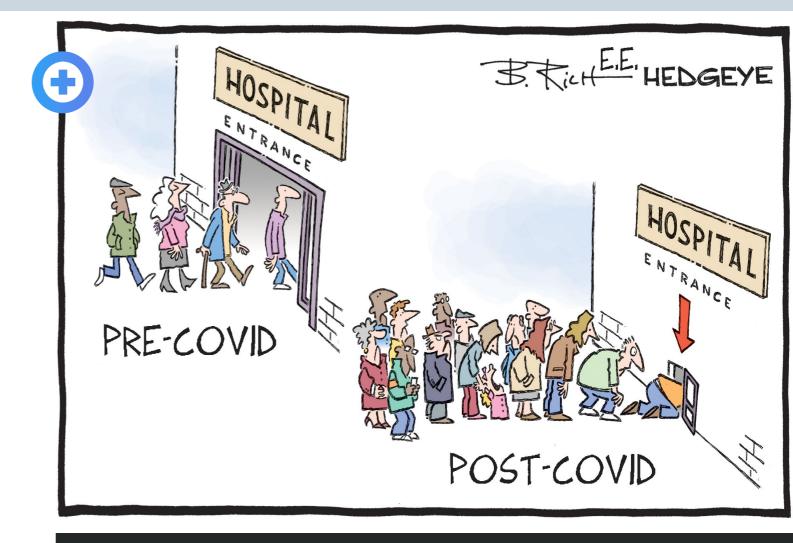
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DVA: Fewer Patients, Even Less Innovation & A Precarious Future

Not a Short Yet But Definitely Not a Long

May 4,, 2022



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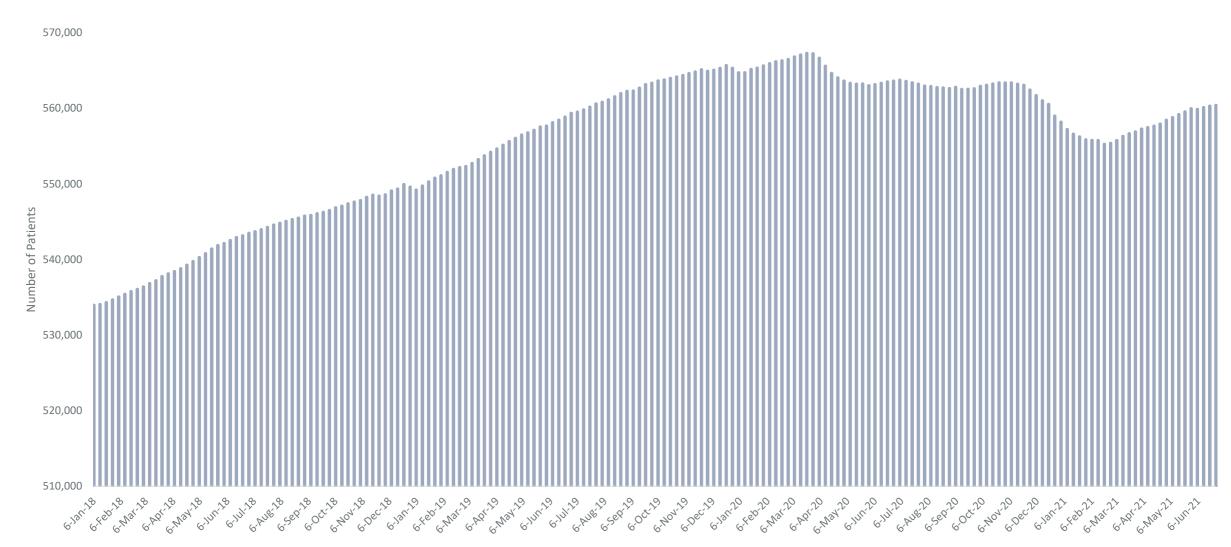
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^{*}Answered at the end of the call

Prevalence | Number of ESRD Patients on Dialysis



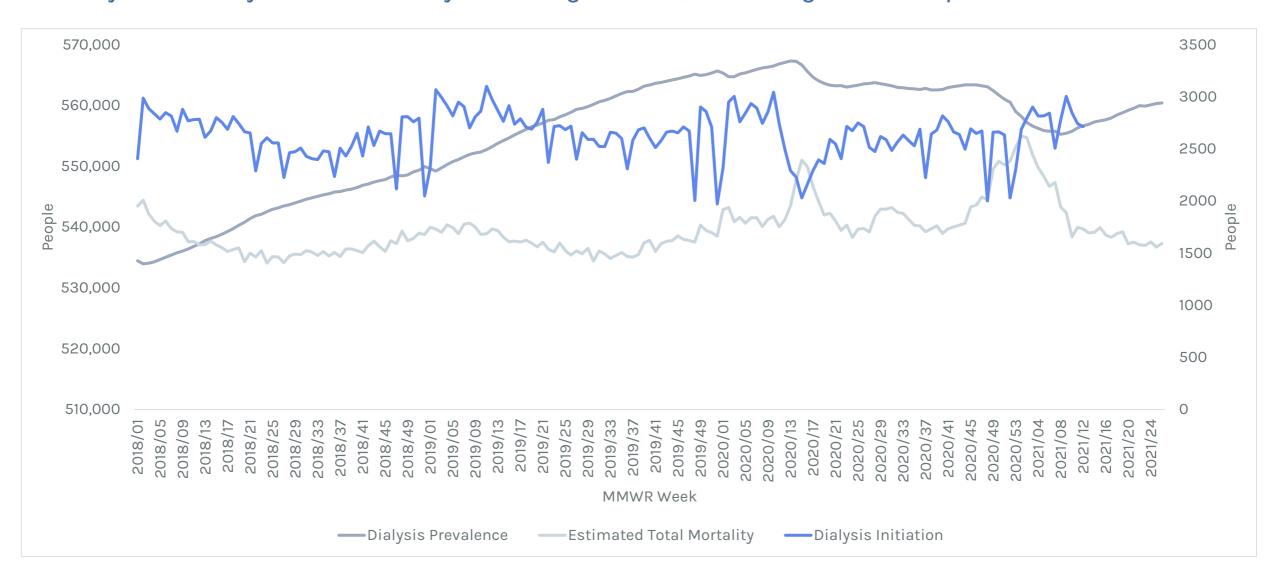
Peak prevalence was 1Q 2020; return to growth may have been worse without vaccinations



Mortality | Dialysis Initiation v Mortality



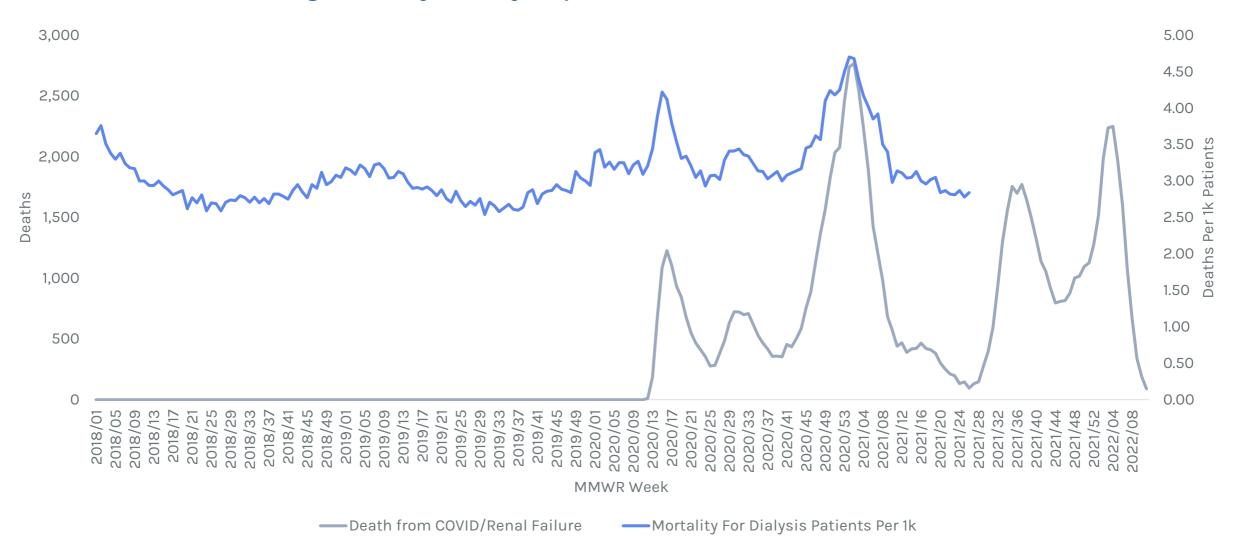
Mortality overtook dialysis initiation in early 2020 and again in 2021, contributing to decreased prevalence



Mortality | All Cause Mortality v COVID/Renal Deaths



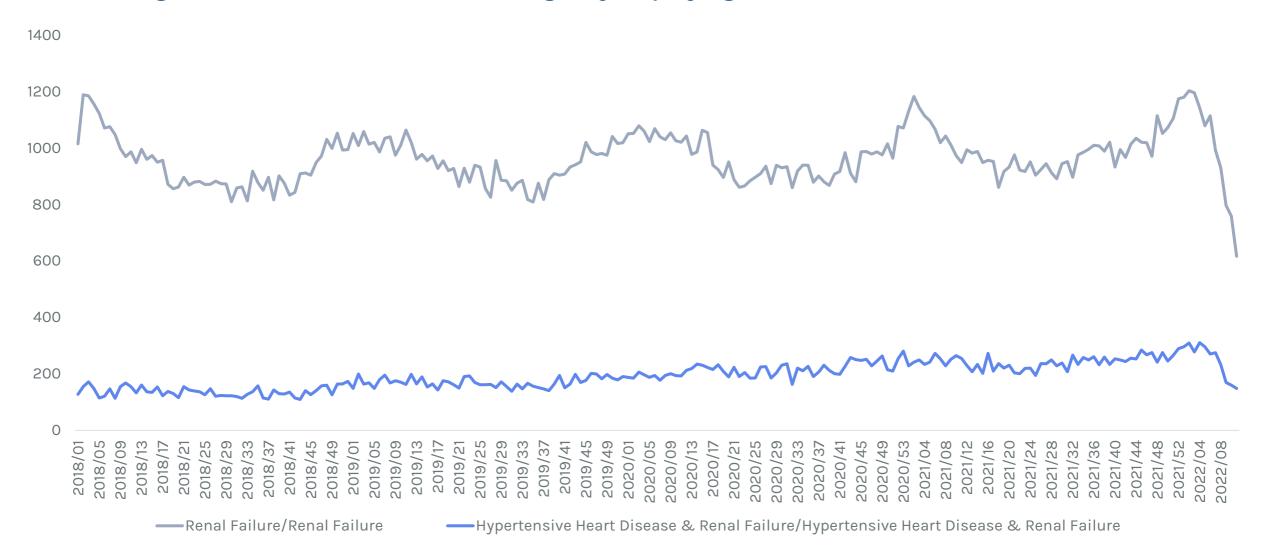
COVID-19 outbreaks driving mortality of dialysis patients



Mortality | Renal Failure & Hypertensive Heart Disease



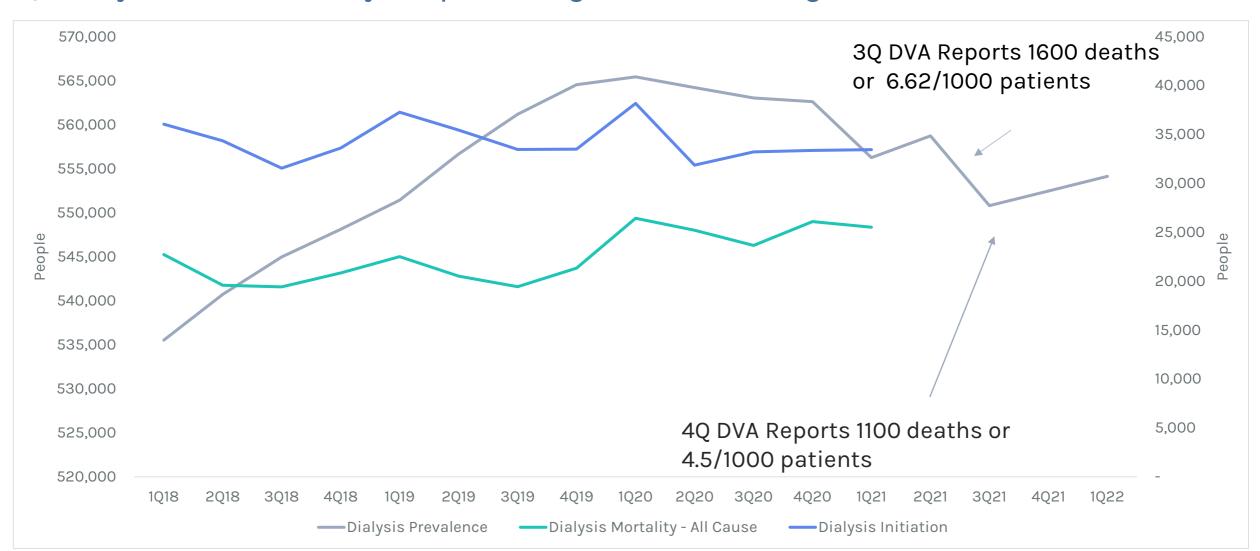
Maintaining historical trends, however coding may be playing a role



Mortality | Dialysis Initiation v Mortality

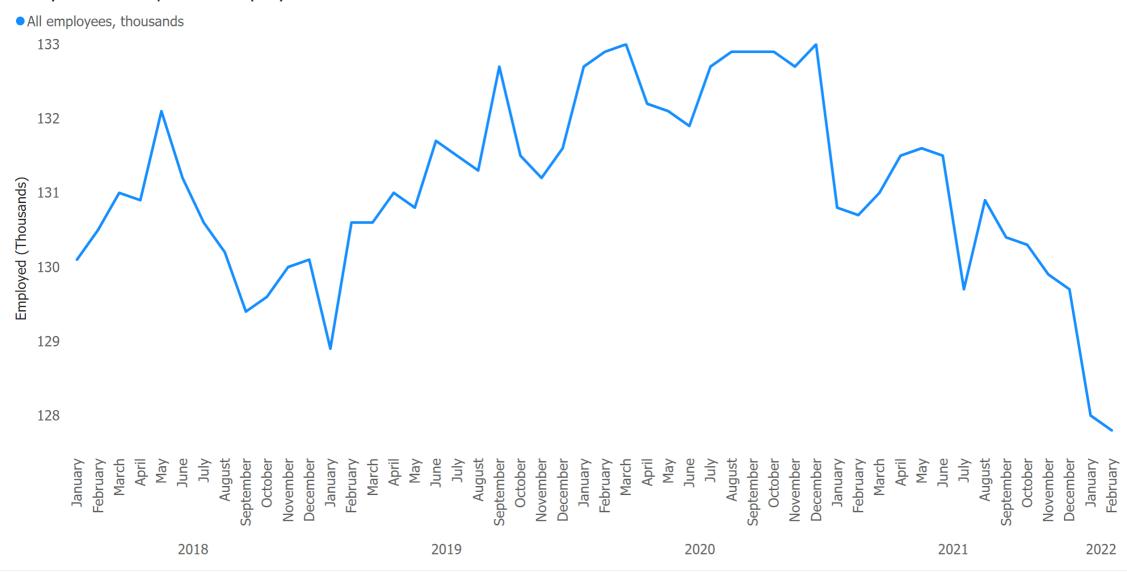


Quarterly view; DVA's mortality as reported is higher than national figures



Dialysis Clinics | Total Employed

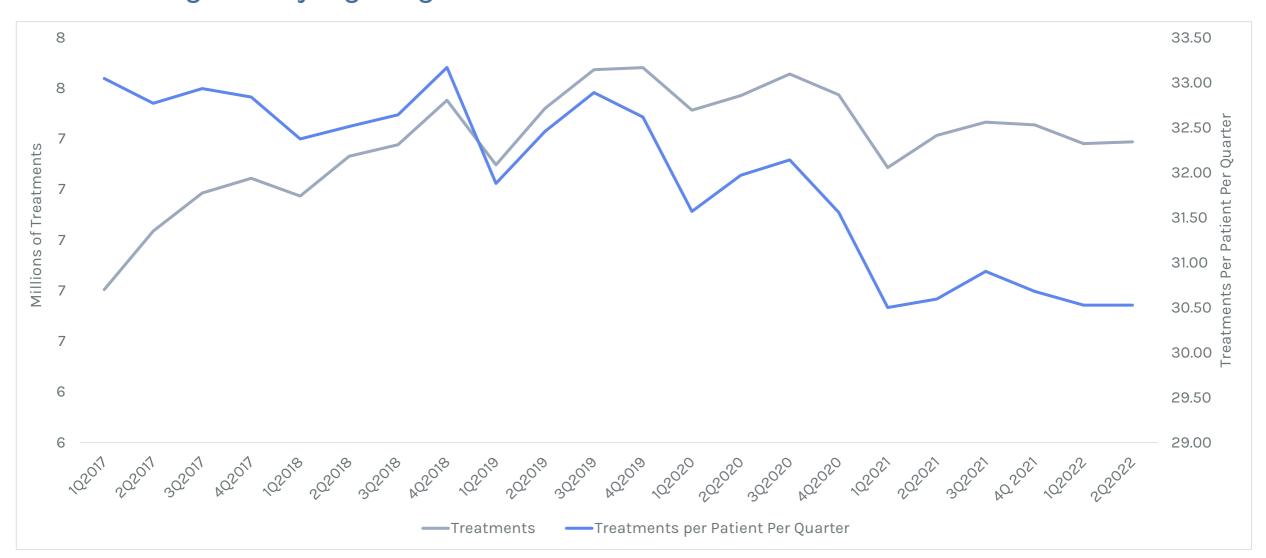




Mortality | Treatments Per Patient

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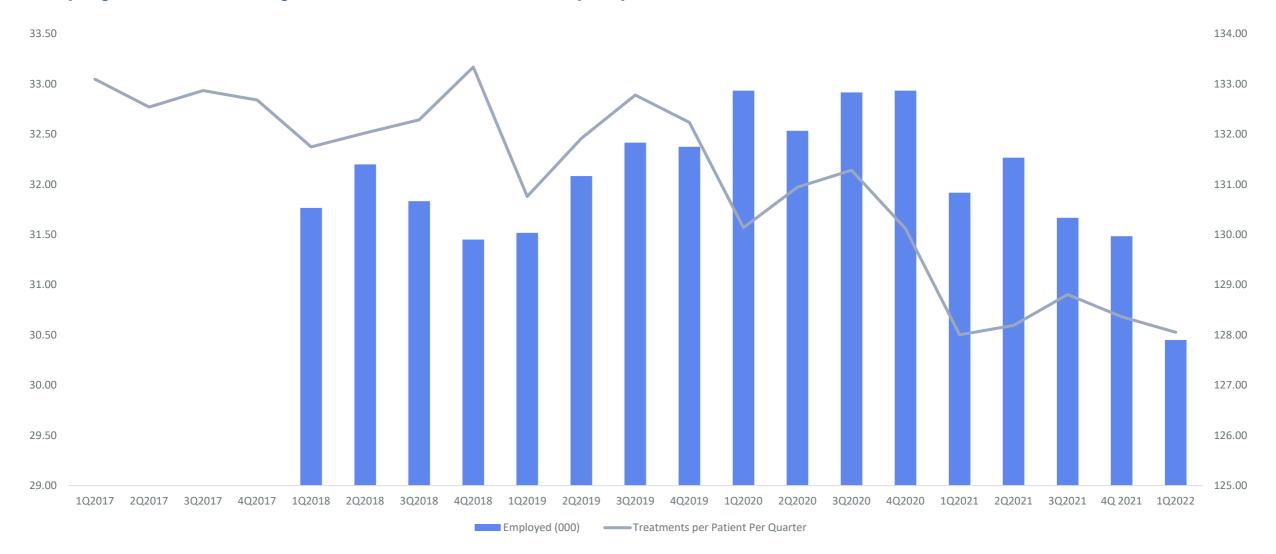
Decelerated significantly beginning in 2020



Mortality | Employed v Treatments per Patient



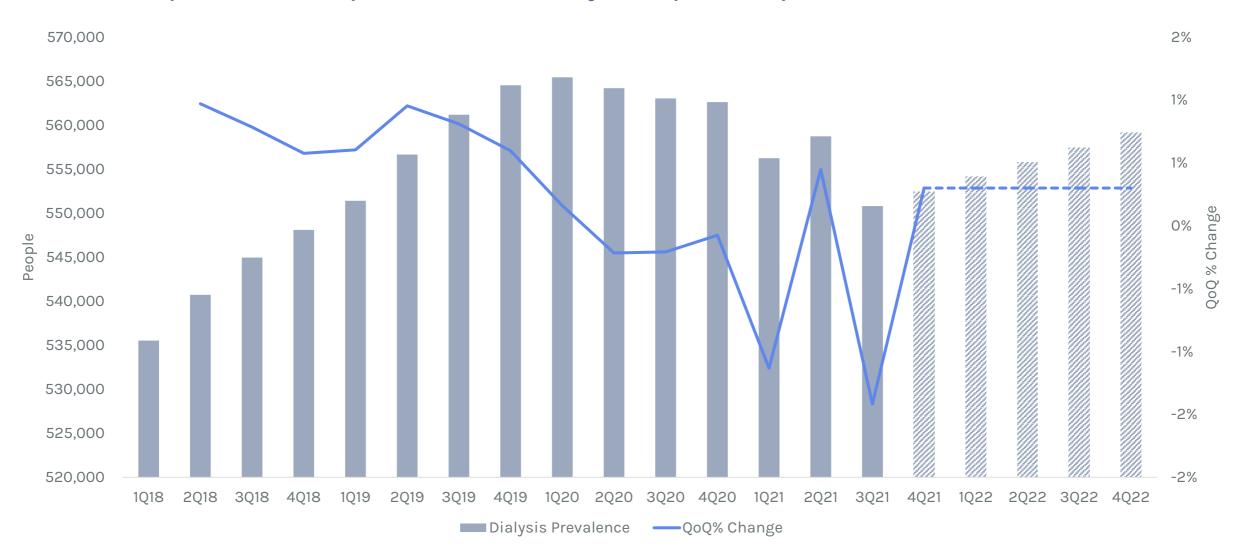
Employment at multi-year low as is treatments per patient



Dialysis Prevalence | Long Road Back



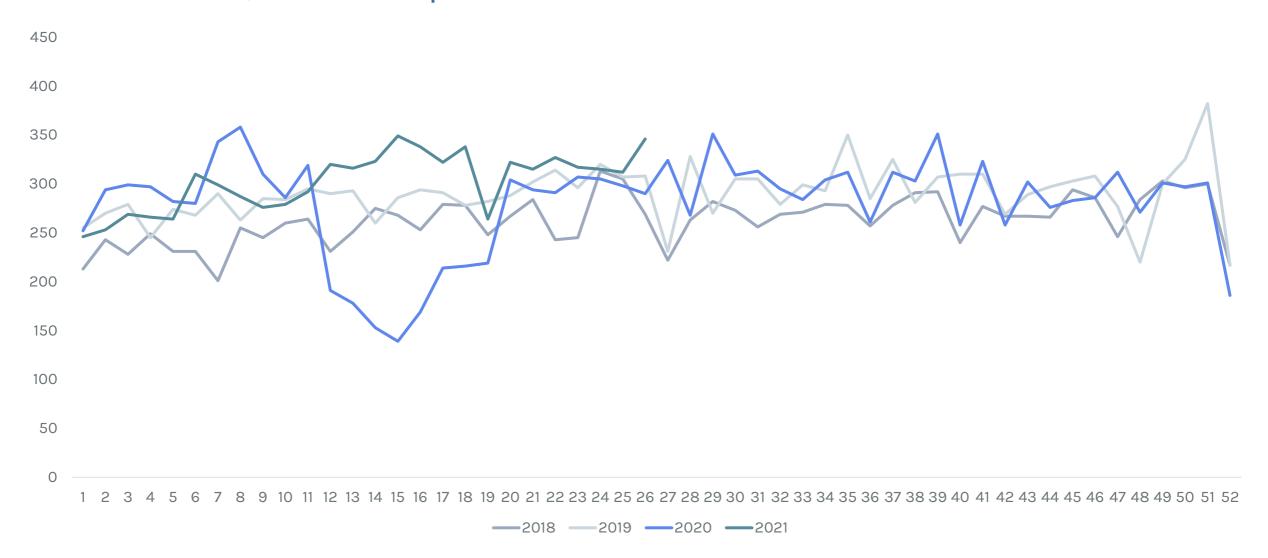
DVA's 4Q 2021 patient count implies a 0.30% QoQ; may reach pre-covid prevalence late 2022/2023



Dialysis Prevalence | Transplantation Improvement



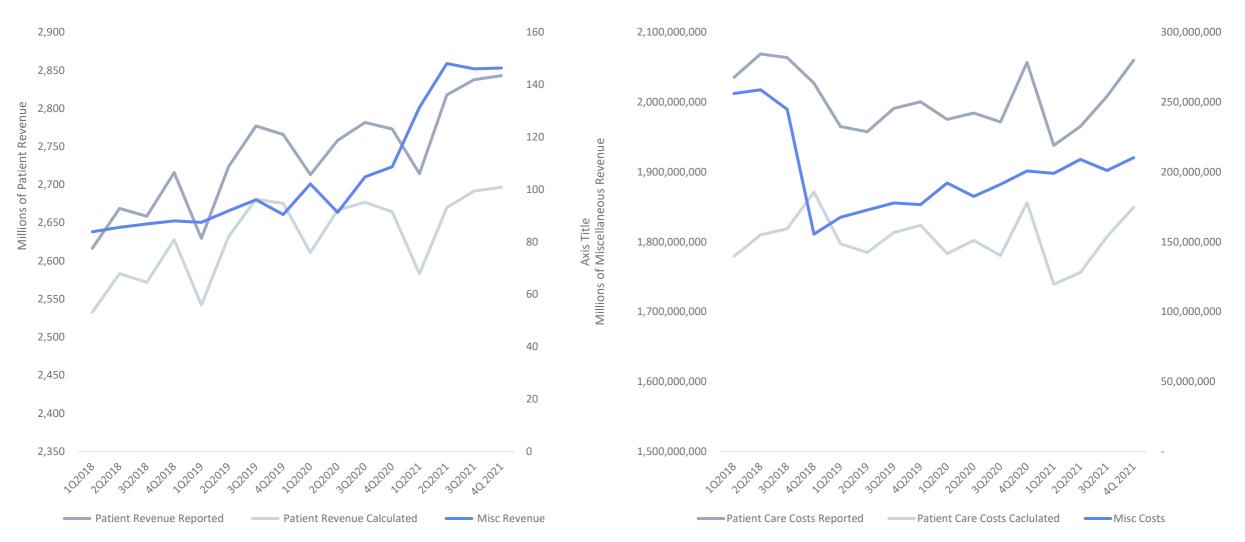
There were about 2,400 more transplants in 2021 (annualized) than 2018



DVA | Managing the Cost Line



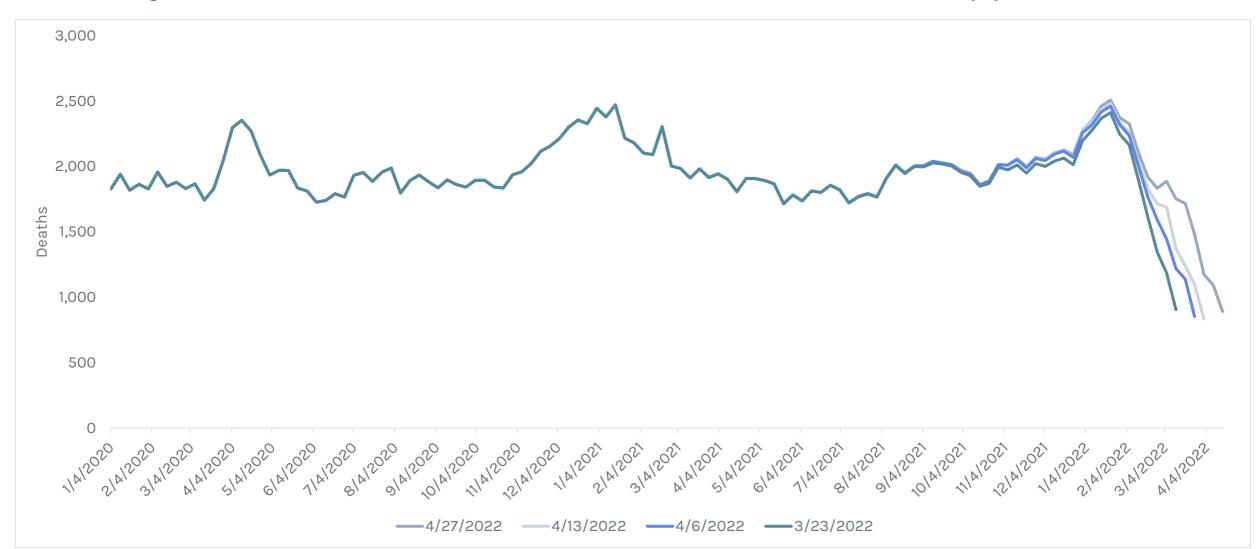
Near perfect management of costs v revenue made possible by reducing throughput



Dialysis Prevalence | Not Normal



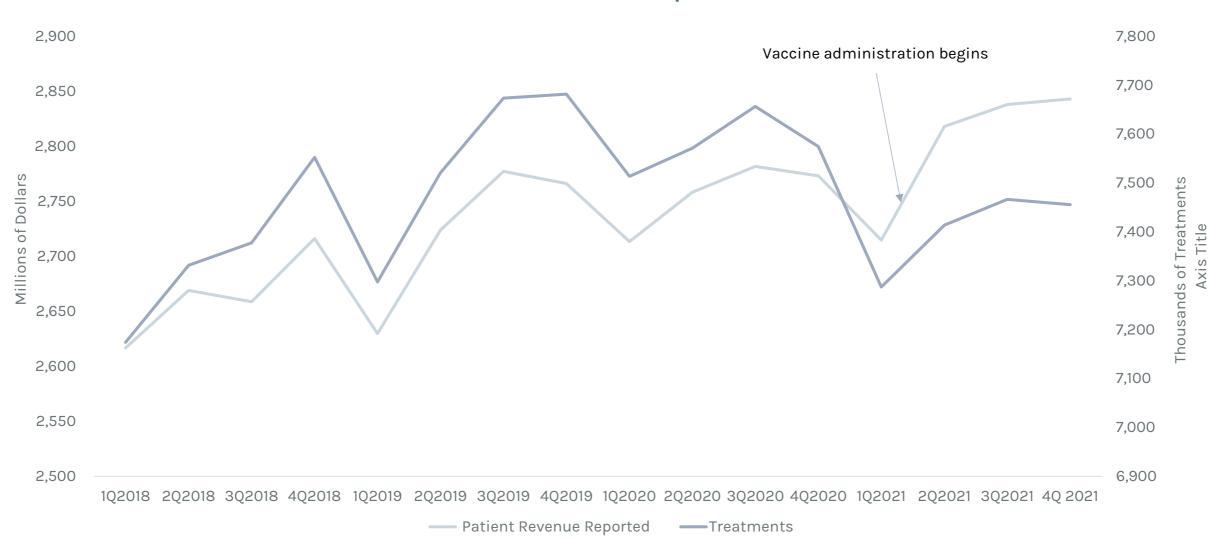
60% of dialysis initiation are due to diabetes; About 60k excess deaths will reduce pipeline



DVA | Modeling Revenue



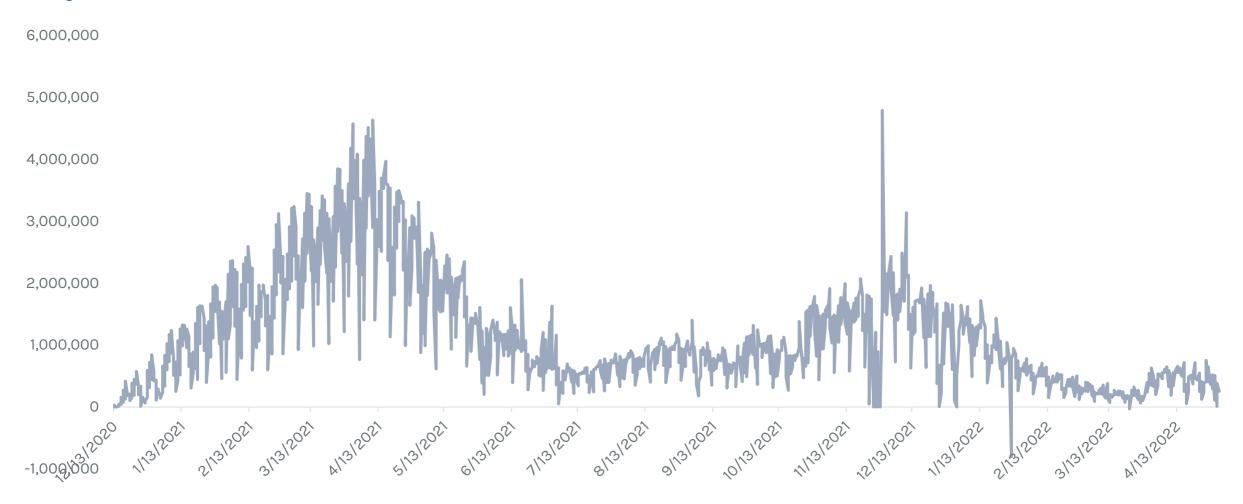
Patients drive treatments; treatments drive revenue - except when there is a vaccine



DVA | Reduce Other Revenue to Account for Lower Uptake



Daily vaccination administration was about 500k in 1Q v 1.2M in 4Q



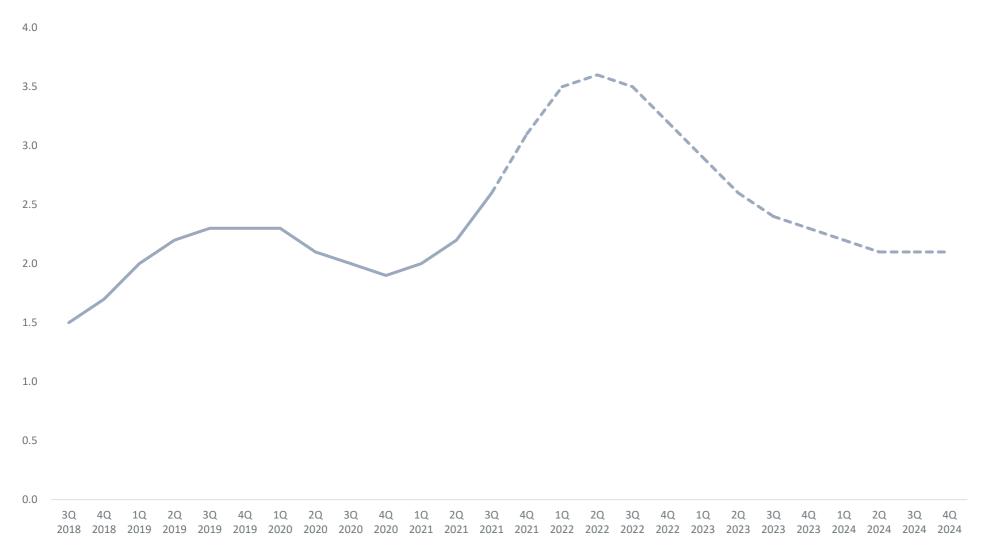
Data Source: CDC

-2,000,000

Modeling Revenue | Medicare Payment Update



Forecast calls for deceleration of reimbursement in 2023

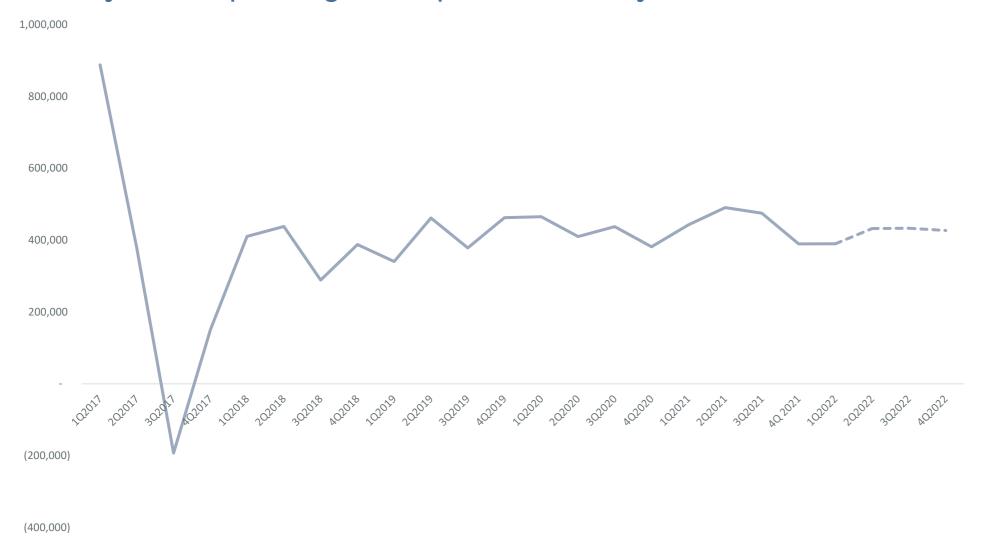


- Based on April 2022 release with historical data through 3Q 2021
- Anticipated peak reimbursement in 2022 driven largely by labor cost increases
- A lower reimbursement trend will affect throughput in 2023 and beyond

DVA | Net Operating Income - GAAP



Probably hits mid-point of guidance provided mortality not too extreme



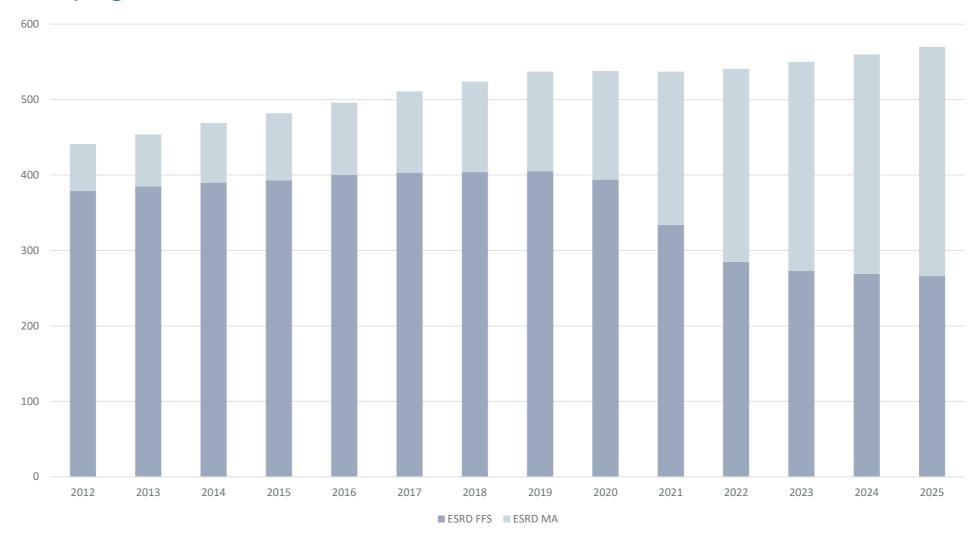
- 2022 Guidance is:
 - 1.525-1.675 Adjusted Net Operating Income
 - \$7.50 \$8.50
 Adjusted EPS
- Both are possible if:
 - Prevalence returns to 0.30% QoQ% Growth
 - DVA reverses their elevated mortality
 - No additional improvement in transplantation
 - No additional growth in alternative strategies/technolo gies driven by MA

DVA | Medicare Advantage Penetration of ESRD



Not the tailwind DVA was hoping for.

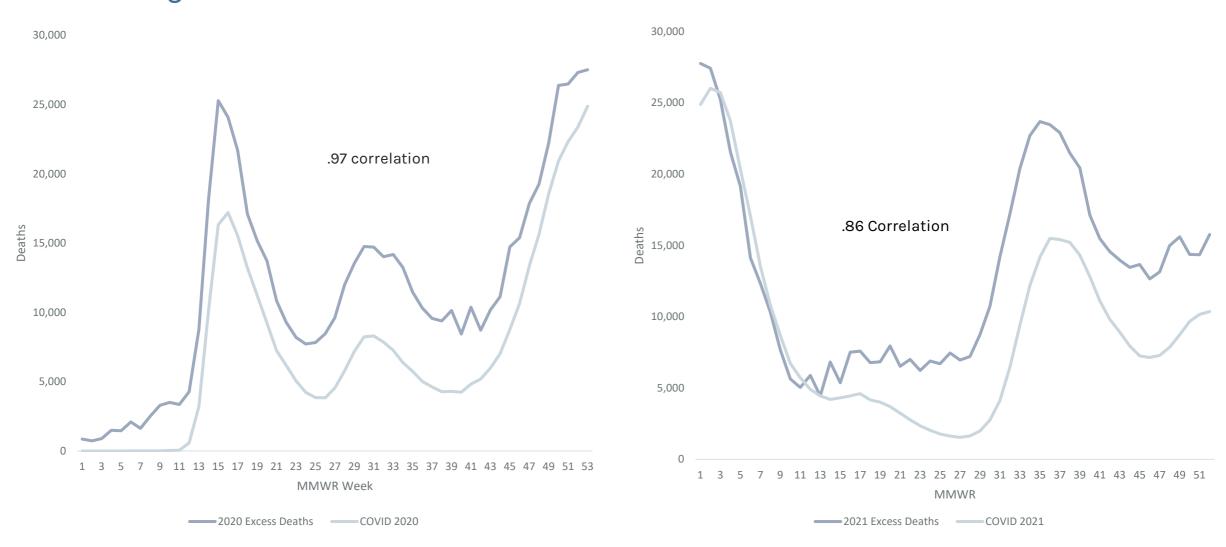
- Managed Care can push pre-emptive care including transplantation
- MA is generally underpaid for ESRD patients which makes preventive and less costly interventions more valuable
- FFS spends about 110K/year on FFS and about 99k/year on MA beneficiary
- Scarcity is the mother of invention



All Excess Deaths v. Reported COVID Deaths



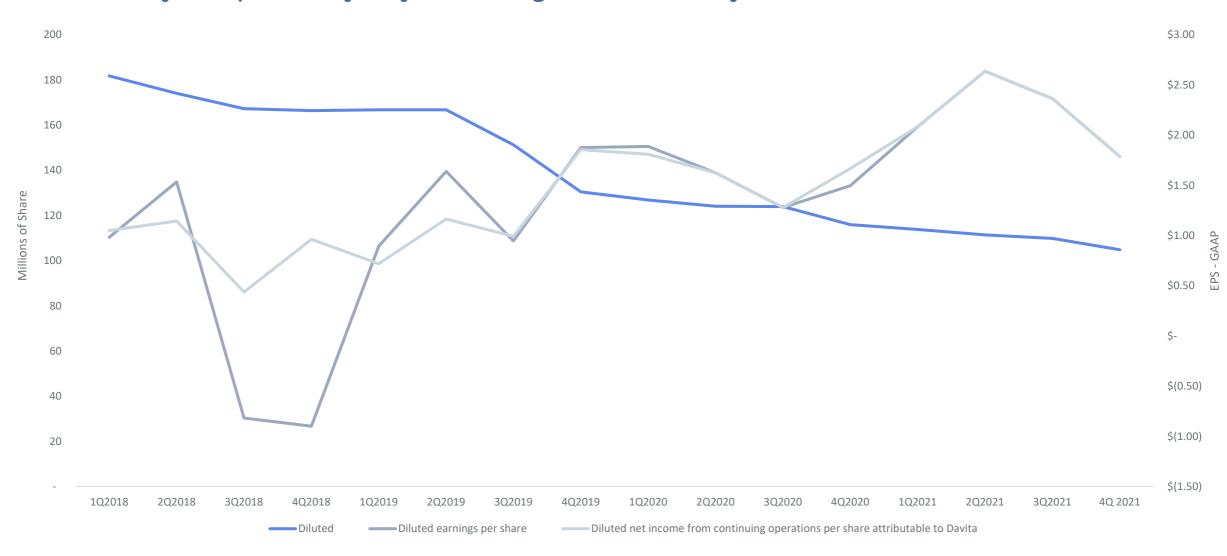
Correlation began to breakdown around week 14 of 2021



DVA | Share Buybacks



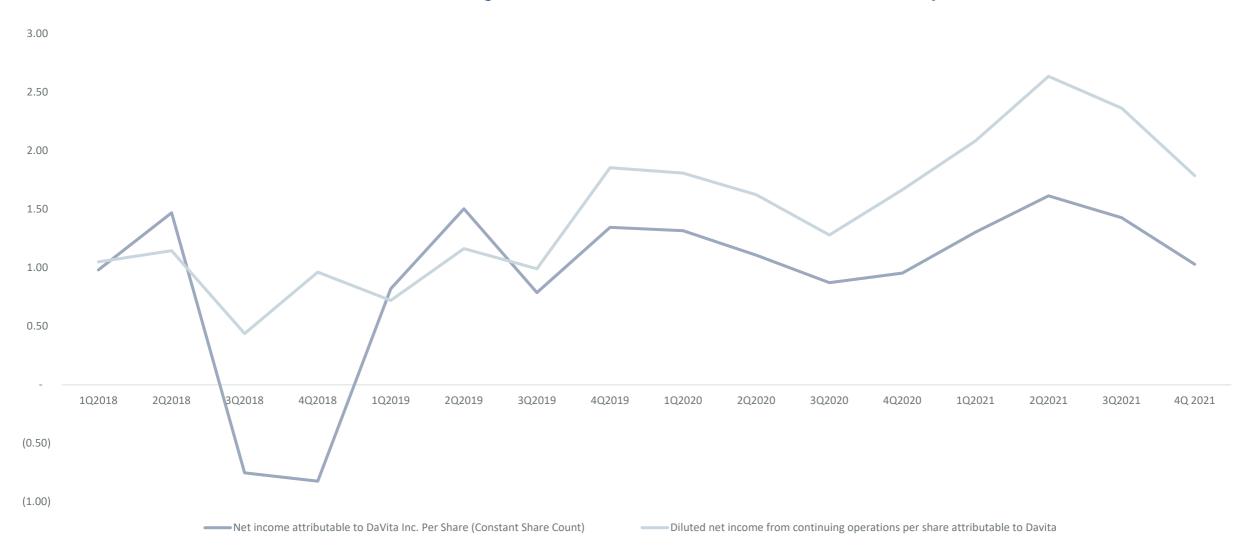
There is always the possibility they meet EPS guidance with buybacks



DVA | Share Buybacks



EPS would be much lower without the buybacks as overall fundamentals are so poor



Data Source: Company Filings



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