renders them unmanageably prolix and whose codification is best achieved via separate organizing documents.

Helpful Attributes

• Clear and concise statements of the purpose(s) that asset classes or sub-classes seek to serve, with each such segment sorted ideally into one of two mutually exclusive categories based on its primary purpose: (1) total return **or** (2) hedging.

Essential Attributes

- Codification of the types of risk that **must** be incurred to achieve the ultimate owner's financial objectives, including (1) tolerable maxima for such risks (e.g., drawdowns exceeding a given percentage shall be avoided at all costs) and (2) actionable guidelines respecting the only form of risk all investors bear to a greater or lesser extent: liquidity risk.
- Return goals consistent with agreed-upon risk parameters rank ordered to facilitate sound decision-making when such goals' simultaneous pursuit becomes infeasible, with time horizons specified for each.

Identifying Investment-Related Ends & Means

For Individuals & Families

Aspirational Goals Concentrated Equities inc. Options Non-Core Investment Realty Human Capital Cash Reserves

> Important Goals Core Equities inc. Private Core Investment Realty Core Fixed Income Active Strategies Cash Reserves

Essential Goals

Base Salary and Benefits Pension Income & Assets Life and Disability Insurance Owner-Occupied Realty Cash Reserves

For Endowed Charities

Build and Nurture New Programs Aggressive Active Strategies Seed & Early-Stage VC Cash Reserves

Enhance Existing Programs Non-Core Marketable Stocks & Bonds Private Equity inc. Late-Stage VC Non-Core Realty Cash Reserves

Maintain Existing Programs

Core Marketable Stocks & Bonds Commodities and Currencies Core Realty Cash Reserves

Comments

HEDGFYF

The framework at far left has been adapted from -Ashvin Chhabra's seminal treatise on investment policy: The Aspirational Investor: Taming the Markets to Achieve Your Life's Goals (2015). Typically applied by and on behalf of individuals and families, this framework has been adapted for potential institutional use via the variant at the immediate left.

All credit to Ashvin for his creativity—and his dogged determination in lobbying asset owners of all types and stripes to devote due and hence substantial time and attention to investment policy-making in general and goal setting in particular.

The Yale Model vs. Wannabes

HEDGEYE

Green = virtue	The Yale Model	The Endowment Model
Red = defect	As Employed by Swensen et al	a/k/a Yale Wannabes
LIFE SPAN		
Birth	Late 1980s	Early 2000s
Death	Immortal?	Mid-2010s
Declared dead	Never?	Not soon enough
KEY CHARACTERISTICS		
Initial user(s)	Yale	Large endowments
Initial champion(s)	Swensen	Consultants
Dominant mindset	Prophet	Acolyte
#1 prerequisite for success	Risk being wrong and alone	Tolerance for illiquidity
#2 prerequisite for success	CIO-centric management	Steady cash inflows
Transparency	Medium	Very low
Complexity	Medium	Very high
GOALS (actual even if unstated)		
Primary	5+% real returns	Keep pace with peer investors
Secondary	Beat Harvard and Princeton	10+% annualized returns
TYPICAL PORTFOLIO		
Asset classes	Several	Several
Pseudo-asset classes	Few if any	Many
Average allocations		-
Marketable managers	>5%	<3%
Private investment managers	>3%	<1%
Publicly owned managers	Few if any	Why not?
Liquidity		
<3 years	<60%	<60%
<3 years	>40%	>40%
Potentially indefinite holds	Rare	Very rare
COSTS		
Shared scale economies	Some	Very rare
Annualized base expenses	Optimized	High
Realization-based incentives	Common	Common
Client-oriented hurdle rates	Some	Very rare

Keen to Help Those In Need

Current (2023) Investment Guidelines—University of [Redacted] *

	Current	Long-Term	Allowable Ranges		
	Policy Target <u>Allocation</u> <u>Allocation</u>		<u>Minimum</u> <u>Maximum</u>		
U.S. Equity	18.5%	13.5%	13.5 23.5		
Developed Non US Equity	16.0	8.0	11.0 21.0		
Emerging Mkt Equity	6.0	7.0	4.0 8.0		
Global Equity	2.0	0.0	1.0 3.0		
US Fixed Income	5.75	5.0	2.75 8.75		
High Yield Fixed Income	3.0	2.5	2.0 4.0		
Emerging Mkt Fixed Income	3.0	2.5	2.0 4.0		
TIPS	4.0	2.5	2.0 6.0		
Private Equity	9.0	9.0	6.0 12.0		
Absolute Return - Diversified	23.5	23.5	18.5 28.5		
Cross Asset Class	2.0	5.0	0.0 7.0		
Opportunistic Equity	0.0	10.0	0.0 12.0		
Real Assets	1.25	3.0	0.25 2.25		
Real Estate	6.0	8.5	3.0 9.0		
Liquidity	0.0	0.0	0.0 10.0		
TOTAL	100%	100%			

* University's identity redacted to avoid embarrassing its trustees and officers.

Channeling Honest Abe = Illustrative IPS *

Risk Parameters. The Portfolio's capital shall be deployed in a manner that seeks to avoid 25% or greater peak-to-trough declines in inflation-adjusted unit values measured in real time based on best available data. While adhering to the primary risk parameter just described, the Portfolio's deployment shall also (a) seek to avoid annualized underperformance of the mean return of \$1+ billion endowments as reported by <u>NACUBO</u> exceeding 3% over 5-year rolling periods and (b) <u>satisfy at all times</u> the liquidity constraints specified in the table below.

Readily Reducible to Cash Within:	Minimum Allocation
One business day	5% of net assets
One month (defined as 20 business days)	15% of net assets
12 months (defined as 240 business days)	25% of net assets
36 months (defined as 720 business days)	50% of net assets

Return Objective. The Portfolio's return objective is to maximize annualized returns net of all costs over 5year rolling periods without violating the foregoing risk parameters.

Performance Evaluation. To facilitate the Board's ongoing evaluation of Portfolio performance, staff shall provide the Board with quarterly reports detailing the evolving returns and drawdowns of a diverse range of mutually agreed upon investible benchmarks. The benchmarks so tracked shall as a group comprise the broadest identifiable universe of readily exploitable opportunities within which conscientious fiduciaries and investment professionals employed and overseen by them are deploying capital. Reported drawdowns for each benchmark shall reflect at a minimum the largest peak-to-trough decline it has undergone since the Board's initial ratification of this Statement. In assessing total fund results, the Board and staff shall focus on measurement periods comprising full market cycles, defined in peak-to-trough-to-peak or trough-to-peak-to-trough terms.

* Word count = 272 words = precisely the word count of A. Lincoln's Gettysburg Address.

Black Holes Abound

Time Horizon Short-Term Medium-Term Long-Term

Financial Goals Total Return Current Yield Fecundity

Inconvenient Truths Second Order Effects Third Order Effects Lower Order Effects

Bonus Scheme for Allocators (If Any) Formulaic—Awarded Individually Formulaic — Awarded Collectively Subjective

> Discretion Solo Decider 2+ Independent Deciders Group Decides

Dominant Mindset Amenability to Change Intuitive Informed Guesswork Strictly Empirical

Burkean Rooseveltian Jeffersonian



Reversibility **Negligible Cost** Manageable Cost Intolerable Cost

Bandwidth Needed Up Front Ongoing At Exit

Variance Semi-Variance **Betas**

Elemental Risks



Programmatic Values Transitory Permanent Potential

Decision-Making Periodicity Frequent Regular Meetings Infrequent Regular Meetings Meetings As Needed

← Only metrics pursued explicitly by the typical "aligned" investment program

* H/T for "Rightly Understood" to Alexis de Tocqueville in Democracy in America (1832).

Case Study in Capital Allocation: Japanese Stocks

Observe

- Japanese stocks have undergone the Mother of All Bears
- Japanese companies and Japan itself are misunderstood

Orient

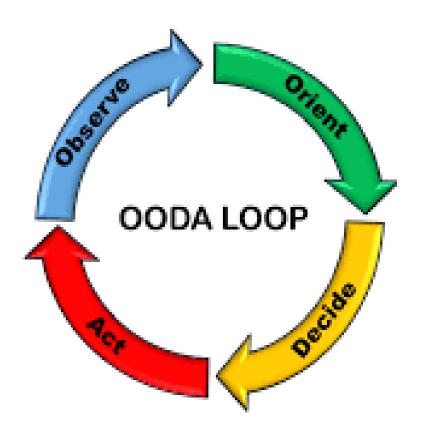
- Set risk parameters and return goals (in that order!)
- A Test /Quads support Core position in Japanese stocks
- B Test / Signals do likewise

Decide

- Build Core position in large cap Japanese stocks
- Broaden exposure to Japan if and as conditions warrant

Act

- Execute initial buys with due attention to Signals
- Adjust exposures as goals and conditions warrant

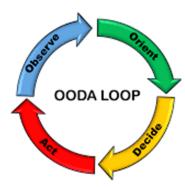




Case Study in Capital Allocation: Chinese Stocks

HEDGEYE

Observe



- Troubling internal trends
 - Sclerotic transition to consumption-driven economic model rooted in <u>stagnating income</u> growth and sagging consumer confidence
 - Conspicuous and politically vexatious income and wealth inequality
 - Ongoing environmental degradation
 - Aging population with rising healthcare and pension cost challenges
 - Large and growing cohort of under- and unemployed youth
 - Large gender imbalance spawned by misguided one-child policy
 - Ballooning local government debts and rampant expansion of local government financing vehicles (LFGVs)
 - Ongoing incapacity of Chinese banks to channel credit to consumers
- Troubling macroeconomic and geopolitical trends
 - Follower status respecting key technologies including chip <u>design</u>
 - Increasingly challenged by G-7 on security and trade issues
 - Increasingly threatened by reshoring and <u>near-shoring</u> and associated decline in exports (absolute and relative to GDP)

Hedgeye Institutional Research Offerings

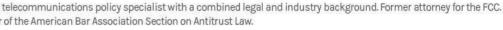


Further information available via Sales@hedgeye.com

Ø	RISK MANAGEMENT KEITH MCCULLOUGH CEO & FOUNDER Development (Control of the control of the cont	۲	COMMUNICATIONS ANDREW 10+ years experience covering TMT. H covering Healthcare IT.
0	MACRO DARYL JONES DIRECTOR OF RESEARCH Y @HEDGEYEDJ Sector Head for Basic Materials at HIG Capital's hedge fund, Brightpoint Capital.	Q	CHINA FELIX WANG Y @H Head of China/Asia equities with over
۹.	GAMING, LODGING AND LEISURE TODD JORDAN 🕑 @HEDGEYESNAKEYE Award-winning analyst with 25+ years of sellside & buyside experience. Most recently a long/short portfolio manager at Jefferies Asset Management. Worked for Raymond James, Dresdner Kleinwort Wasserstein, Buckingham Research, Cobalt Capital, and Ardsley Partners.	Ħ	MACRO, CRYPTO, HOUSING Covers U.S. Macro, Crypto & Housing
•	RETAIL BRIAN MCGOUGH 	87	DEMOGRAPHY NEIL HOWE Renowned authority on generations
Ψ٩	consumer franchise at Copper Arch Capital, and was Director of Investor Relations at Nike. RESTAURANTS, CANNABIS HOWARD PENNEY Output Destauration Des	1	TECHNOLOGY AMI JOSEPH Founded research boutique Joseph C Management & Research.
*	20+ years experience. While at Morgan Stanley he was ranked #1 by Institutional Investor (Restaurants). Howard has covered Tobacco, Alcohol, Food, and Beverage companies for nearly two decades.		MACRO POLICY JT TAYLOR Former Managing Partner of Kemp Par
	CONSUMER STAPLES DANIEL BIOLSI @HEDGEYE_STAPLES Daniel has two decades of experience on the buy side and sell side primarily covering Consumer at Glenhill Capital, Stelliam, North Sound, Weiss, Peck & Greer, and Lehman Brothers.	圓	REITS ROB SIMONE & @H Ranked II REIT team at Evercore ISI, n a New York-based office REIT
()	HEALTHCARE TOM TOBIN 9 @HEDGEYEHC		
ပိ	Head of Healthcare Investments at Dawson-Herman Capital Management, joined after working as an analyst at W.P.Stewart.	(***)	Leading telecommunications policy sp
Š	MACRO, FINANCIALS, HOUSING, PAYMENTS, CRYPTO JOSH STEINER 9 @HEDGEYEFIG		Member of the American Bar Associat
Ð	Two decades on the sell side and buyside. #1 Ranked Institutional Investors Mortgage & Specialty Finance Team at Lehman Brothers. Financials Long/Short Equity Analyst at Millennium Partners and Amaranth Advisors.	0	HEALTH POLICY EMILY EVAN Worked at JC Bradford helping to brin
24	INDUSTRIALS, MATERIALS JAY VAN SCIVER Development of the second	0.2	NO VIL.
¥	Jay has over two decades of experience covering cyclicals, and was the Industrials & Materials analyst at Brown Brothers Harriman, a cyclicals analyst/desk head at Labranche, and partner at L/S fund Bishop & Carroll Capital Partners.	*	CAPITAL ALLOCATION DAVID Founding CEO & CIO of The Investme

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