

HEDGEYE

# 3Q 2019 Health Care Themes

Mind the Quads, the Analyst's Dilemma

July 16, 2019



## Health Care

Tom Tobin @HedgeyeHC

Emily Evans @HedgeyeEEvans

## DISCLAIMER

Hedgeye Risk Management, LLC (“Hedgeye”) is a registered investment advisor, registered with the State of Connecticut. Hedgeye is not a broker dealer and does not provide investment advice to individuals. This research does not constitute an offer to sell, or a solicitation of an offer to buy any security or investment vehicle. This research is presented without regard for individual investment preferences or risk parameters; it is general information and does not constitute specific investment advice, nor does it constitute or contain any legal or tax opinions. This presentation is based on information from sources believed to be reliable. Hedgeye is not responsible for errors, inaccuracies or omissions of information. The opinions and conclusions contained in this report are those of the individual expressing those opinions or conclusion and are intended solely for the use of Hedgeye’s clients and subscribers, and the authorized recipients of the content. In reaching its own opinions and conclusions, Hedgeye and its employees have relied upon research conducted by Hedgeye’s employees, which is based upon sources considered credible and reliable within the industry. Neither Hedgeye, nor its employees nor any individual expressing opinions, conclusions or data are responsible for the validity or authenticity of the information upon which it has relied.

## TERMS OF USE

This report is protected by United States and foreign copyright laws and is intended solely for the use of its authorized recipient. Access must be provided directly by Hedgeye. There is a fee associated with access to this report and the information and materials presented during the event. **Redistribution or republication of this report and its contents are strictly prohibited.** By joining this call or possessing these materials, you agree to these Terms. For more detail please refer to the appropriate sections of the Hedgeye Services Agreement and the Terms of Service at [https://www.hedgeye.com/terms\\_of\\_service](https://www.hedgeye.com/terms_of_service).

Please submit questions\* to  
**qa@hedgeye.com**

\*Answered at the end of the call

# Health Care Position Monitor

Best Ideas - Longs						Best Ideas - Shorts							
	Price	Mkt Cap (\$B)	Score	Trend	Tail		Price	Mkt Cap (\$B)	Score	Trend	Tail		
<b>LONG</b>						<b>SHORT</b>							
Active Longs						Active Shorts							
ANTM	Anthem, Inc.	\$ 306.85	\$78.9B	(11.87)	✓	✓	DVA	DaVita Inc.	\$ 56.95	\$9.5B	(12.92)	✗	✗
THC	Tenet Healthcare Corporation	\$ 19.43	\$2.0B	(29.30)	✓	✓	HQY	HealthEquity Inc	\$ 70.36	\$4.9B	(14.89)	✗	✗
AMN	AMN Healthcare Services, Inc.	\$ 54.92	\$2.6B	(2.93)	✓	---	DXCM	DexCom, Inc.	\$ 151.11	\$13.8B	(35.02)	✗	✗
ZBH	Zimmer Biomet Holdings, Inc.	\$ 121.90	\$25.0B	(16.53)	✓	✓	MDRX	Allscripts Healthcare Solutions, Inc.	\$ 11.44	\$1.9B	(4.05)	✗	✗
TDOC	Teladoc Health, Inc.	\$ 71.34	\$5.1B	(46.25)	✓	✓	SYK	Stryker Corporation	\$ 205.49	\$76.7B	(6.39)	✗	✗
Long Bias						Short Bias							
ILMN	Illumina, Inc.	\$ 302.29	\$44.4B	(8.73)	---	✓	ABBV	AbbVie, Inc.	\$ 70.27	\$103.9B	(7.09)	---	---
HCA	HCA Healthcare Inc	\$ 140.92	\$48.2B	(6.80)	---	✓	MYGN	Myriad Genetics, Inc.	\$ 26.06	\$1.9B	(19.54)	---	---
UHS	Universal Health Services, Inc. Class B	\$ 133.76	\$11.1B	(8.77)	---	✓	EXAS	Exact Sciences Corporation	\$ 116.19	\$15.0B	(23.11)	---	---
MD	MEDNAX, Inc.	\$ 23.89	\$2.1B	(14.69)	---	✓							
DGX	Quest Diagnostics Incorporated	\$ 101.12	\$13.6B	(12.01)	---	✓							
LH	Laboratory Corporation of America Holdings	\$ 174.60	\$17.2B	(9.72)	---	✓							
GWPH	GW Pharmaceuticals PLC Sponsored ADR	\$ 167.66	\$5.2B		---	✓							

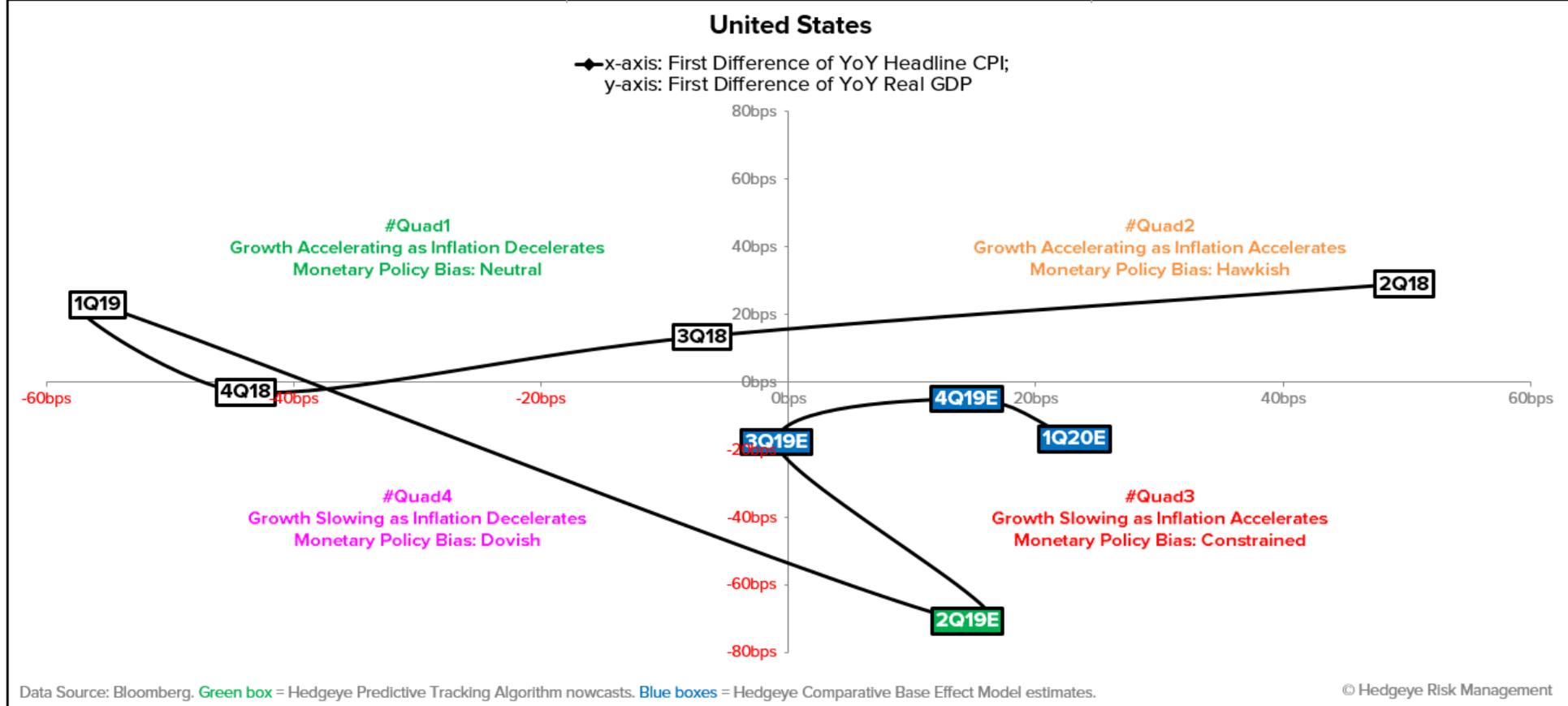
Hedgeye's Bias represents Hedgeye's outlook on companies currently under Hedgeye's review, or for which timing is not right for greater coverage. Hedgeye may or may not provide further commentary on any or all companies represented on the Bias list and representation of a company on the Bias list does not forecast whether Hedgeye will or will not issue any additional material on that company.

Risk score is an expression of the difference between out performance and under performance in stock price based on Hedgeye machine learning algorithm techniques that calculate the score by factoring a number of Hedgeye selected data inputs.

# Real GDP Slowing

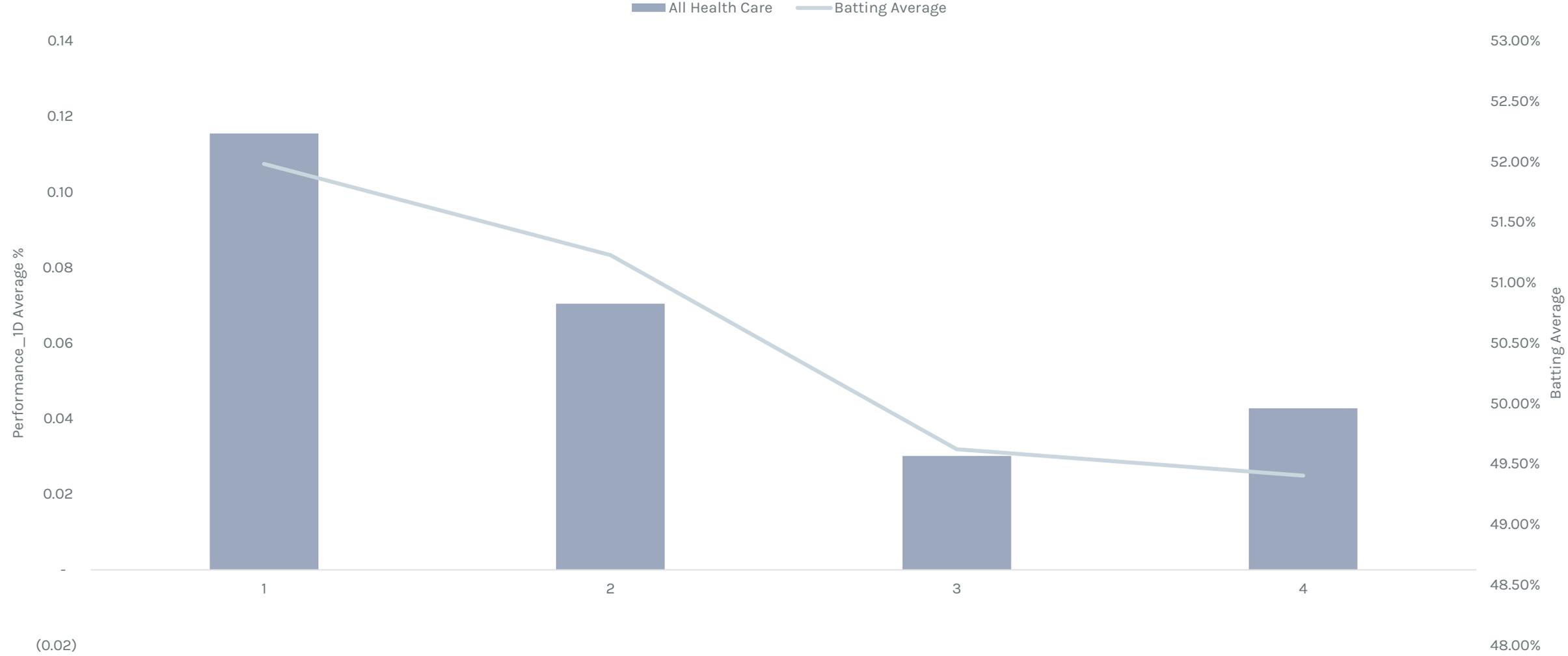
Steepening base effects for Real GDP puts the United States in Quad 3 and Quad 4

United States	2Q16	3Q16	4Q16	1Q17	2Q17	3Q17	4Q17	1Q18	2Q18	3Q18	4Q18	1Q19	← Actuals   Estimates →	2Q19E	3Q19E	4Q19E	1Q20E
Real GDP QoQ SAAR	2.30%	1.90%	1.80%	1.80%	3.00%	2.80%	2.30%	2.20%	4.20%	3.40%	2.20%	3.10%	Hedgeye Estimates	1.33%	2.61%	1.95%	2.43%
YoY Hurdle Rate	3.30%	1.00%	0.40%	1.50%	2.30%	1.90%	1.80%	1.80%	3.00%	2.80%	2.30%	2.20%	YoY Hurdle Rate	4.20%	3.40%	2.20%	3.10%
Real GDP YoY	1.30%	1.54%	1.88%	1.94%	2.11%	2.34%	2.47%	2.58%	2.87%	3.00%	2.97%	3.20%	Hedgeye Estimates	2.49%	2.31%	2.26%	2.09%
2Y Comparative Base Effect	2.99%	2.71%	2.35%	2.68%	2.33%	1.96%	1.94%	1.75%	1.71%	1.94%	2.18%	2.26%	2Y Comparative Base Effect	2.49%	2.67%	2.72%	2.89%
Headline CPI YoY	1.05%	1.12%	1.80%	2.54%	1.90%	1.97%	2.12%	2.21%	2.71%	2.64%	2.20%	1.64%	Headline CPI YoY	1.79%	1.78%	1.92%	2.15%
2Y Comparative Base Effect	1.01%	0.95%	0.86%	0.51%	0.50%	0.61%	1.13%	1.81%	1.48%	1.54%	1.96%	2.38%	2Y Comparative Base Effect	2.31%	2.30%	2.16%	1.93%



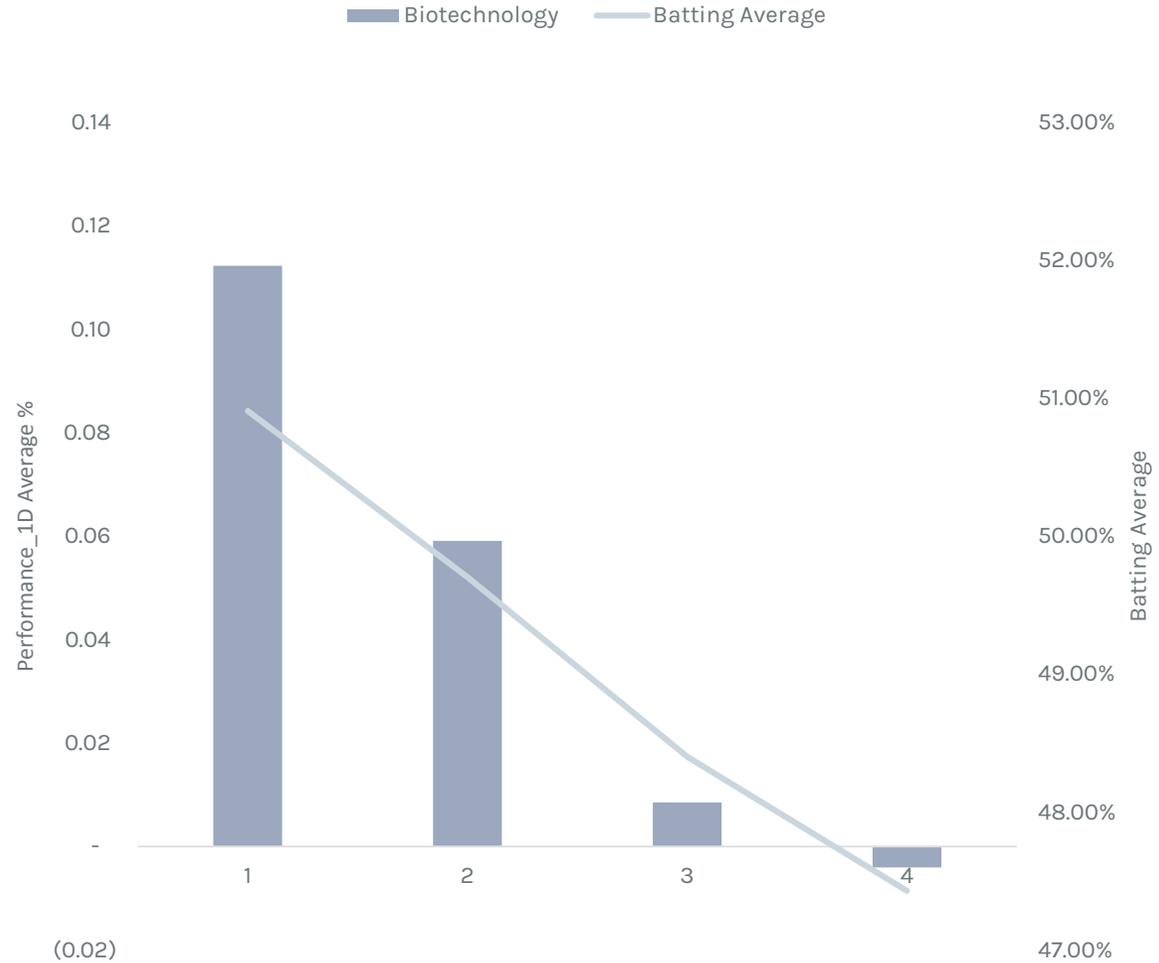
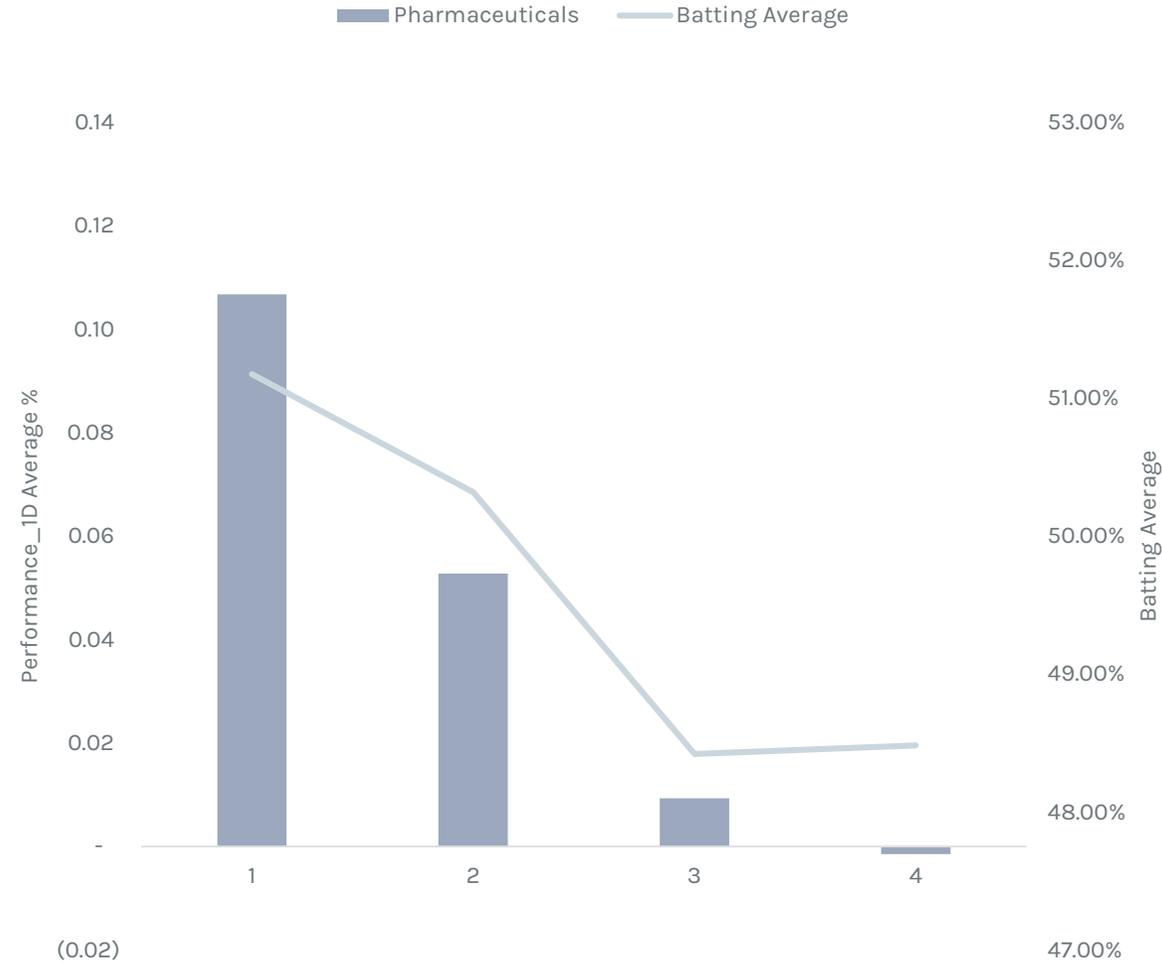
# Health Care Performance

Health Care, broadly, performs well in Quads 1 and 2, less well in 3 and 4



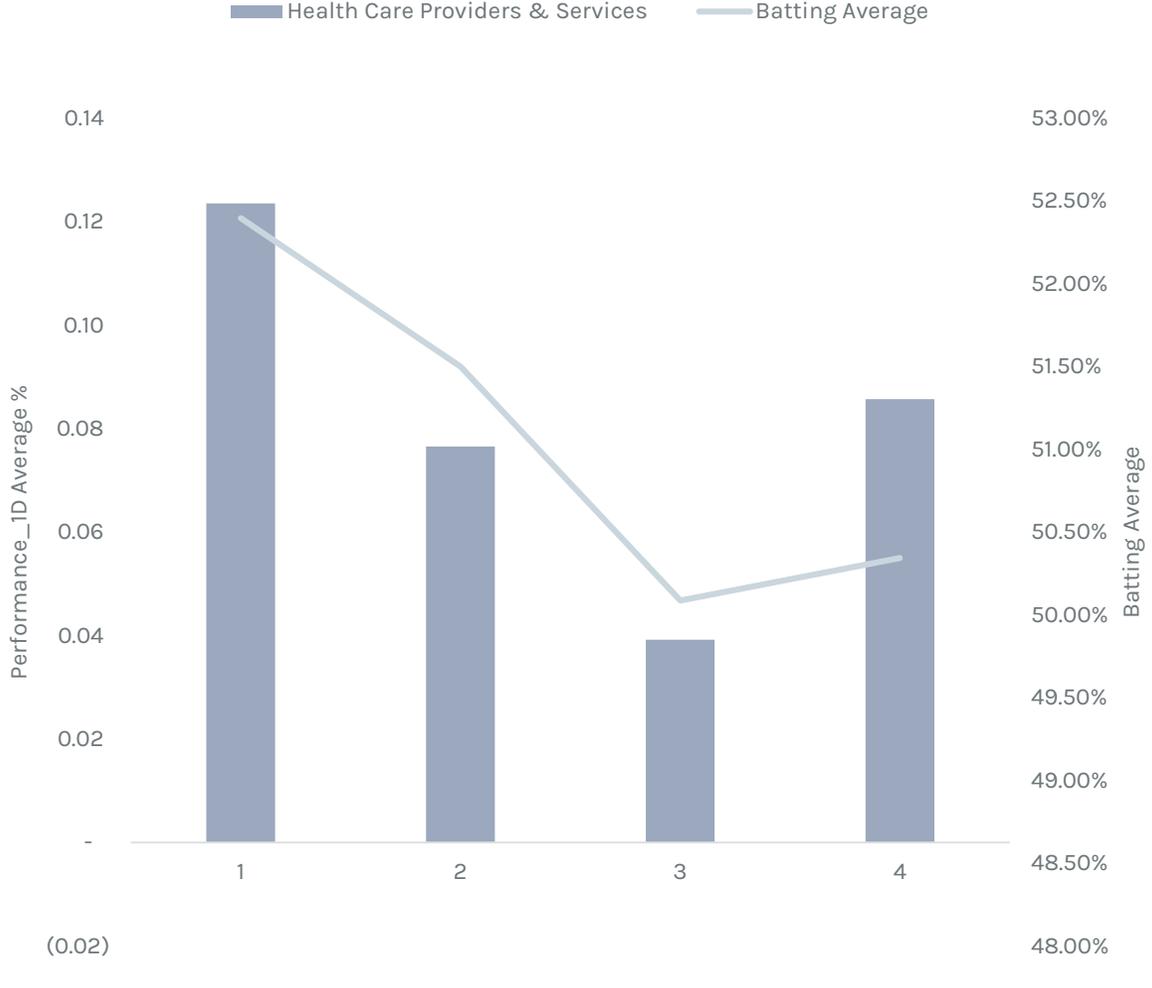
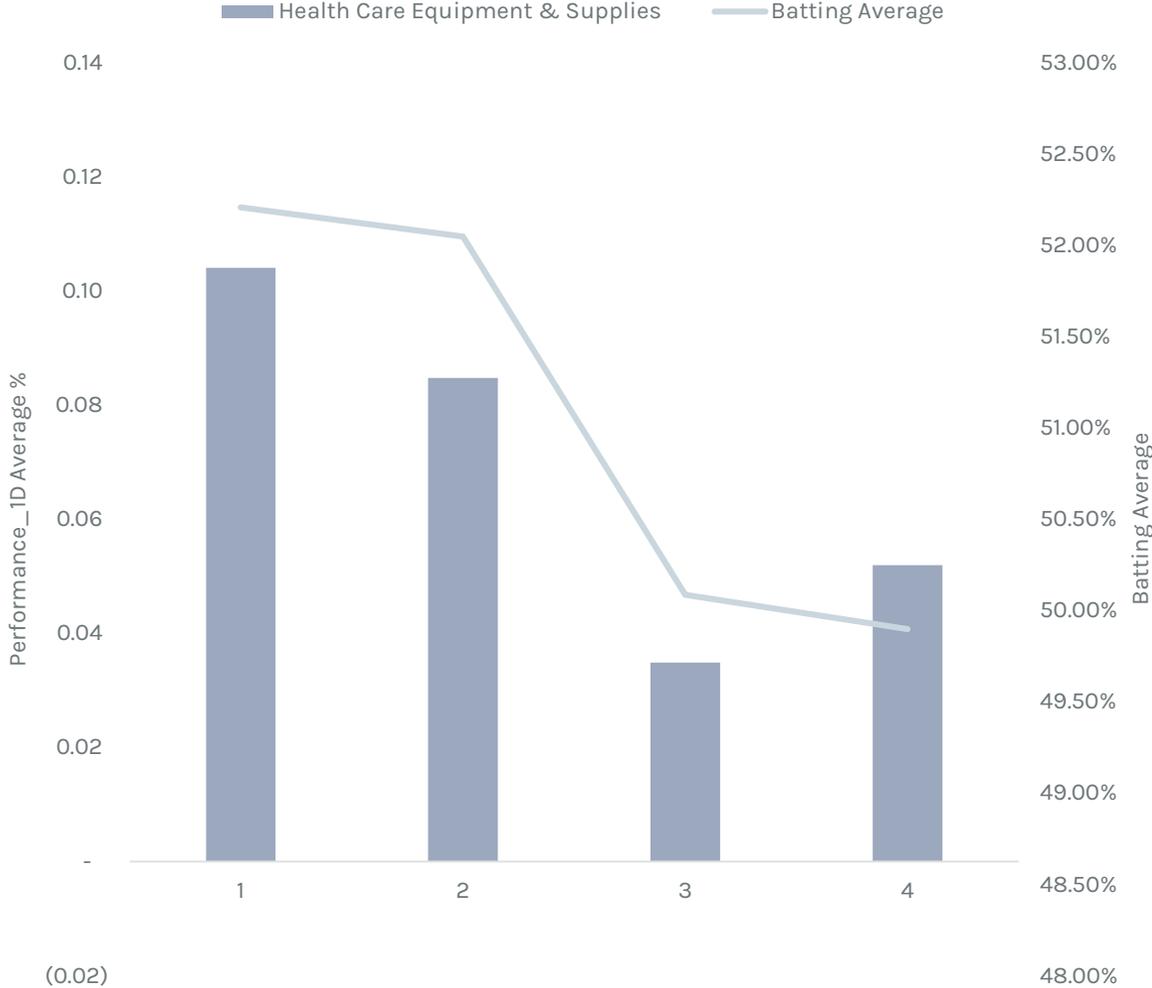
# Pharma-Biotech

Speculative names perform less well in Quad 3 and Quad 4



# Services and Med Tech

## Defensive sector styles within Health Care hold up better



# Performance by Macro Quad and GICS

Overall, the Macro Quad makes it difficult to differentiate between GICS subsectors

GICS	Count	All	Performance_1D				Batting Average			
			1	2	3	4	1	2	3	4
All Health Care	171	0.07	0.12	0.07	0.03	0.04	51.98%	51.23%	49.62%	49.40%
Life Sciences Tools & Services	14	0.07	0.16	0.06	0.05	0.01	53.60%	52.40%	50.57%	49.50%
Biotechnology	26	0.05	0.11	0.06	0.01	(0.00)	50.91%	49.70%	48.40%	47.43%
Health Care Providers & Services	46	0.08	0.12	0.08	0.04	0.09	52.40%	51.50%	50.09%	50.34%
Health Care Equipment & Supplies	50	0.07	0.10	0.08	0.03	0.05	52.21%	52.05%	50.09%	49.90%
Pharmaceuticals	26	0.04	0.11	0.05	0.01	(0.00)	51.17%	50.32%	48.42%	48.48%
Health Care Technology	9	0.07	0.11	0.06	0.04	0.06	51.26%	50.20%	49.74%	49.38%

# Style Factors

## Factor quartile and daily performance vs Macro Quads

We divided our Health Care universe by factor quartiles to measure the specific impact of a factor on daily performance. The results suggest strongly the Macro Quad dominates performance among this group of factors.

We are continuing to search for factors and combinations of factors that can meaningfully enhance fundamental analysis.

There is a positive signal for mid-cap in terms of enterprise value as well as positive revenue revisions.

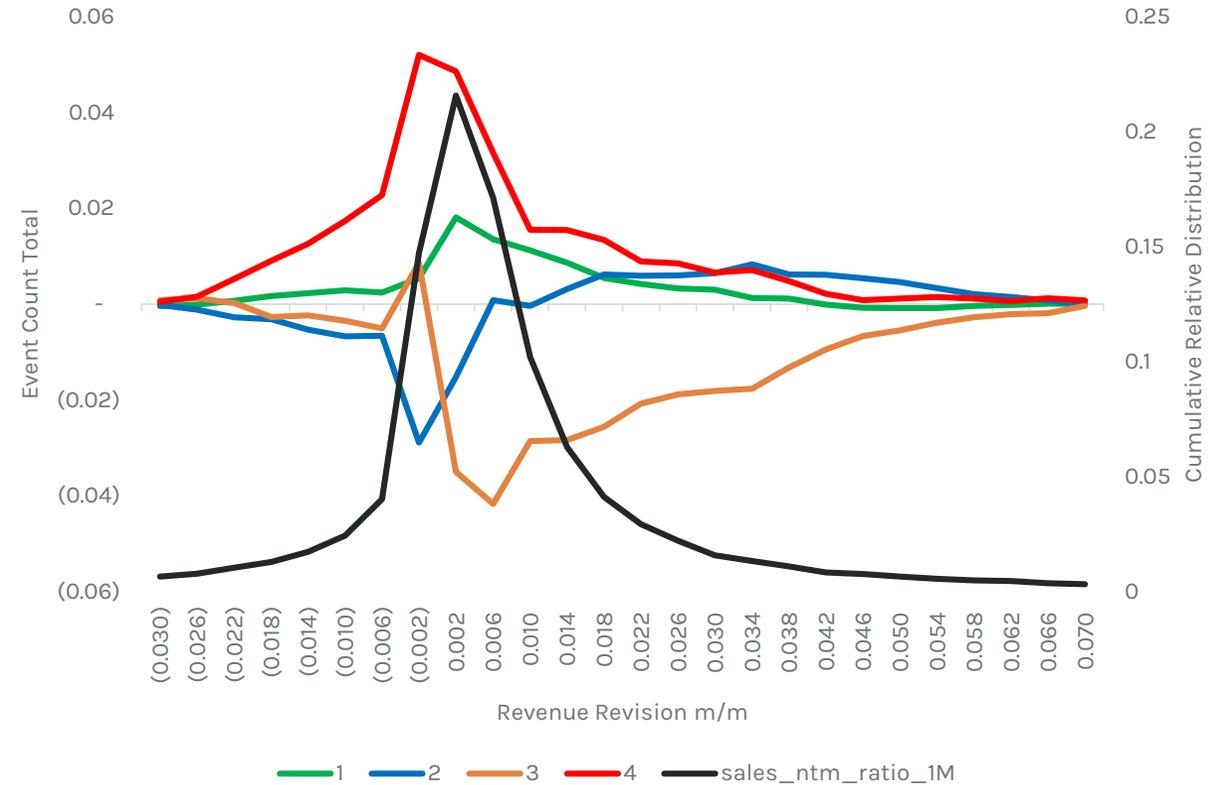
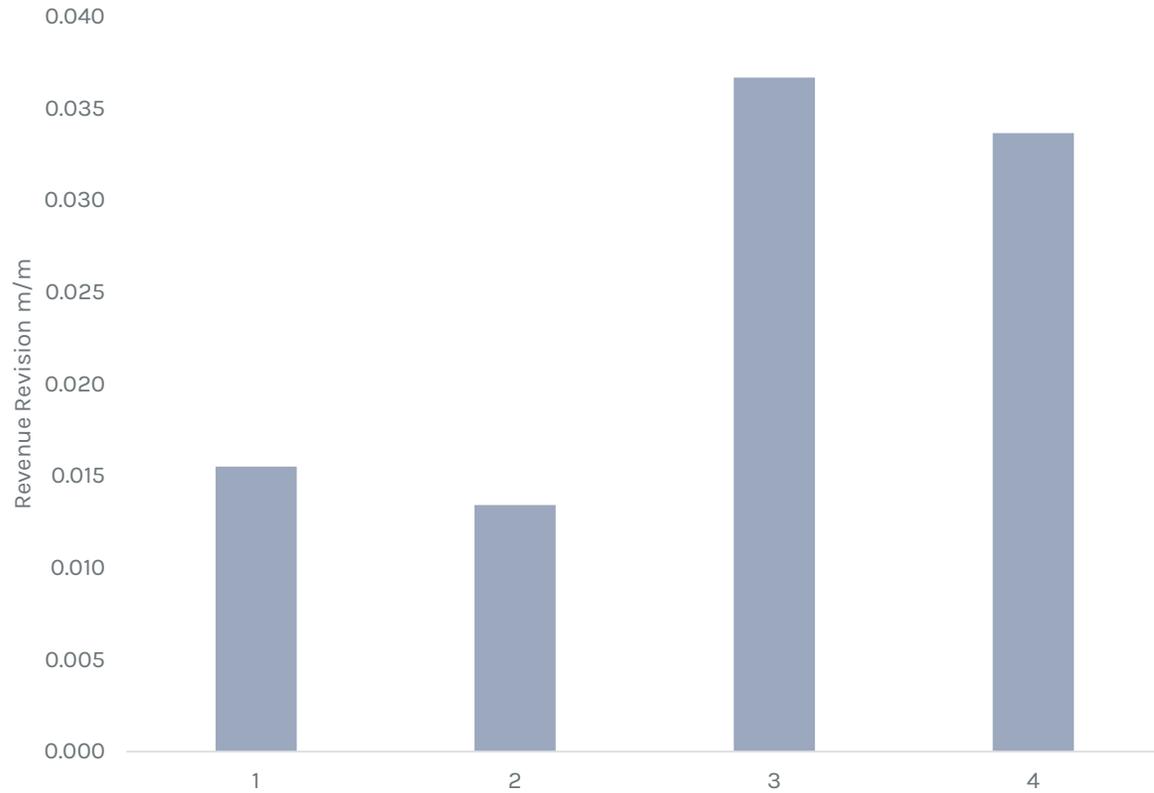
Sellside Rating	1	2	3	4
Top Quartile	0.12	0.12	0.05	0.04
2nd Quartile	0.12	0.08	0.03	0.07
3rd Quartile	0.12	0.06	0.02	0.04
Bottom Quartile	0.09	0.05	0.03	0.01

Short interest	1	2	3	4
Top Quartile	0.11	0.08	0.02	0.02
2nd Quartile	0.11	0.08	0.04	0.05
3rd Quartile	0.13	0.08	0.04	0.06
Bottom Quartile	0.12	0.06	0.03	0.05

Enterprise Value	1	2	3	4
Top Quartile	0.13	0.06	0.03	0.04
2nd Quartile	0.13	0.10	0.05	0.06
3rd Quartile	0.12	0.09	0.05	0.09
Bottom Quartile	0.08	0.02	0.00	-0.01

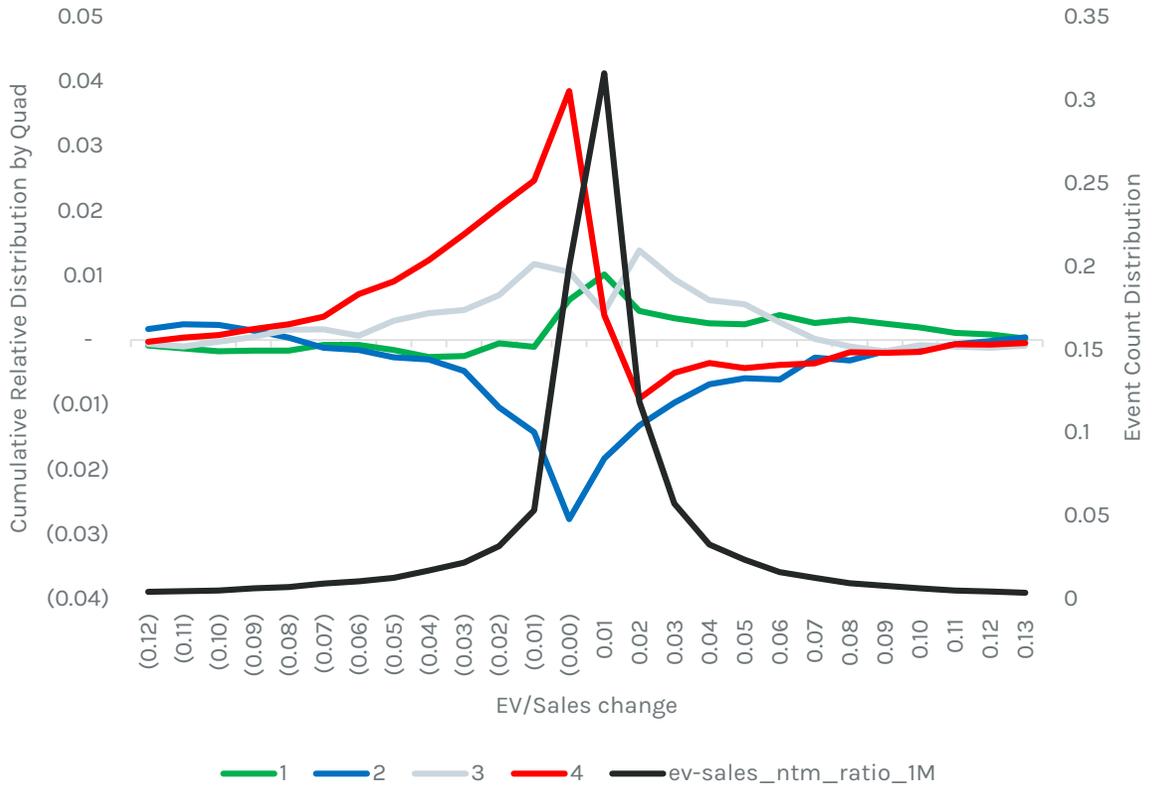
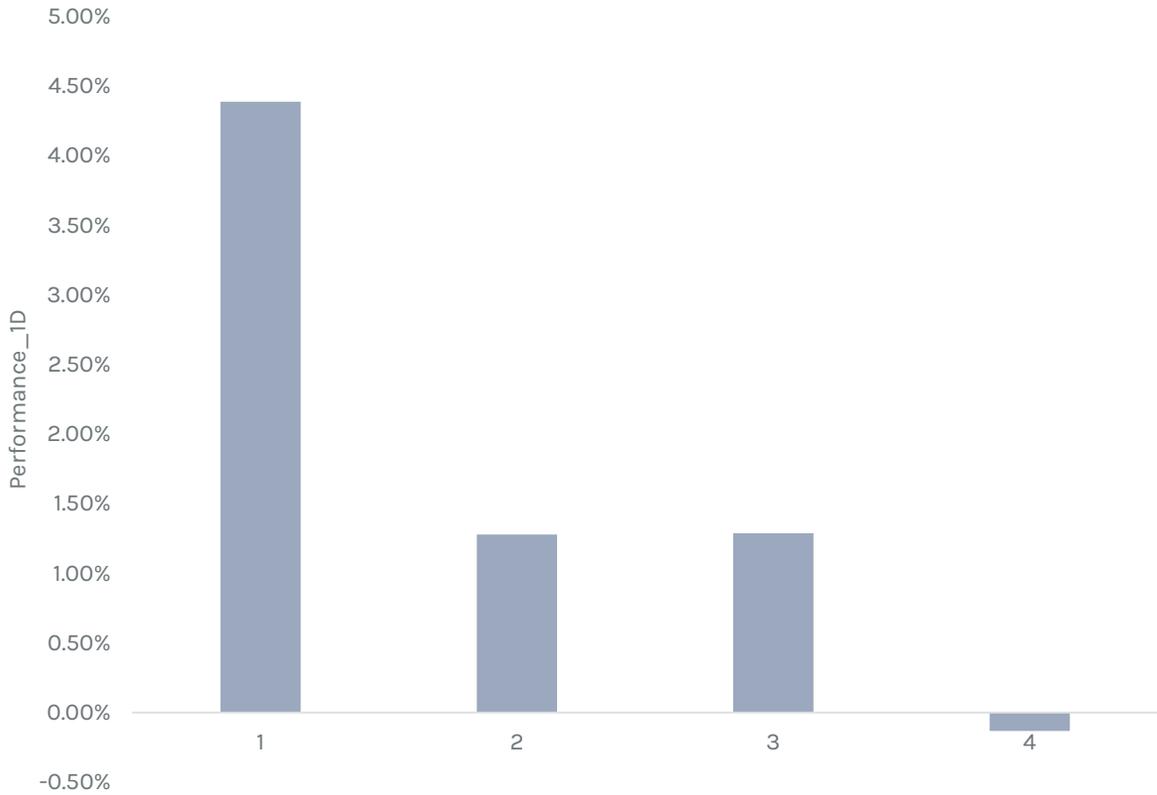
Revenue Revision	1	2	3	4
Top Quartile	0.14	0.14	0.06	0.09
2nd Quartile	0.14	0.07	0.04	0.05
3rd Quartile	0.12	0.06	0.01	0.04
Bottom Quartile	0.07	0.03	0.02	0.02

# Revenue Revision Trend by Macro Quad



The factor “sales\_ntm\_ratio\_1M” refers to the daily calculation of the month over month ratio of consensus’ next 12 month revenue estimate. The results were first averaged by Macro Quad. We then calculated the cumulative relative distribution for each Macro Quad result. While the sales revisions are typically more positive in Quad 3 and Quad 4, the relative cumulative distribution illustrates the large percentage of declinations in Quad 4.

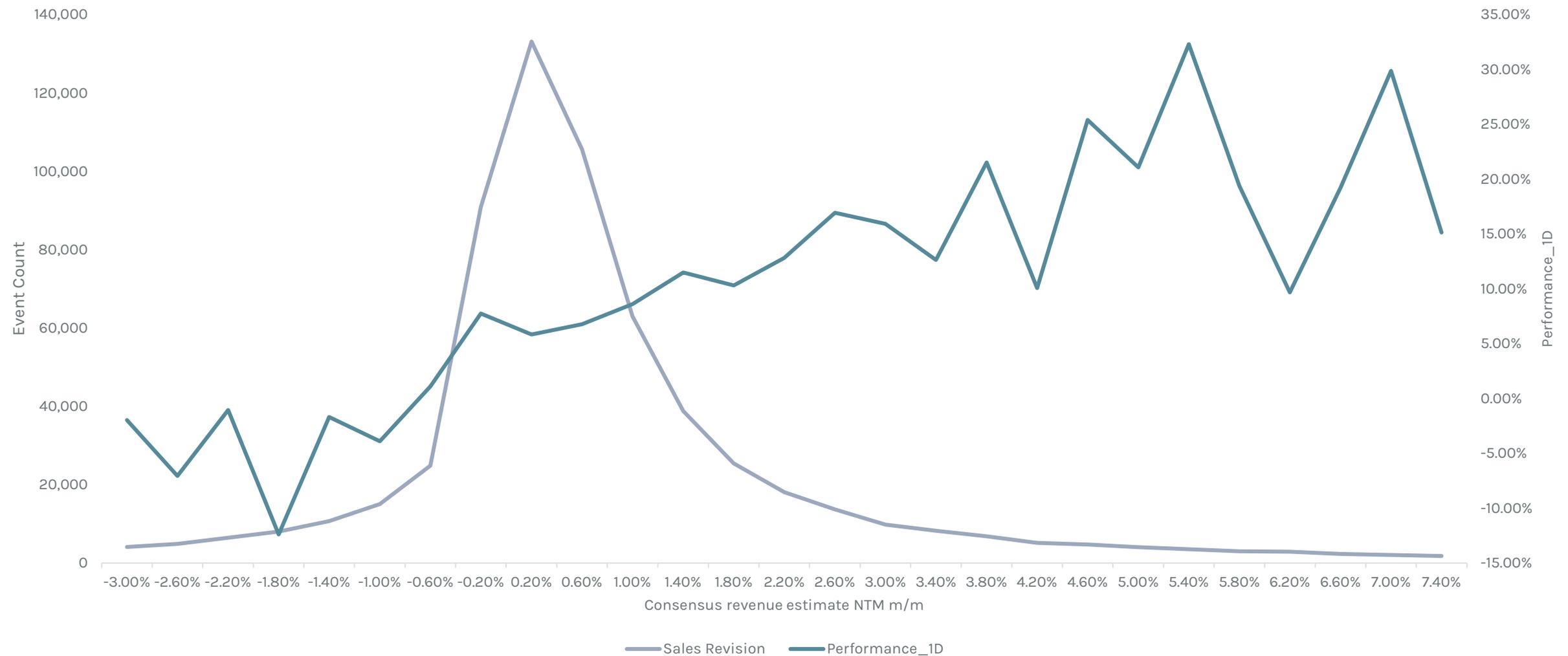
# Change in EV/Sales by Macro Quad



The factor “ev-sales\_ntma\_ratio\_1M” refers to the daily calculation of the month over month ratio of EV/EBITDA based on the next 12 month revenue estimate. The results were first averaged by Macro Quad. We then looked at the cumulative relative distribution for each Macro Quad result. While multiples expand most in Quad 1, the cumulative relative distribution in Quad 4 skews negatively.

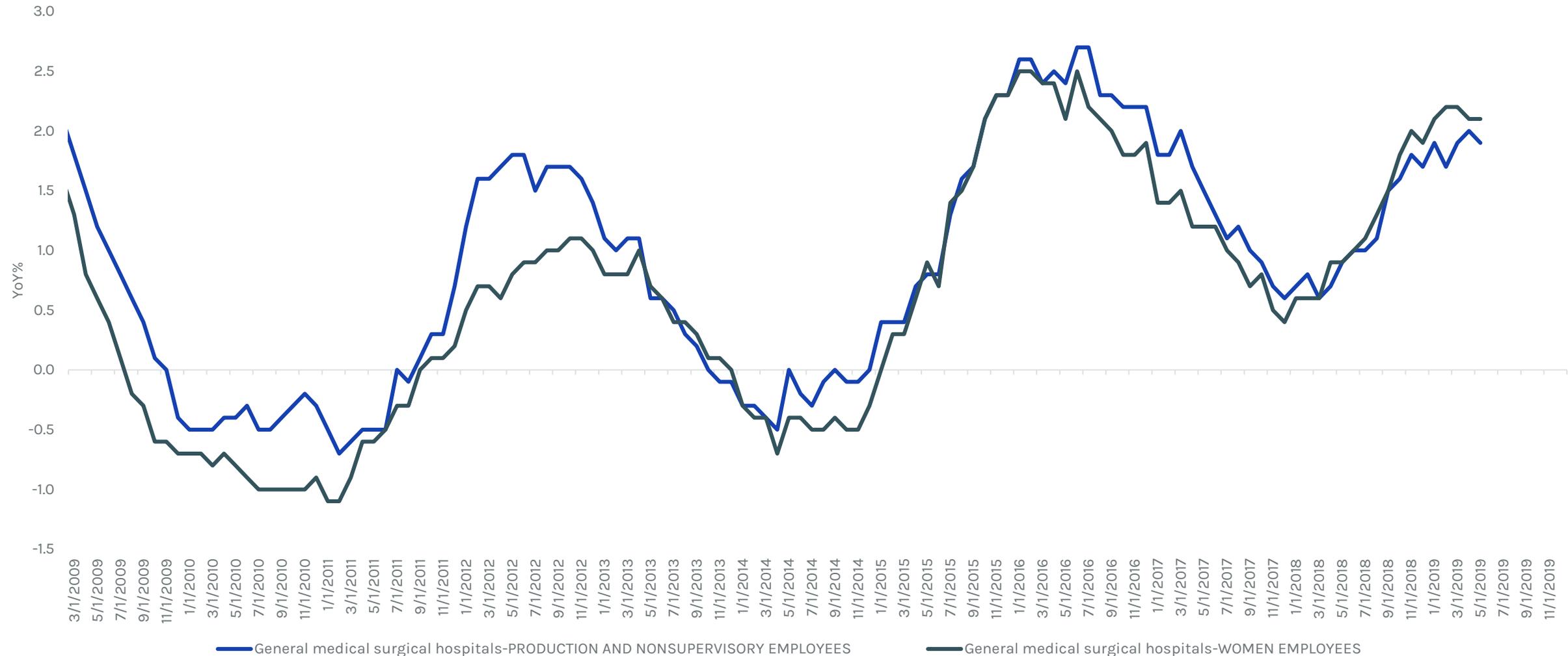
# Revenue Revision vs Daily Performance

Revenue estimate trends on a next 12 month basis is a positive predictor of performance

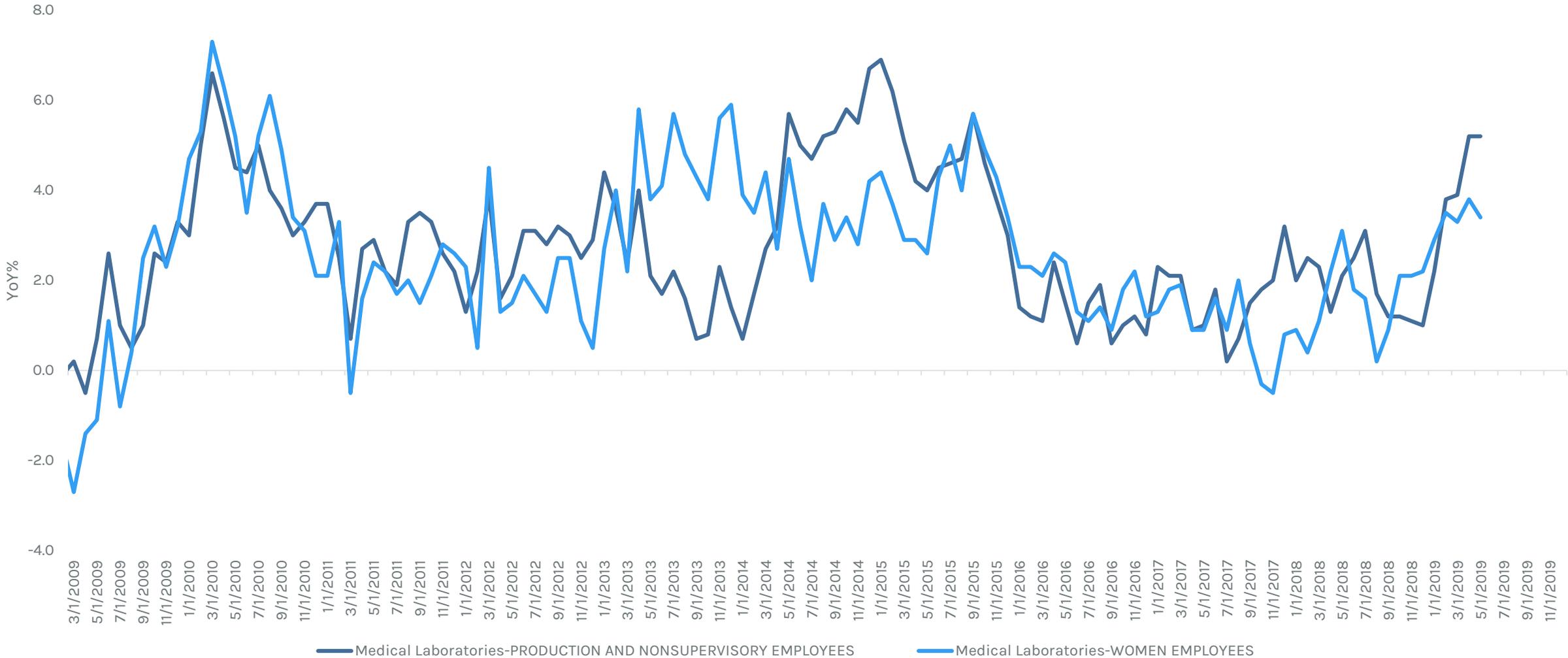


# General Medical and Surgical Hospitals

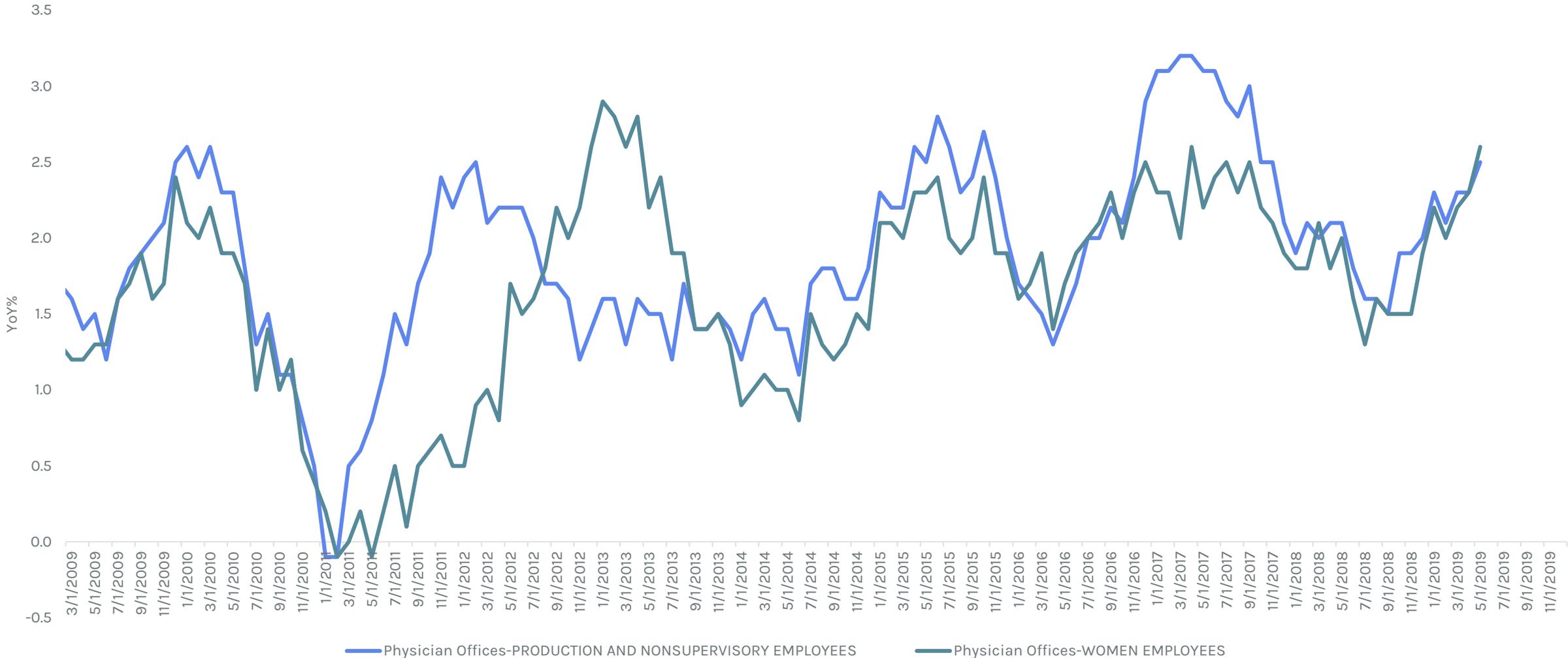
## Employment of women; production and non-supervisory employees



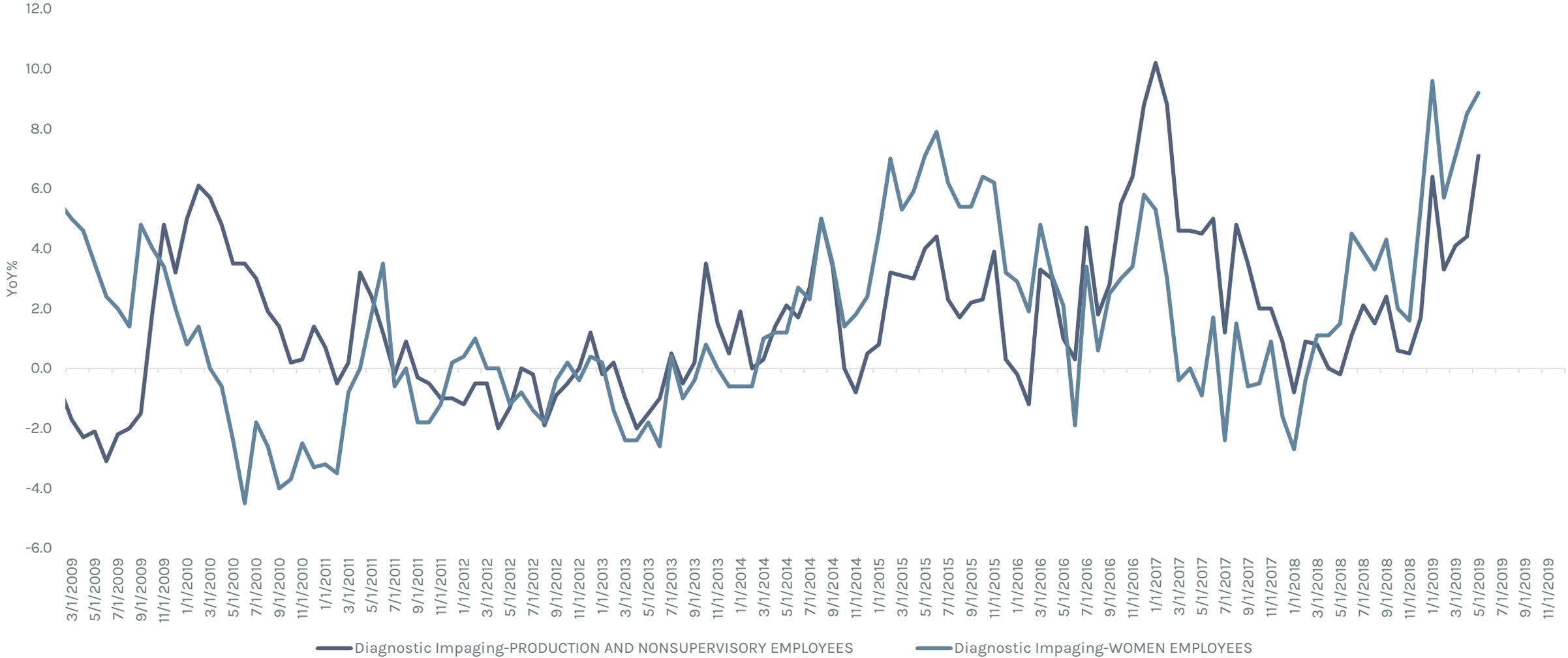
# Medical Laboratories



# Physician Offices – Non Mental Health

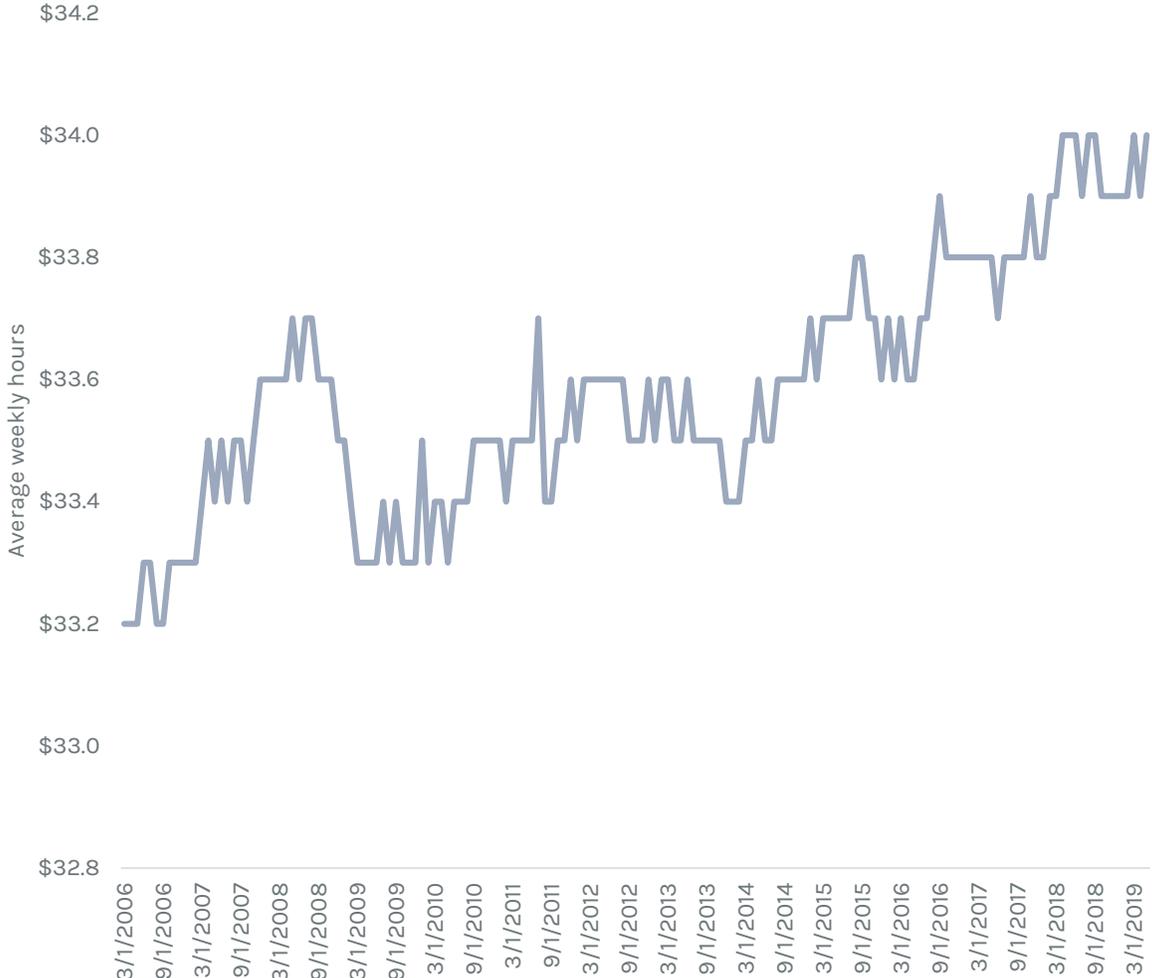
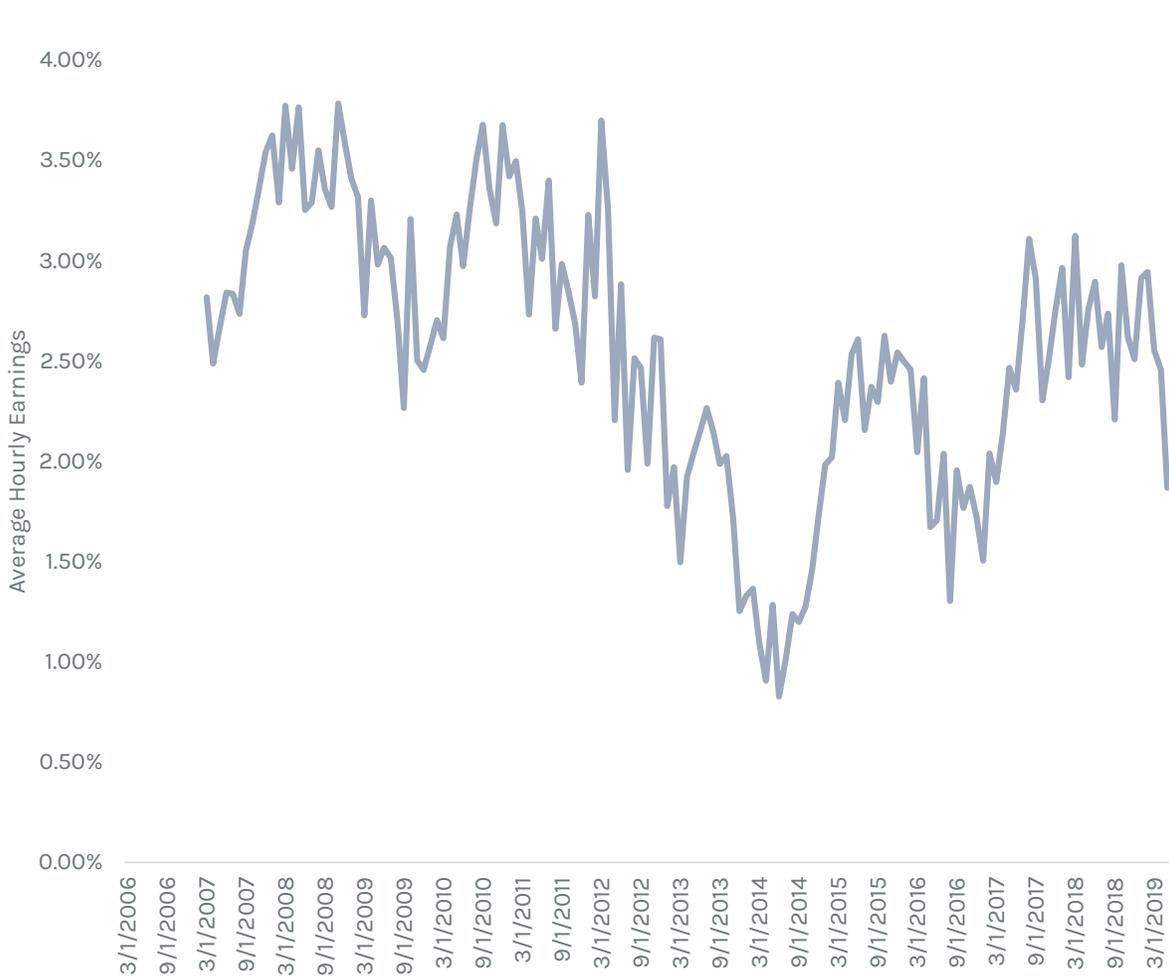


# Diagnostic Imaging



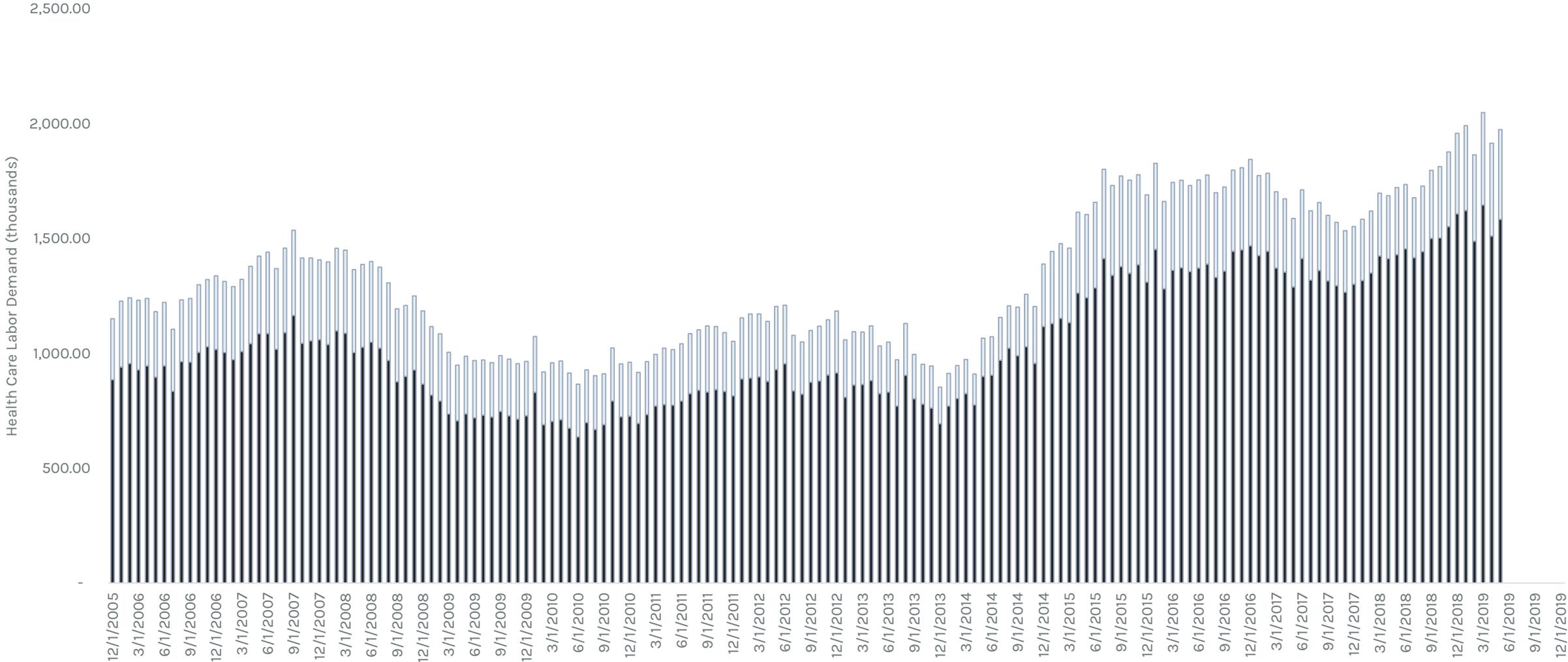
# Health Care Labor Demand

## Hourly rate and hours per week



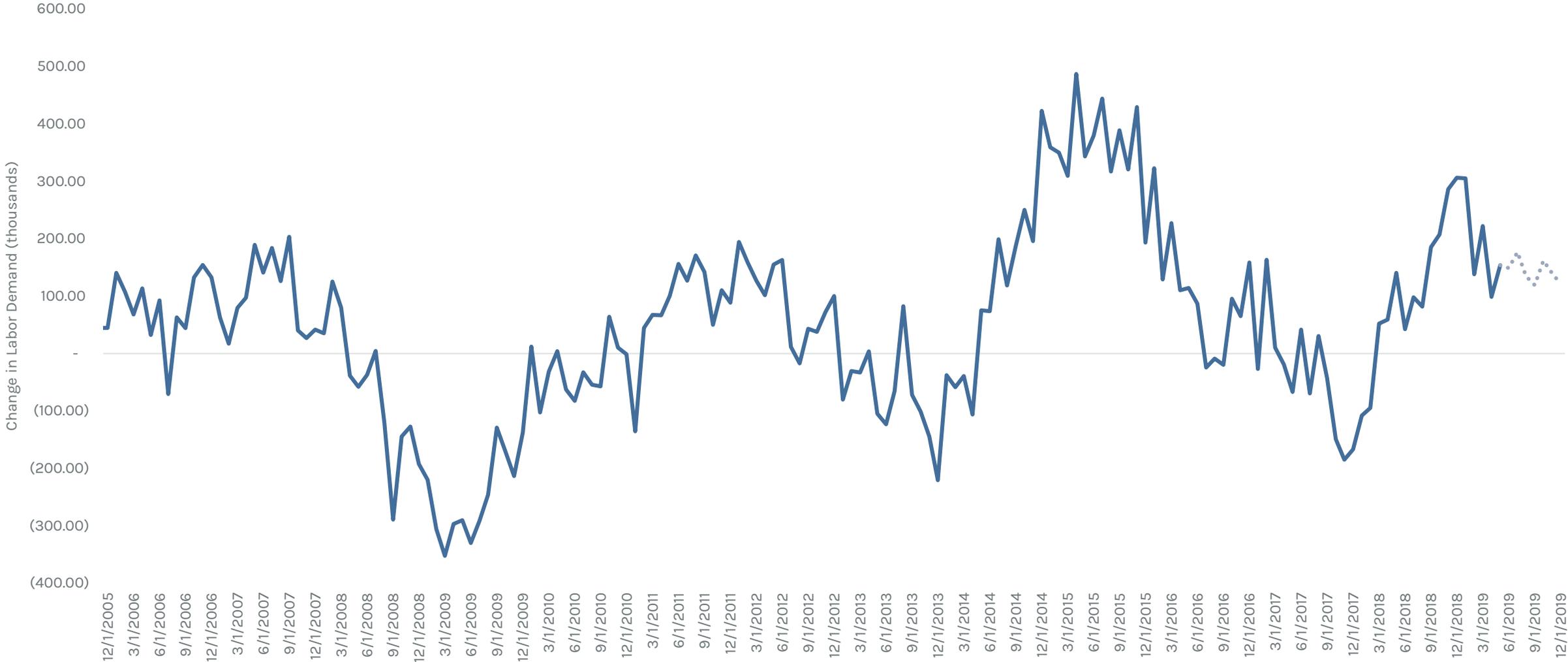
# Health Care Labor Demand

Health Care Labor Demand is the sum of net change in Health Care Employment + Job Openings



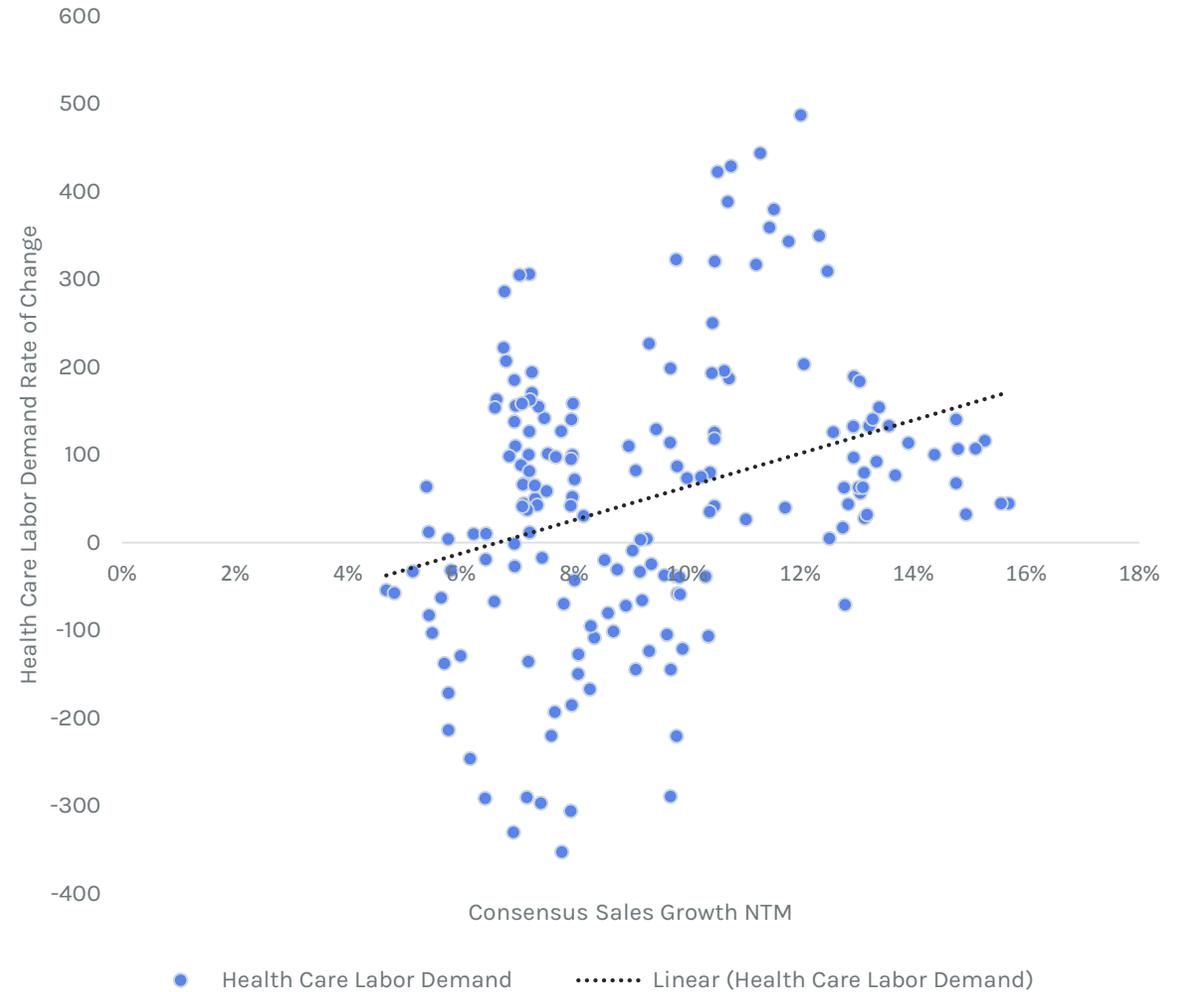
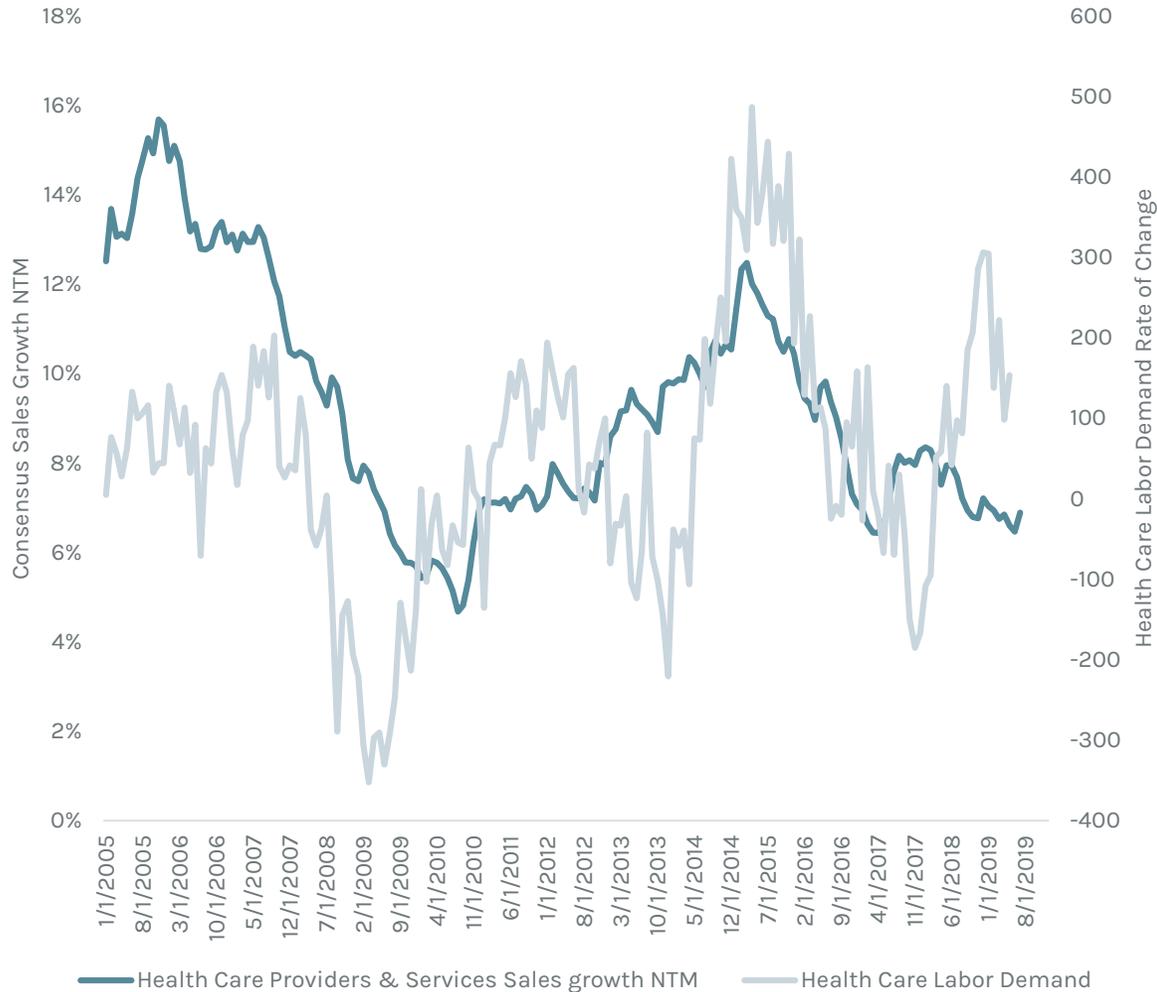
# Health Care Labor Demand – Rate of Change

Health Care Labor Demand ROC is the change in sum of net change in Health Care Employment + Openings



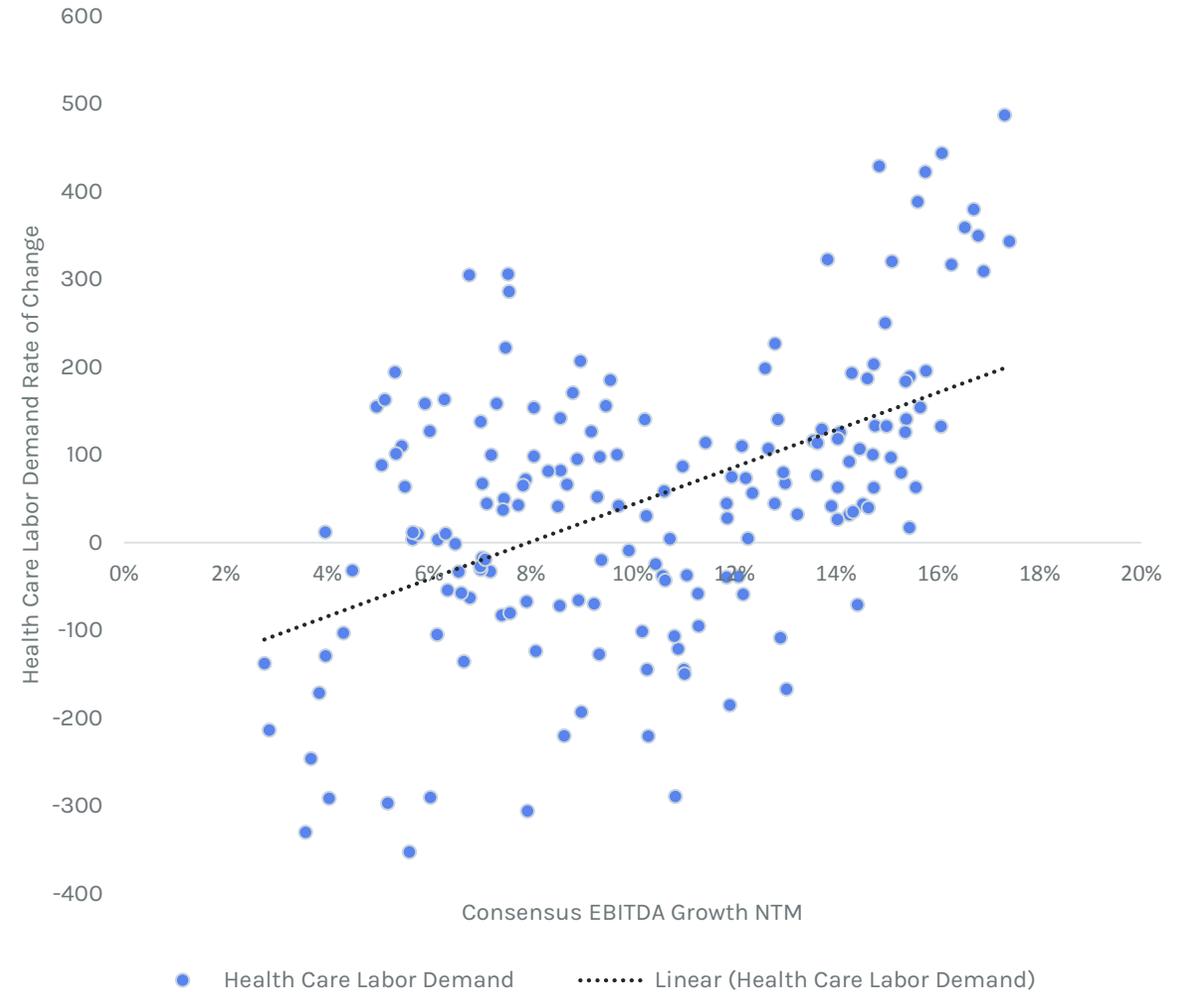
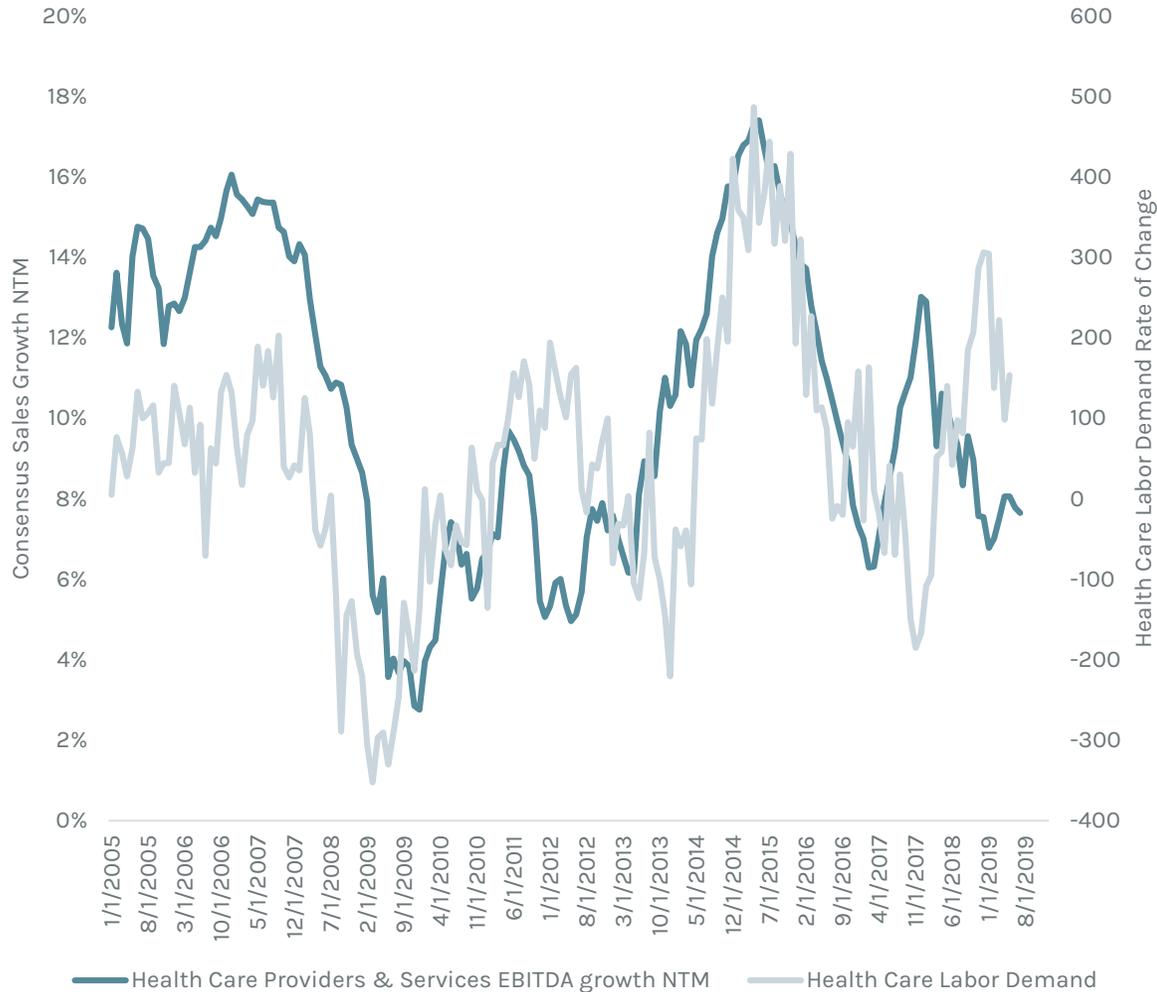
# Health Care Labor Demand – Rate of Change

Positive relationship between health care labor demand and sales estimates

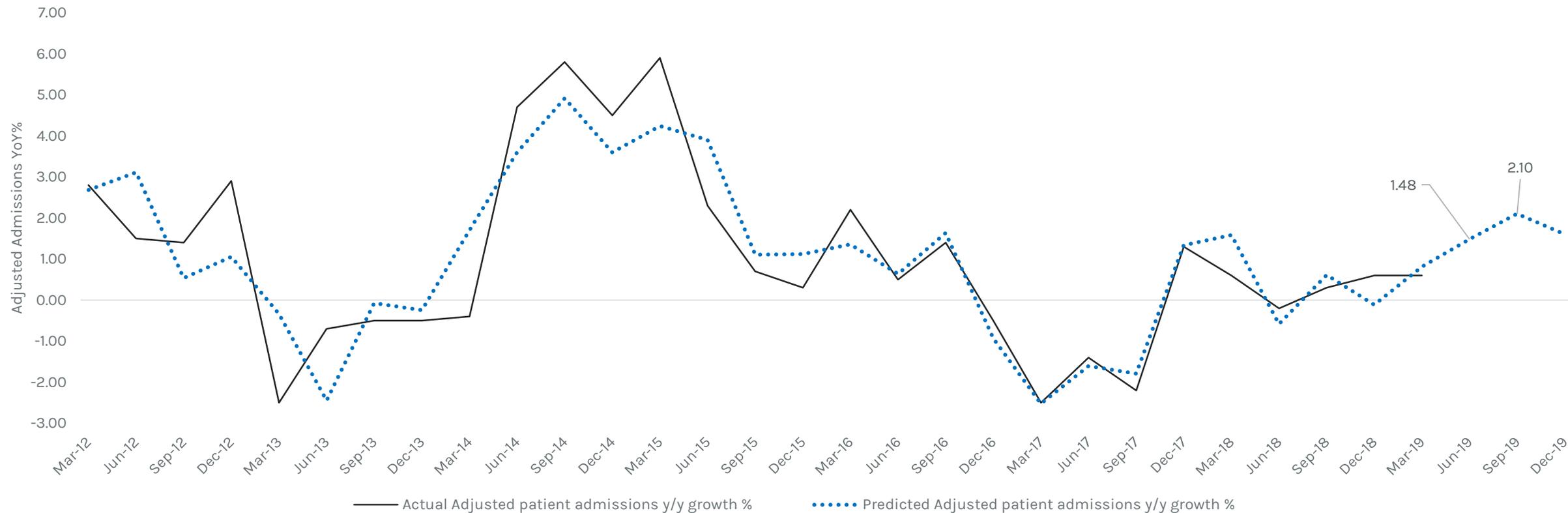


# Health Care Labor Demand – Rate of Change

Positive relationship between health care labor demand and EBITDA estimates



# Tenet (THC) Same Facility Adjusted Admissions

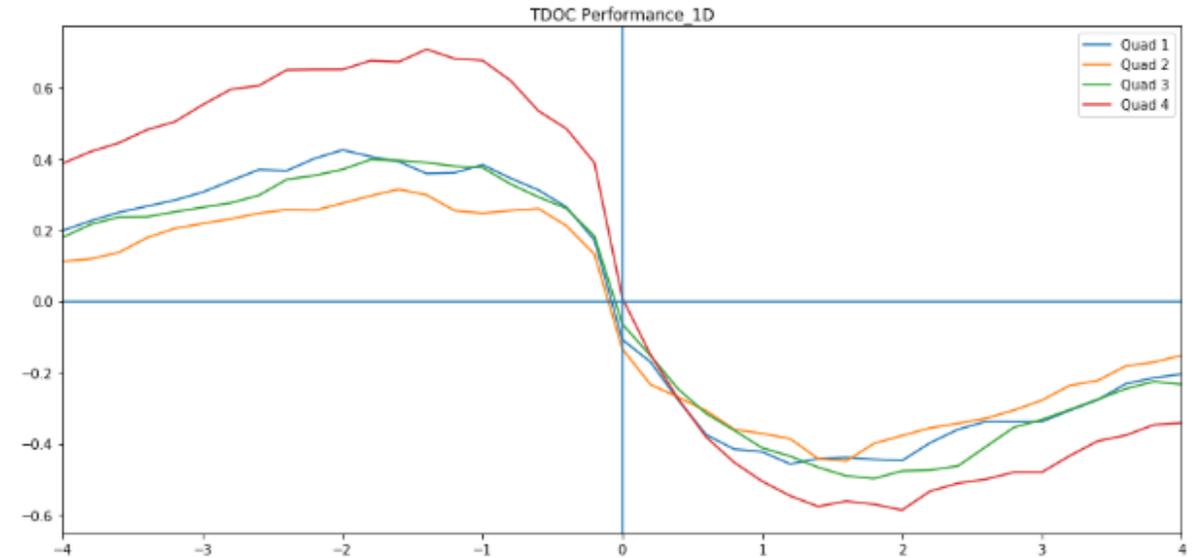
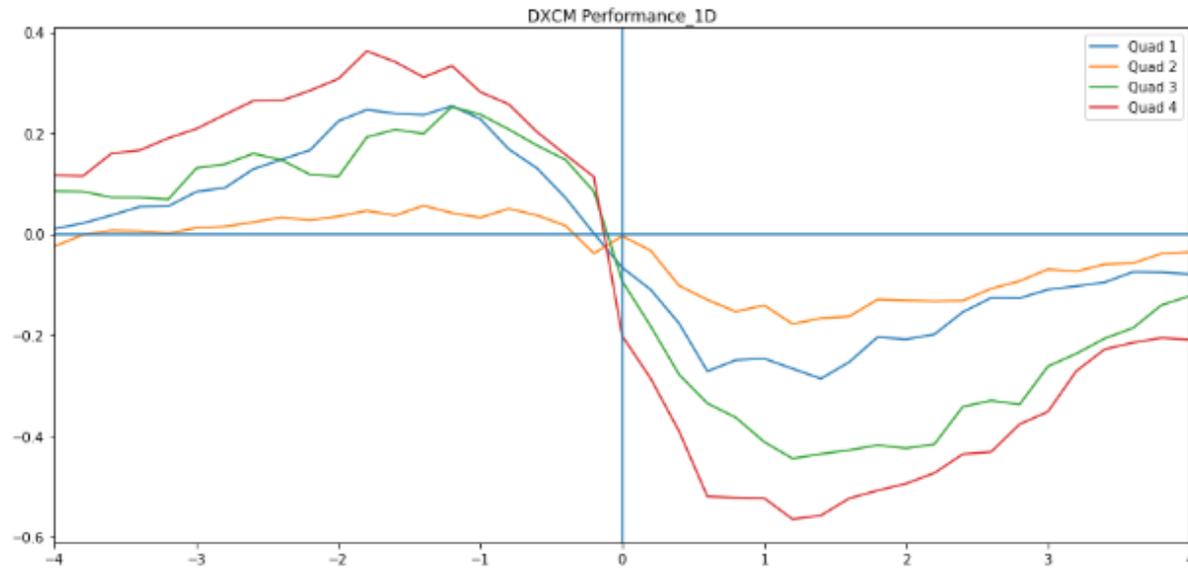


**We use a combination of regional and national Health Care employment series, as well as underlying data tables included in BEA Personal Consumption Expenditure which include Quantity Index, Price, and Total Spending across multiple care areas.**

# Dexcom (DXCM) and Teladoc (TDOC) vs Their Comp Set

DXCM anr = 1.4: 1.0, 1.3, 1.5, 1.7, 3.0  
DXCM beta = 1.4: -3.4e+01, 0.56, 0.9, 1.3, 4.9e+01  
DXCM short\_interest\_% = 5.8: 0.0, 1.9, 4.1, 8.7, 3.3e+03  
DXCM ev-ebitda\_ntm = 7.8e+01: -8.1e+01, 8.0, 1.1e+01, 1.5e+01, 1.9e+06  
DXCM ev-sales\_ntm = 8.3: -1.6e+01, 1.3, 2.5, 4.4, 1.3e+04

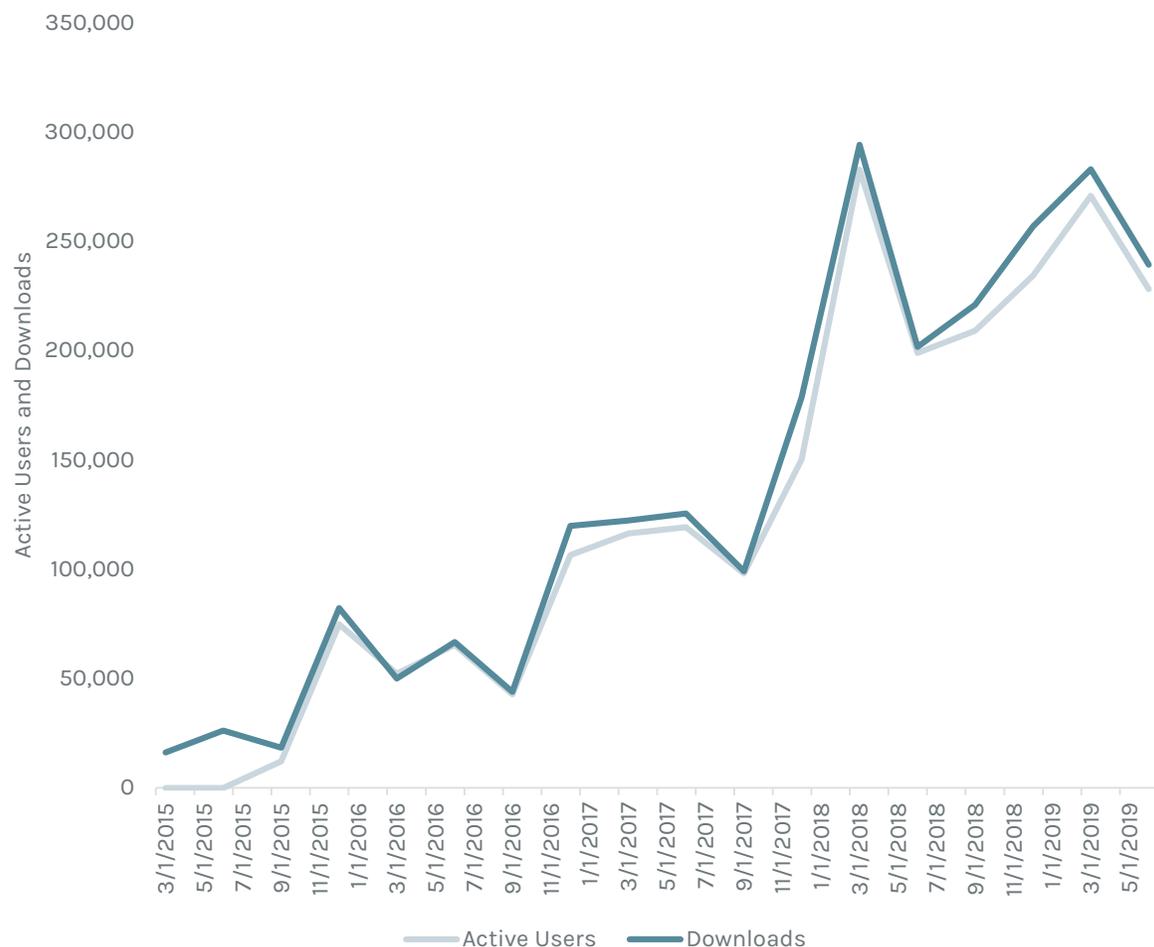
TDOC anr = 1.1: 1.0, 1.3, 1.5, 1.7, 3.0  
TDOC beta = 1.8: -3.4e+01, 0.56, 0.9, 1.3, 4.9e+01  
TDOC short\_interest\_% = 3e+01: 0.0, 1.9, 4.1, 8.7, 3.3e+03  
TDOC ev-ebitda\_ntm = 9.6e+01: -8.1e+01, 8.0, 1.1e+01, 1.5e+01, 1.9e+06  
TDOC ev-sales\_ntm = 7.1: -1.6e+01, 1.3, 2.5, 4.4, 1.3e+04



We identified a comparison group for DXCM and TDOC based on matching by quartile for the five factors listed above. The relative cumulative distribution of Performance\_1D was then calculated by Macro Quad for the matches. The conclusion from this analysis appears to be that fundamentals are easily overwhelmed by a constellation of stock specific factors.

# Teladoc (TDOC)

Concerning drop in active users within app download data for 2Q19 in light of guidance

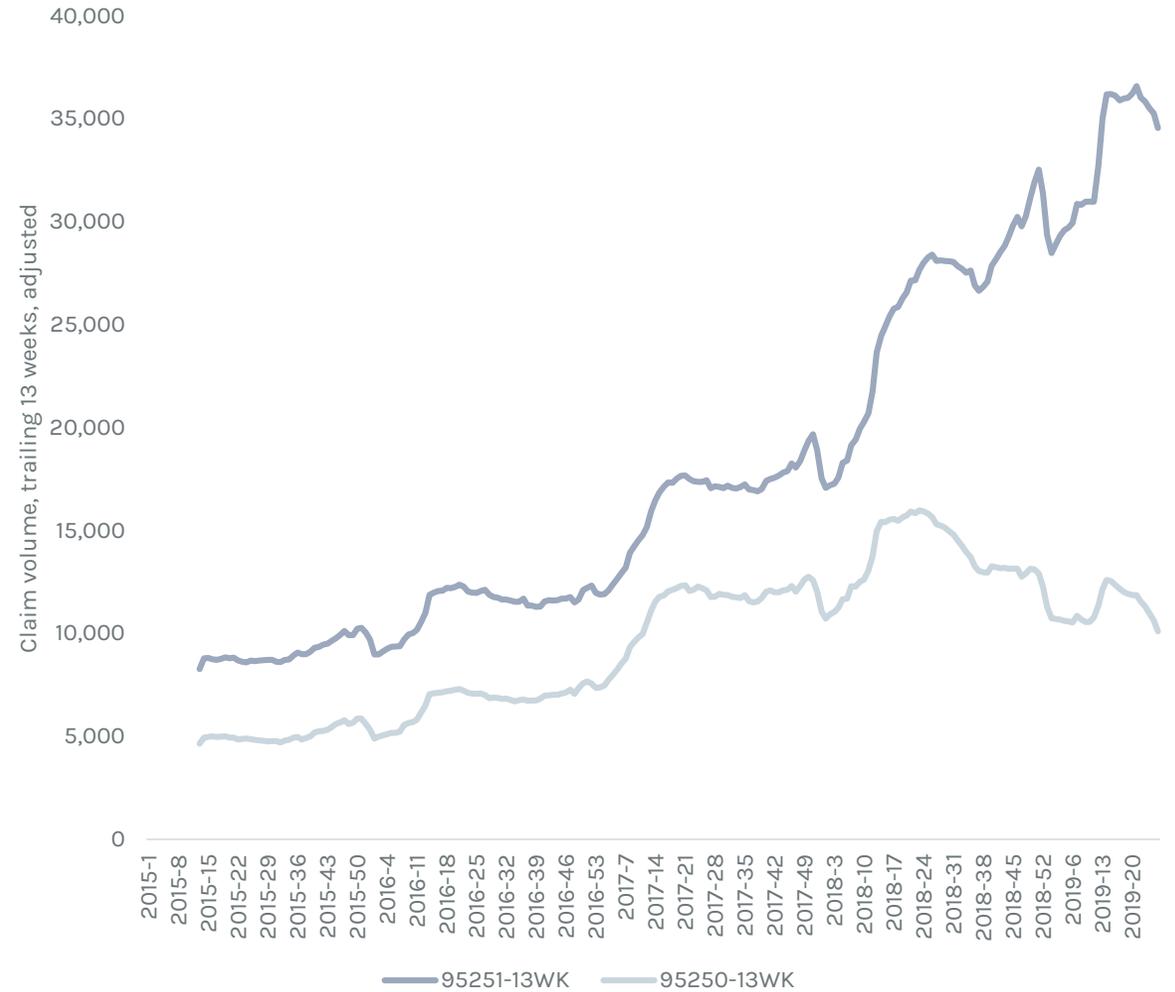
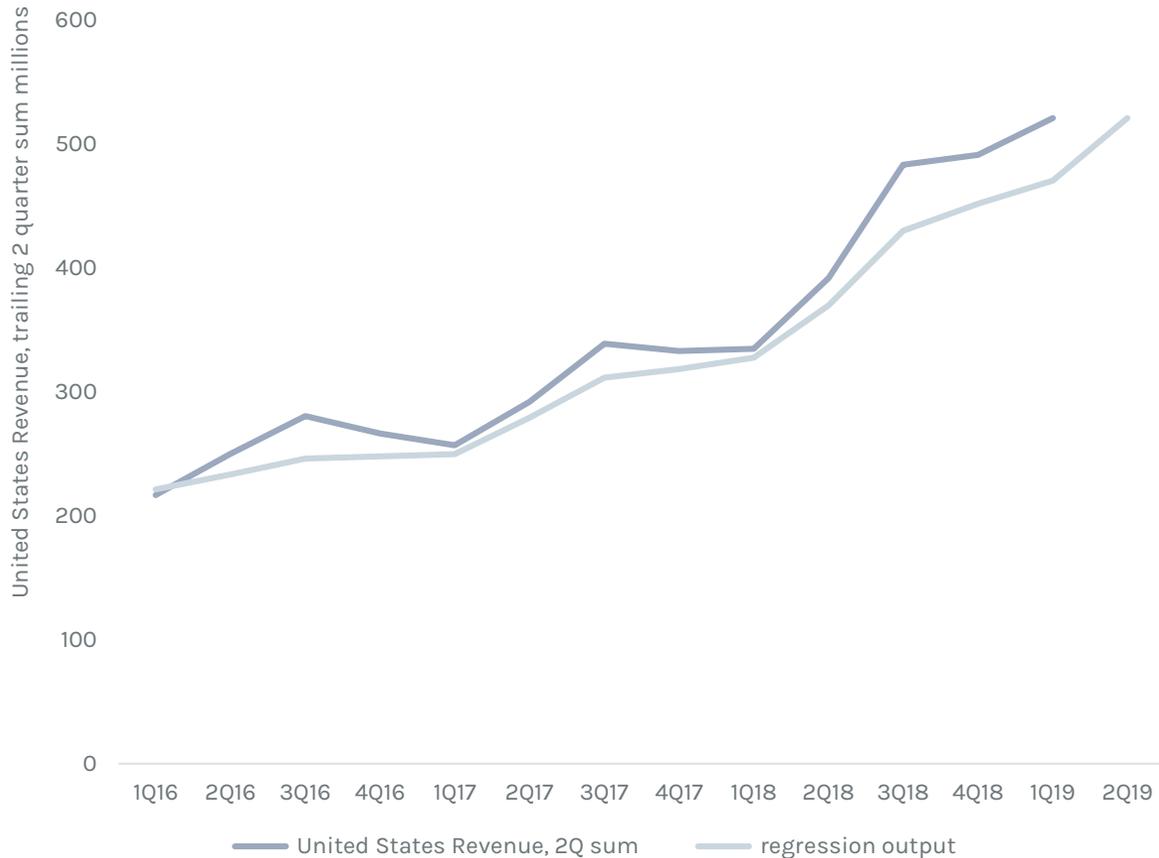


	Q2 2019E	FY 2019E
Revenue (M)	\$128-\$131	\$535-\$545
Adjusted EBITDA (M)	\$5-\$7	\$25-\$35
Visits (K)	775-875	3,600-3,900
Members (M)	27-28	27-29
EPS (GAAP)	\$(0.42)-\$(0.44)	\$(1.52)-\$(1.66)

	2Q18 Actual	2Q19 Low	2Q19 High
Revenue	94560000	128000000	131000000
Visits	436000	775000	875000
Revenue per visit	216.88	165.16	149.71
Members	22500000	27000000	28000000
Utilization	2.0%	2.9%	3.1%

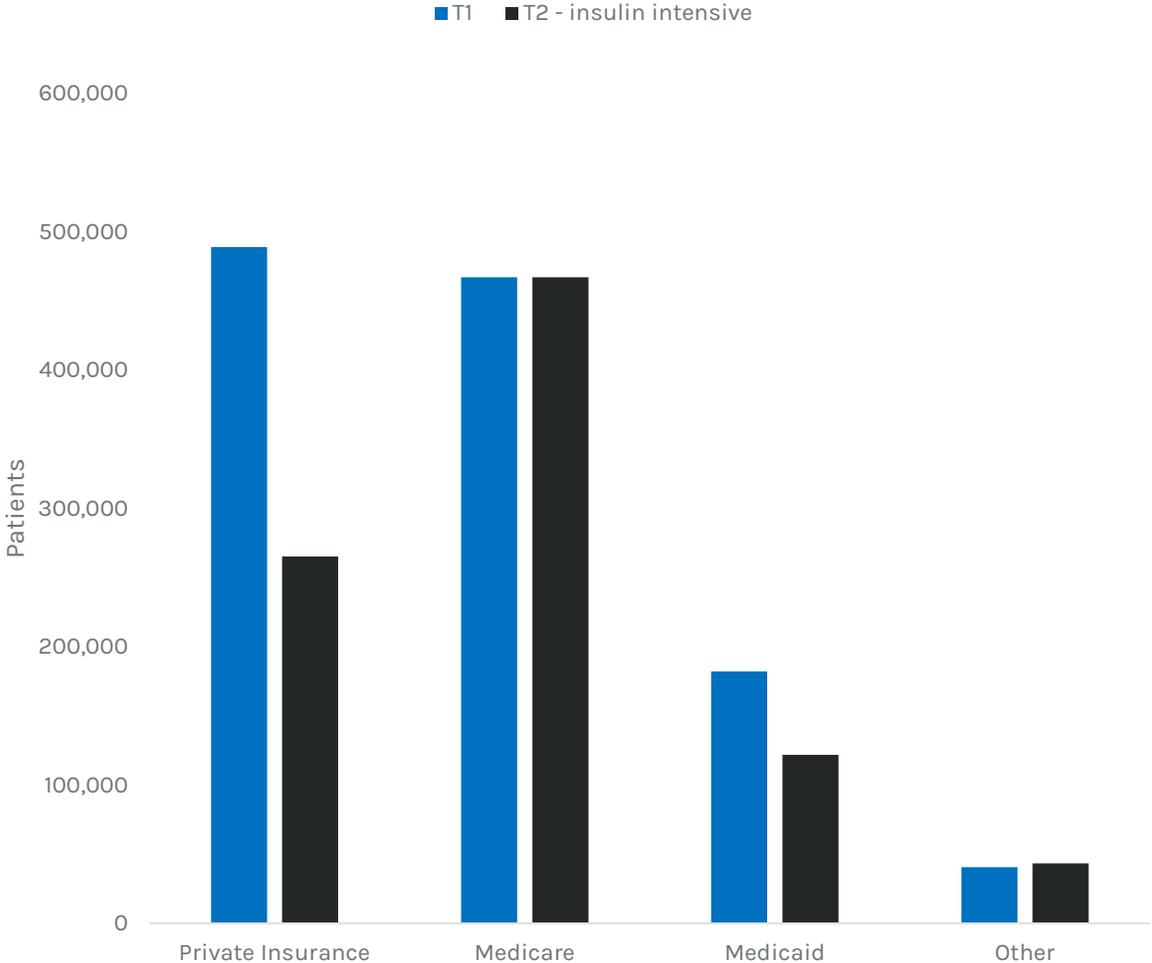
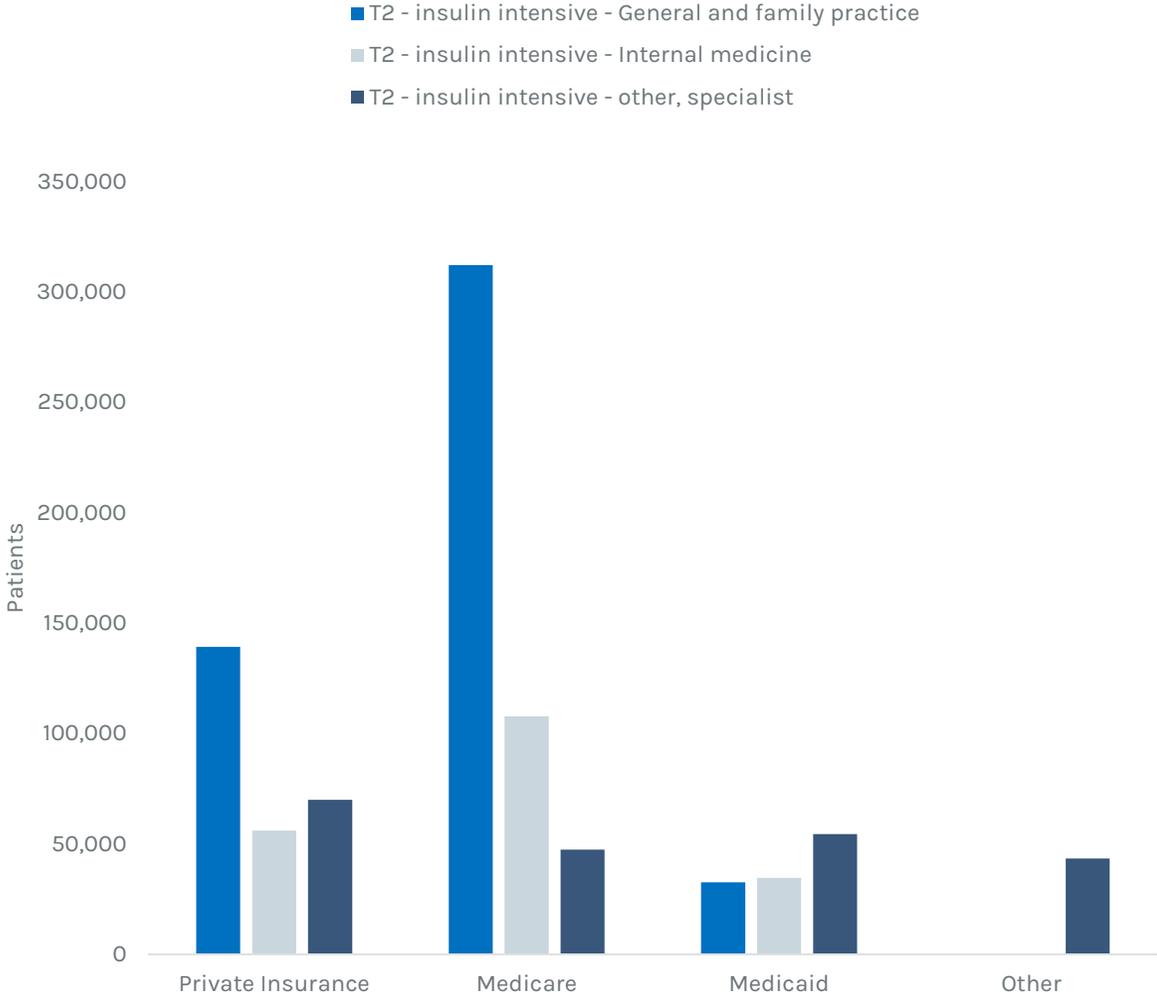
# Dexcom (DXCM)

## Claim volume for patient data interpretation indicates robust category growth for 2Q19

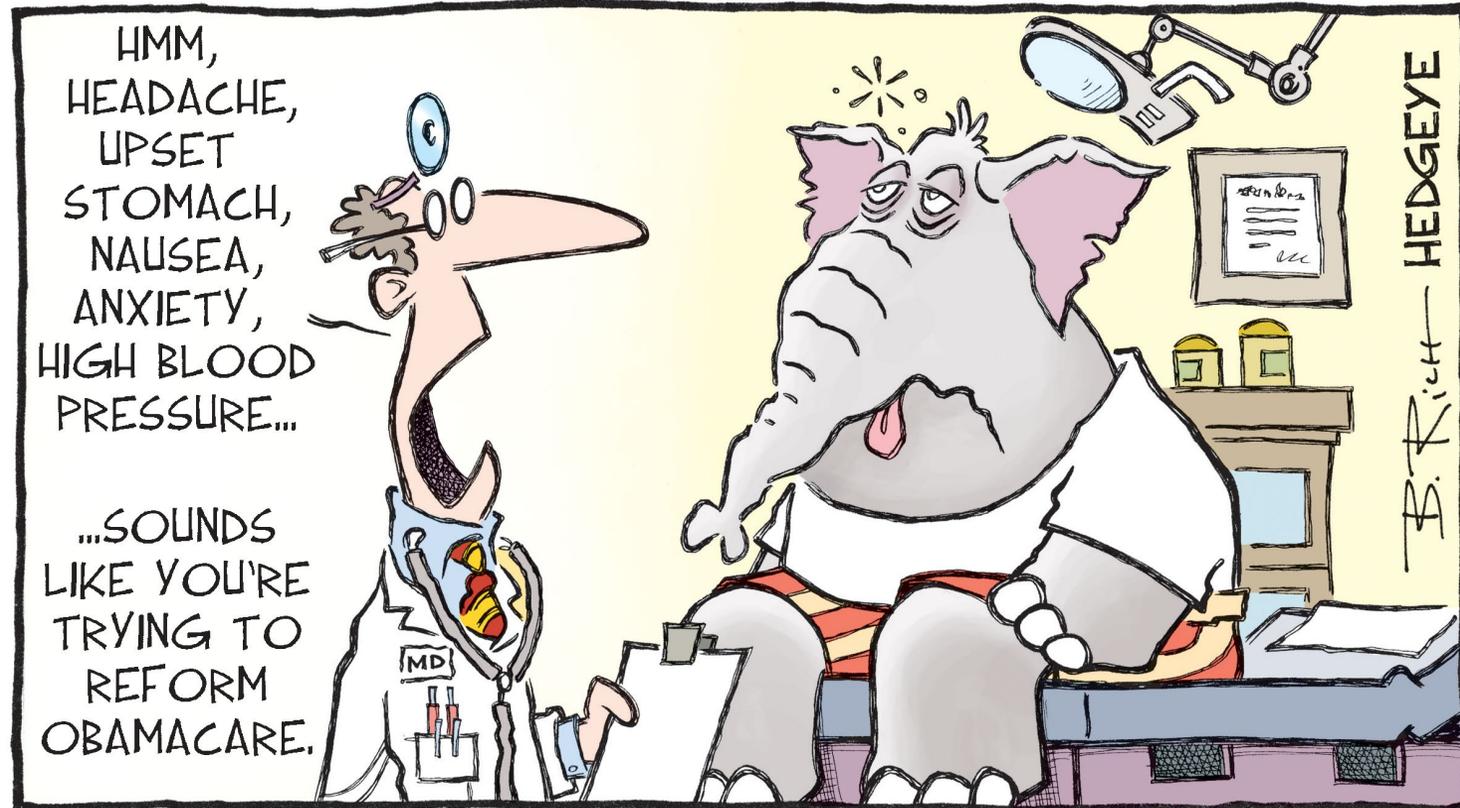


# Dexcom (DXCM)

Patient population is far smaller and more difficult to reach than the estimated 30M population of US diabetics



# Policy & Politics

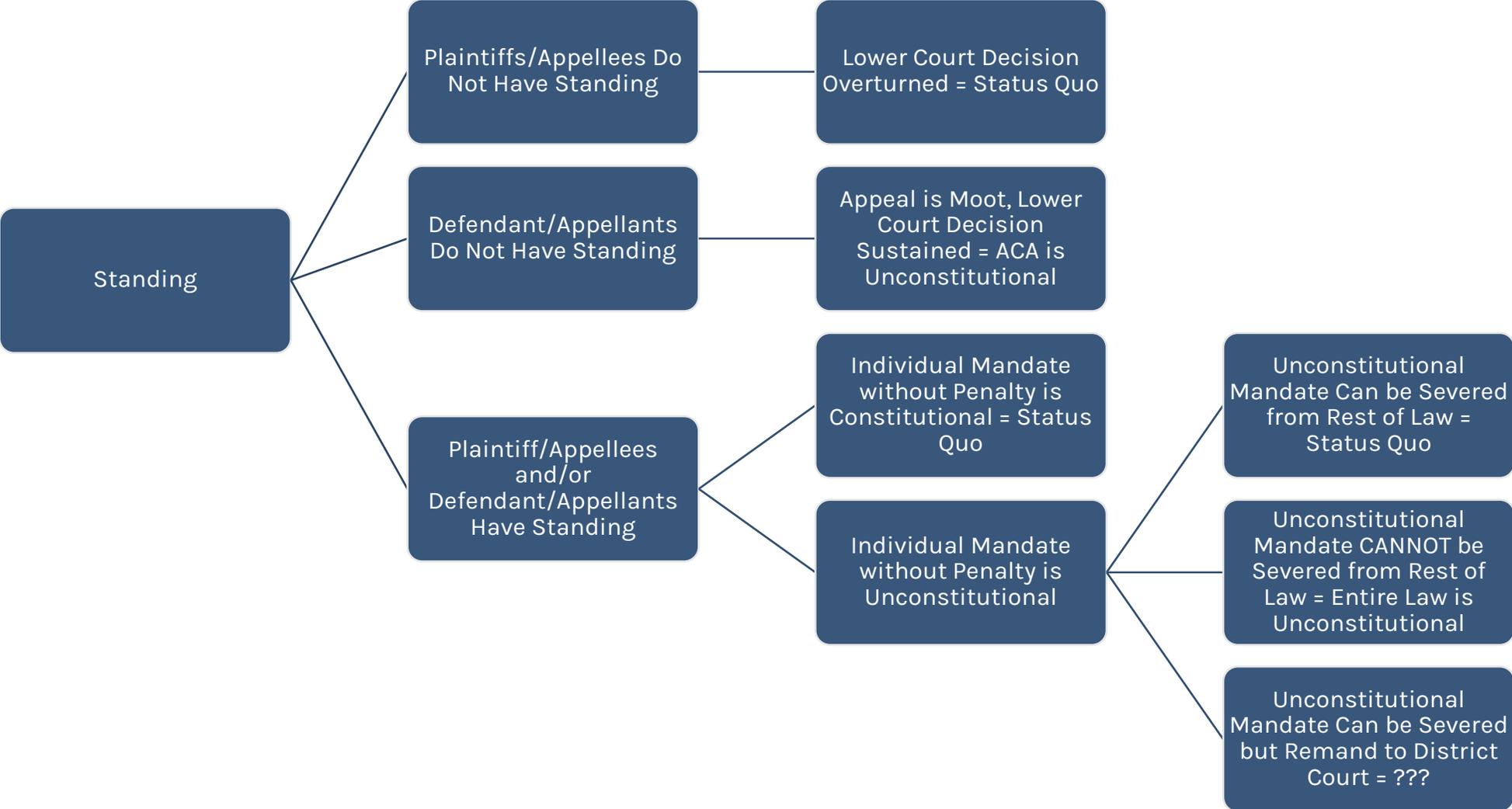


Health Care

Tom Tobin | [Ttobin@Hedgeye.com](mailto:Ttobin@Hedgeye.com) | @HedgeyeHC

Emily Evans | [Eevans@Hedgeye.com](mailto:Eevans@Hedgeye.com) | @HedgeyeEEvans

# ACA Constitutional Challenge – Range of Outcomes



# Scenario I: Court Tosses Entire Law

Reflects conservative view that courts are not there to do Congress's job

“That is exactly the point because there is a political solution here that you - various parties - are asking this court to roll up its sleeves and get involved. Isn't that exactly the point? Isn't that why the Senate isn't here?

No, your honor.

Truthfully?...Why does Congress want the Article III Judiciary to become the taxidermist for every legislative big game accomplishment that Congress achieves?



# Scenario II : Court Says Mandate is Severable

Remands to District Court Judge O'Conner to determine that stays and what goes

“If we held, hypothetically, that it was severable but said ‘District Court, do your best...take out your blue pencil.’

Why, why would we have to do that? In any other normal case you send it back to the District Court in the first instance to make the best stab at the ruling we made. That would be the normal proceeding in the 100 cases we have this month.”



# Scenario II: What Stays, What Goes

## 1 What Goes?

### Title I “Quality, Affordable Health Care for All Americans

- Prohibition on annual limits
- Coverage of preventive services
- Extension of dependent coverage (age 26)
- Prohibition on pre-existing condition exclusion, imposition of community rating, 3:1 age band, guaranteed issue
- Establishment of Qualified Health Plans and Essential Health Benefits
- Premium tax credits and cost-sharing reductions
- Individual and employer mandates
- Medical Loss Ratio for certain plans

## 2 What Stays?

### Title II “Role of Public Programs”

- Medicaid expansion
- Medicaid prescription drug rebates
- Changes to Medicaid DSH payments

### Title III “Improving the Quality and Efficiency of Health Care

- Quality programs
- Changes to Medicare Part D
- Revisions of Market Basket Adjustment

### Title IV-Title VII

- Public health programs, workforce programs, program integrity

## 3 Jump ball

### Title IX “Revenue Provisions”

- Cadillac Tax
- Additional tax on distributions of HSAs
- Fee on branded prescription drugs
- Device tax
- HIF
- Tanning Tax

# Official Candidate Positions on Health Care



Support changes to ACA especially if law is voided by courts

Make Public Option available for everyone

Offer Public Option premium-free to those living in non-Expansion states

Expand ACA tax credits by eliminating income cap

Limit total cost of health insurance to 8.5% of income

Permit direct negotiation by Medicare with pharmaceutical manufacturers

Establish independent price review board for drug prices

Support drug importation by individuals

Number 1 Issue

Medicare-for-All, single payer program with prohibition on private insurance suppletive of federal program

Allow federal programs to negotiate with pharmaceutical manufacturers

Permit importation of drugs from Canada and other industrialized nations

Peg pharmaceutical prices to medical prices in Canada, UK, France, Germany and Japan

Not an enumerated issue

Co-sponsored Medicare for All

Favors supporting ACA while addressing high prescription drug prices and moving incrementally toward Medicare-for-All

Opposed to privatization of Medicare

Number 1 Issue

Supports Medicare-For-All

Supports direct negotiation between Medicare and pharmaceutical companies

Wants to end post-government employment by pharmaceutical companies

# Competition for Being Most Friendly to Health Care

Departure from Past Policy to Provide Undocumented Immigrants Health Care

Debate 1A: June 27, 2019



Trump Responds



Donald J. Trump   
@realDonaldTrump

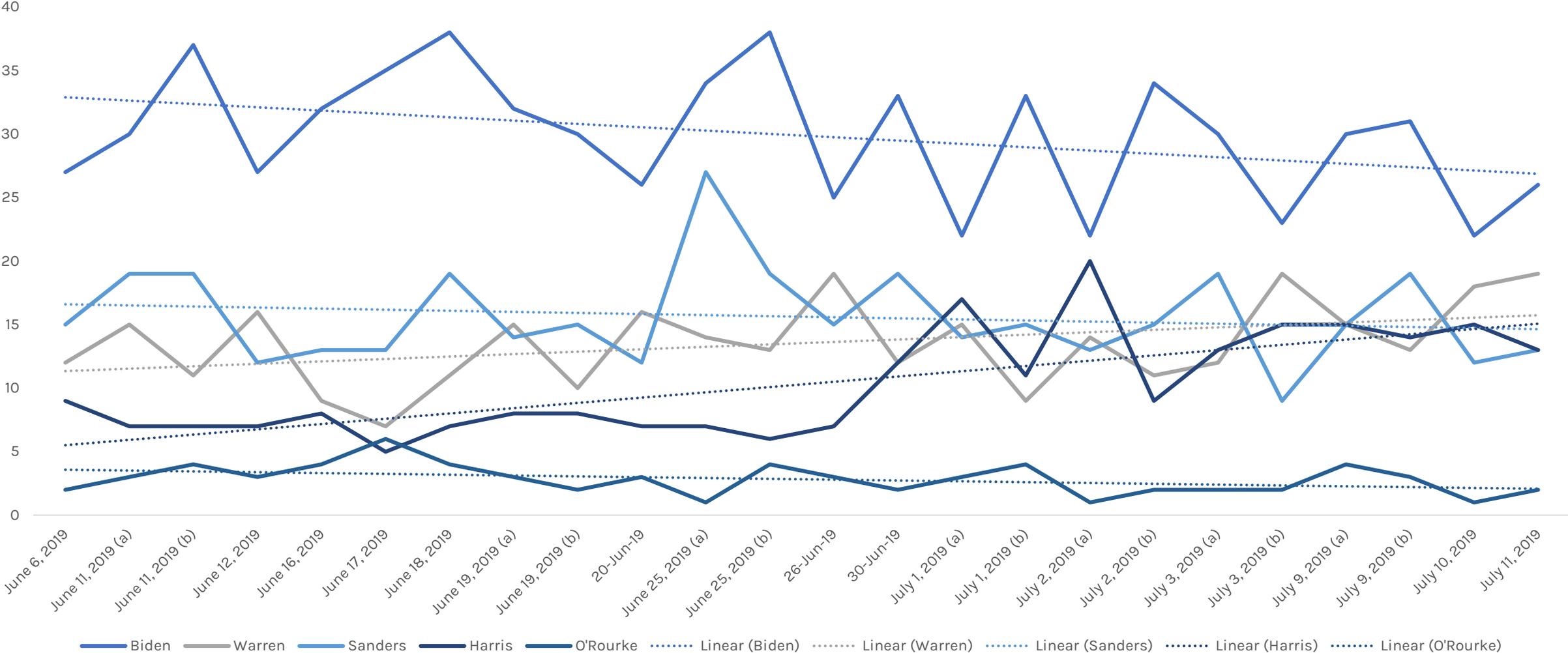
All Democrats just raised their hands for giving millions of illegal aliens unlimited healthcare. How about taking care of American Citizens first!? That's the end of that race!

9:37 PM · Jun 27, 2019 · [Twitter for iPhone](#)

73K Retweets 295.1K Likes

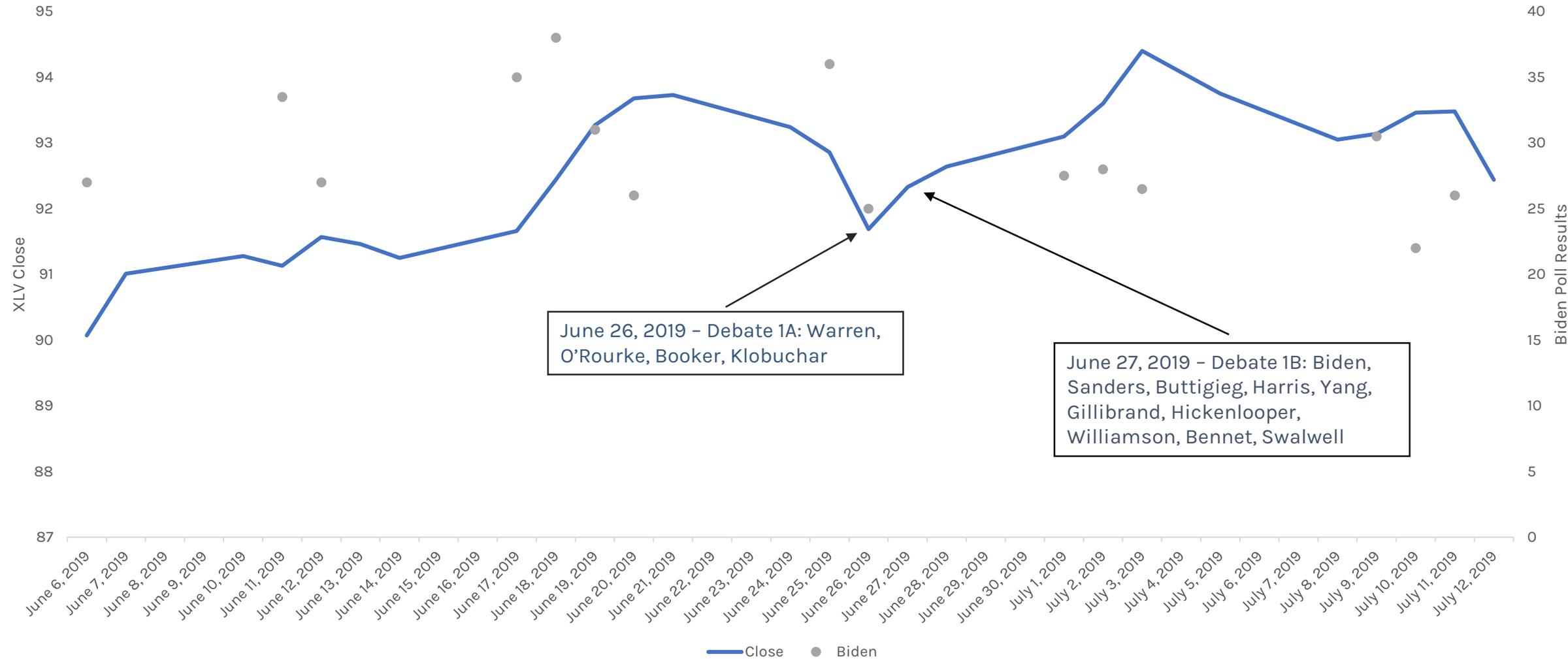
# Poll Results – Top Democrat Candidates

## Biden’s prospects a concern for investors



# Neither Causation Nor Correlation...

But still worth watching Biden's Poll Numbers



# Comparison of House and Senate Drug Legislation

## House of Representatives

### Energy and Commerce

- Reporting and Justification of drug price increases that are 10% or more over a 12 month period or 25% or more over a 36 month period
- Reporting on revenue, R&D and executive compensation

## Senate

### HELP

- Reporting and justification of drug price increases that are 10% or more over a 12 month period or 25% or more over a 36 month period
- Prohibition on gag clauses between health plans and drug manufacturers and components of the supply chains; required reporting on drug use, cost-sharing, wholesale acquisition costs, etc.
- Prohibition on spread pricing in group plans
- Requirement that 100 percent of rebates are passed through to group plan sponsors
- Disclosure to all ERISA and individual market plans compensation paid the third parties

### Judiciary

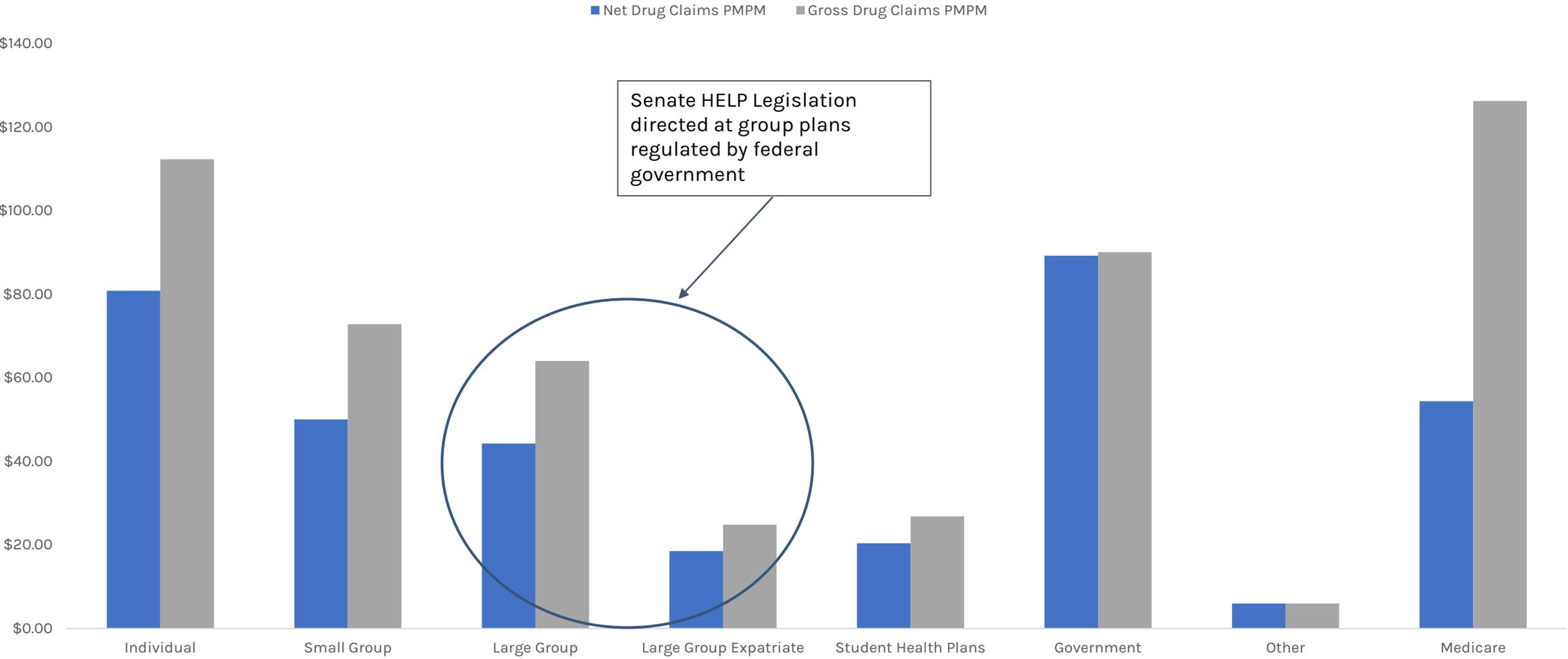
- Limits on anti-competitive behaviors in drug approval

### Finance

- Hung up on inflationary rebate controversy

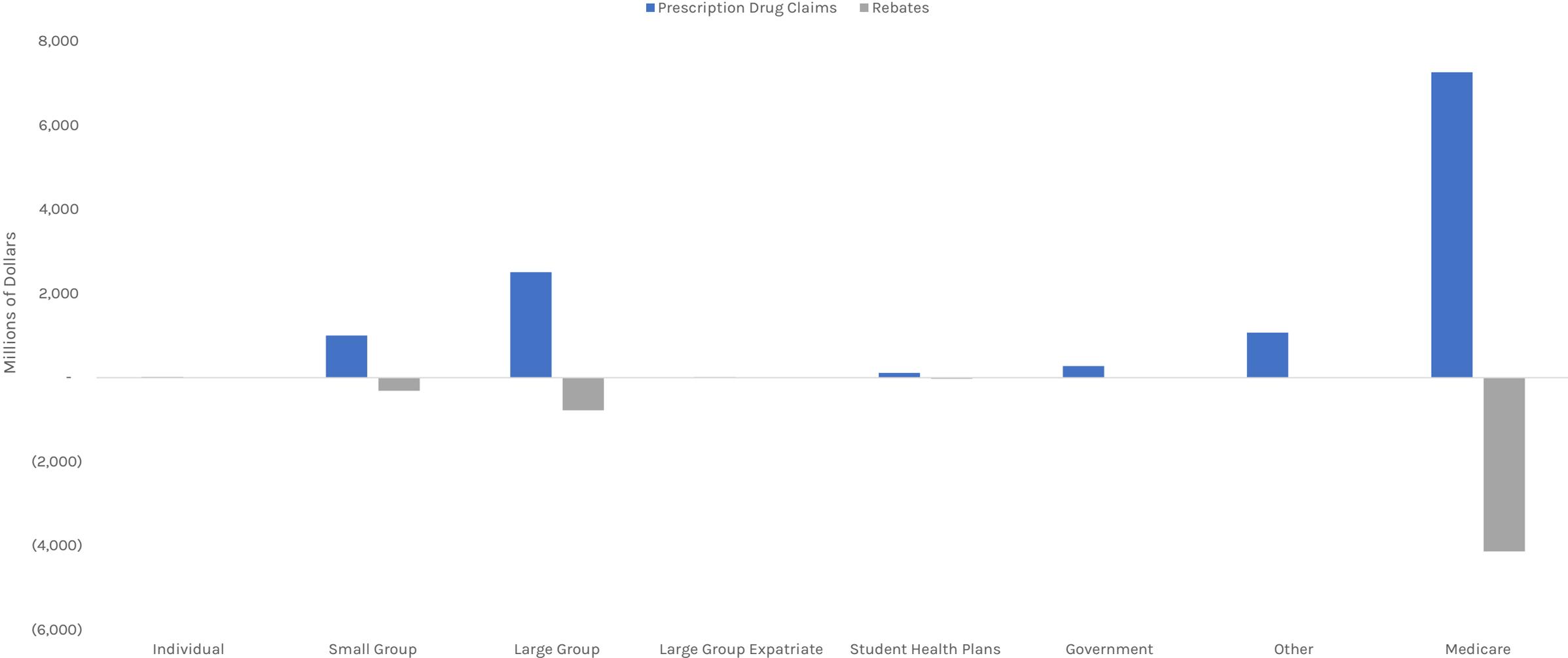
# Law Could Eliminate Commercial Rebates

UNH Insurance Company of Hartford, CT, 2018 Data



# Most Rebates in Medicare Part D

## UNH Insurance Company of Hartford, CT, 2018 Data



## 1 Posting of Prices

Requires regulation mandating hospitals to post standard charge rates, including charges and information based on negotiated rates and for common or shoppable items and services, in an easy-to-understand, consumer-friendly, and machine-readable format using **consensus-based data standards** that will meaningfully inform patients' decision making and allow patients to compare prices across hospitals.

## 2 Disclosure of Cost-sharing Requirements

Requires Advanced Notice Of Proposed Rulemaking to require healthcare providers, health insurance issuers, and self-insured group health plans to provide or facilitate access to information about expected out-of-pocket costs for items or services to patients before they receive care

## 3 Mandated Access to Claims Data

Requires taxpayer-funded and federal regulated plan to increase access to de-identified claims data from taxpayer-funded healthcare programs and group health plans for researchers, innovators, providers, and entrepreneurs, in a manner that is consistent with applicable law and that ensures patient privacy and security

# A Tale of Two Chargemasters: Detroit, MI



DDR	DMC Detroit Receiving Hospital	VAGINAL DELIVERY	\$7,617.00
DDR	DMC Detroit Receiving Hospital	LABOR AND DELIVERY OUTPATIENT	\$296.00
DDR	DMC Detroit Receiving Hospital	LABOR ROOM FALSE LABOR/DISCHAR	\$190.00
DDR	DMC Detroit Receiving Hospital	CESAREAN SECTION DELIVERY ONLY	\$12,492.00

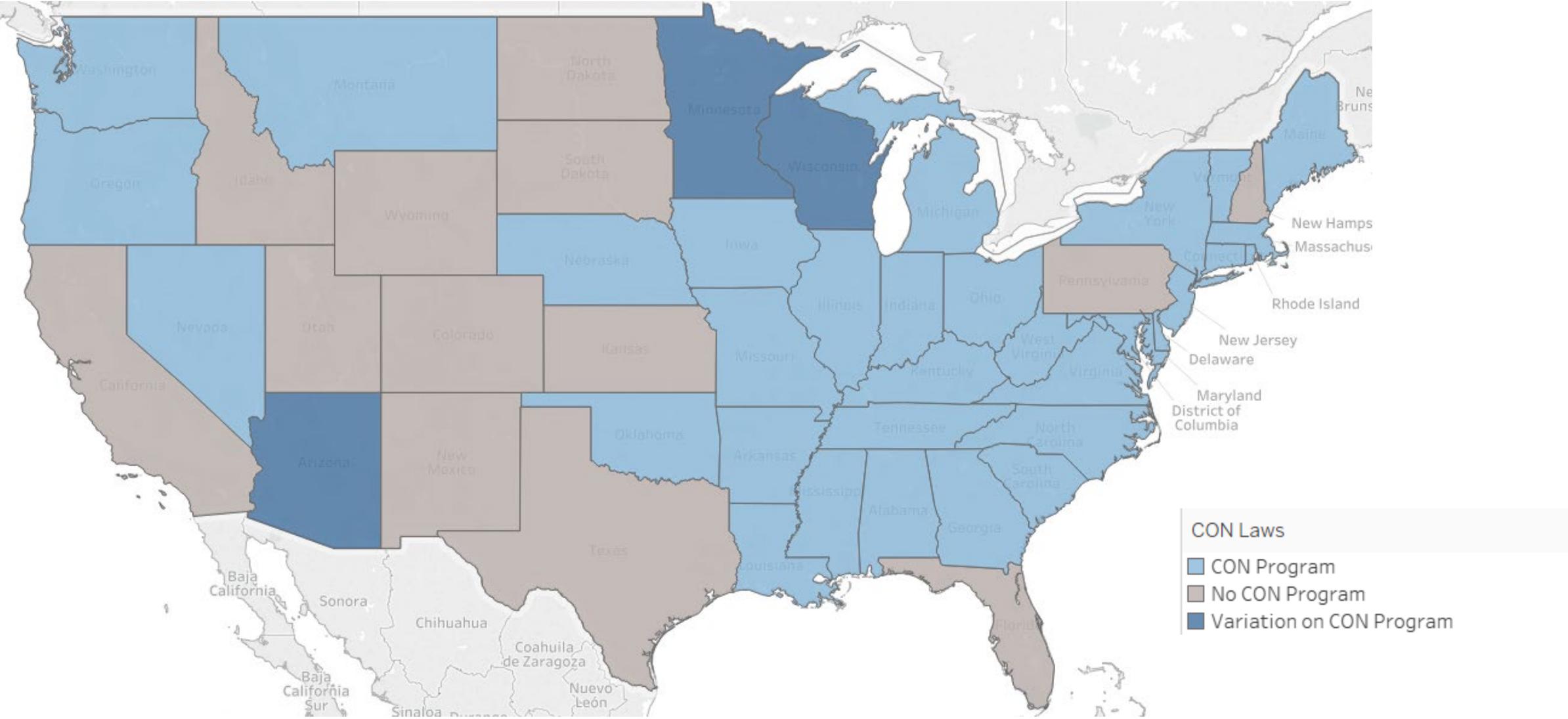


Henry Ford Hospital	774	VAGINAL DELIVERY W COMPLICATING DIAGNOSES	\$ 16,292.82
Henry Ford West Bloomfield	774	VAGINAL DELIVERY W COMPLICATING DIAGNOSES	\$ 13,928.02
Henry Ford Hospital	775	VAGINAL DELIVERY W/O COMPLICATING DIAGNOSES	\$ 11,118.81
Henry Ford West Bloomfield	775	VAGINAL DELIVERY W/O COMPLICATING DIAGNOSES	\$ 11,868.10

Henry Ford Hospital	786	CESAREAN SECTION W/O STERILIZATION W MCC	\$ 36,597.84
Henry Ford West Bloomfield	786	CESAREAN SECTION W/O STERILIZATION W MCC	\$ 26,535.46
Henry Ford Hospital	787	CESAREAN SECTION W/O STERILIZATION W CC	\$ 23,666.34
Henry Ford West Bloomfield	787	CESAREAN SECTION W/O STERILIZATION W CC	\$ 19,984.12
Henry Ford Hospital	788	CESAREAN SECTION W/O STERILIZATION W/O CC/MCC	\$ 24,185.69
Henry Ford West Bloomfield	788	CESAREAN SECTION W/O STERILIZATION W/O CC/MCC	\$ 17,482.31

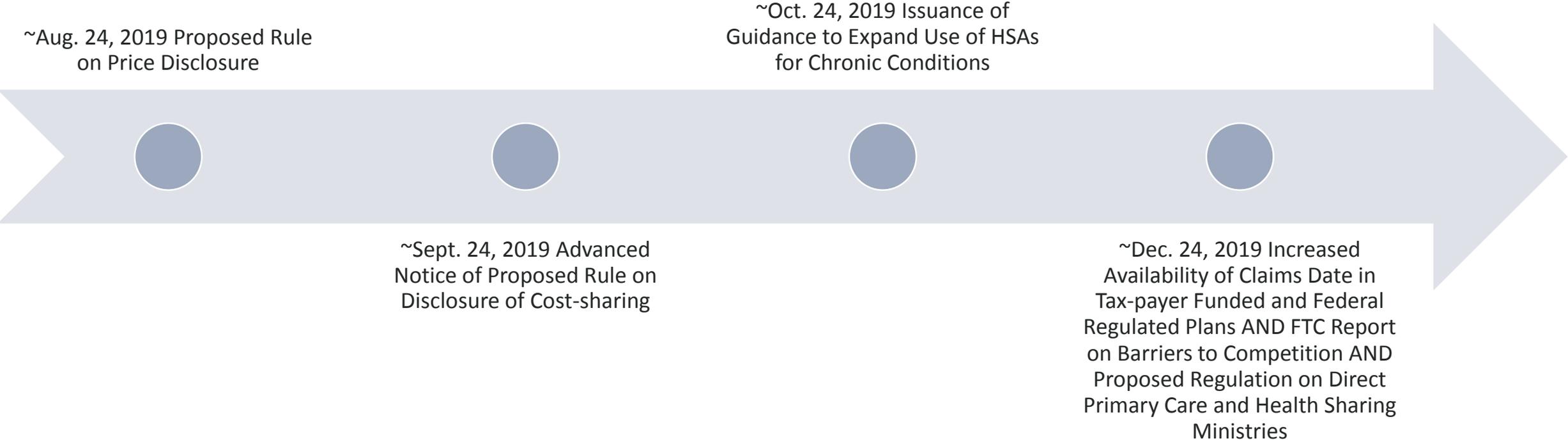
# Impact of Price Disclosure – CON Laws

Florida Recently Repealed all CON Laws



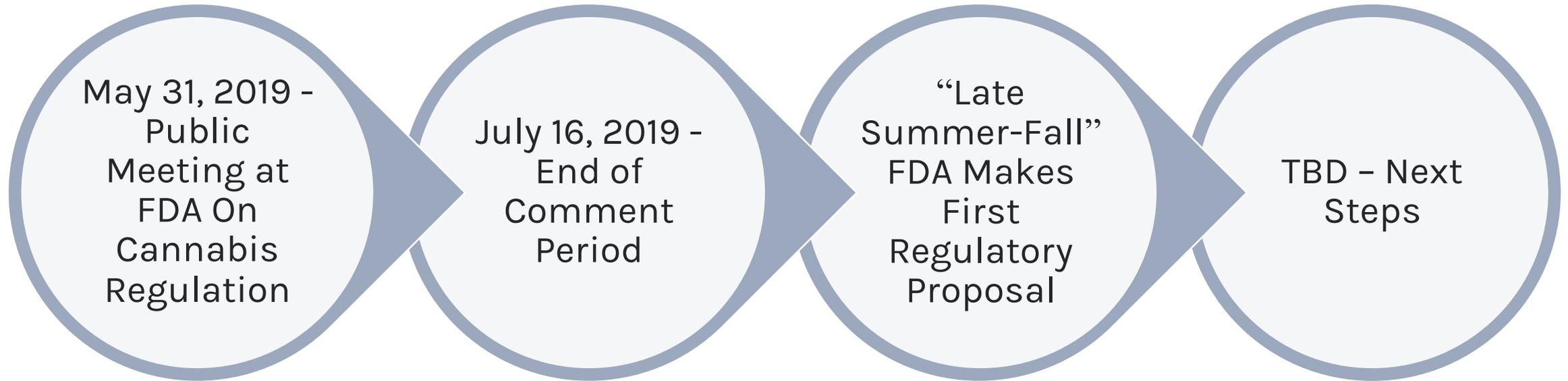
# Executive Order Timeline

## Proposed Rule on Price Disclosure Expected by End of Q3



# Cannabis Regulation

It is a slow grind toward...something



# Changes to Dialysis Payment Policy

## Home Dialysis Payment Adjustment & Performance Payment Adjustment

### HDBA

Facility Formula = ((Adjusted ESRD PPS per Treatment Base Rate \* Facility HDBA)+Training Add-on + TDAPA)\*ESRD QIP Factor + Outlier Payment \* ESRD QIP Factor



### Facility PPA

MPS	Performance Payment Adjustment Period				
	1 and 2	3 and 4	5 and 6	7 and 8	9 and 10
≤ 6	5.00%	6.00%	7.00%	8.00%	10.00%
≤ 5	2.50%	2.50%	3.50%	4.00%	5.00%
≤ 3.5	0.00%	0.00%	0.00%	0.00%	0.00%
≤ 2	-4.00%	-4.00%	-5.00%	-6.00%	-6.50%
≤ .50	-8.00%	-9.00%	-10.00%	-12.00%	-13.00%

### Clinician PPA

MPS	Performance Payment Adjustment				
	1 and 2	3 and 4	5 and 6	7 and 8	9 and 10
≤ 6	5.00%	6.00%	7.00%	8.00%	10.00%
≤ 5	2.50%	3.00%	3.50%	4.00%	5.00%
≤ 3.5	0.00%	0.00%	0.00%	0.00%	0.00%
≤ 2	-3.00%	-3.50%	-4.00%	-4.50%	-5.50%
≤ .50	-6.00%	-7.00%	-8.00%	-9.00%	-11.00%

# Barriers to Home Dialysis

## Payment System

- **Encourages** home dialysis through parity between home and in-center; training add-on payment especially in first four months; \$500 one time training fee for nephrologists
- **Encourages** through Medicare coverage that begins earlier than in-center care
- **Discourages** with separately payable drugs
- **Discourages** with differing payment structures for nephrologist

## Practice Patterns

- Limited exposure to home dialysis in nephrology training; GME payment system limits training outside of hospital
- Little emphasis in Board Certification exam on home dialysis
- Competency in PD; concerns about supply chain
- Lack of training in catheter placement

## Patient Suitability

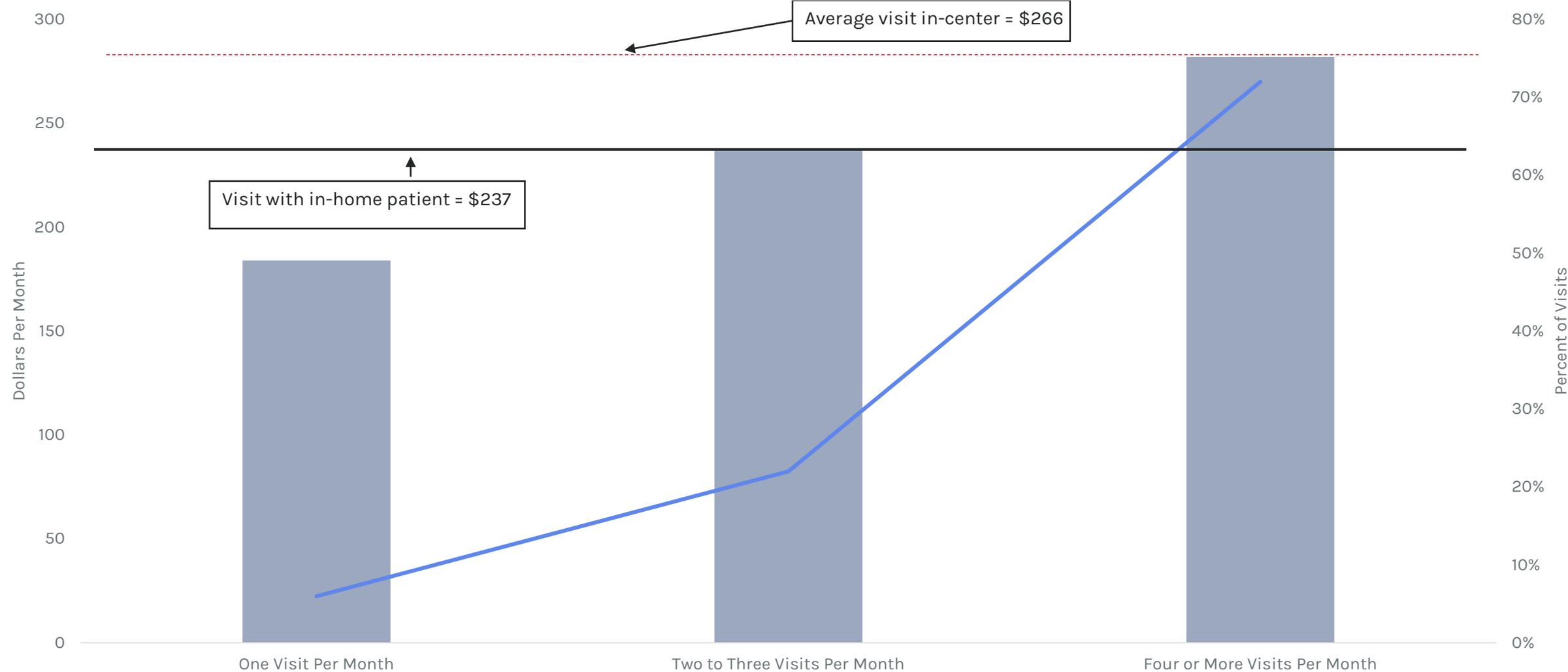
- Lack of housing infrastructure, storage space for supplies, financial burden for modifications
- Limited literacy or ESL
- Lack of care-giver support
- Psychological barriers
- Lack of education sufficiently in advance of beginning dialysis

## Economic Barriers

- Center economics designed to maximize capacity or close
- Payment to nephrologist for home visits are lower according to GAO and frequently take longer

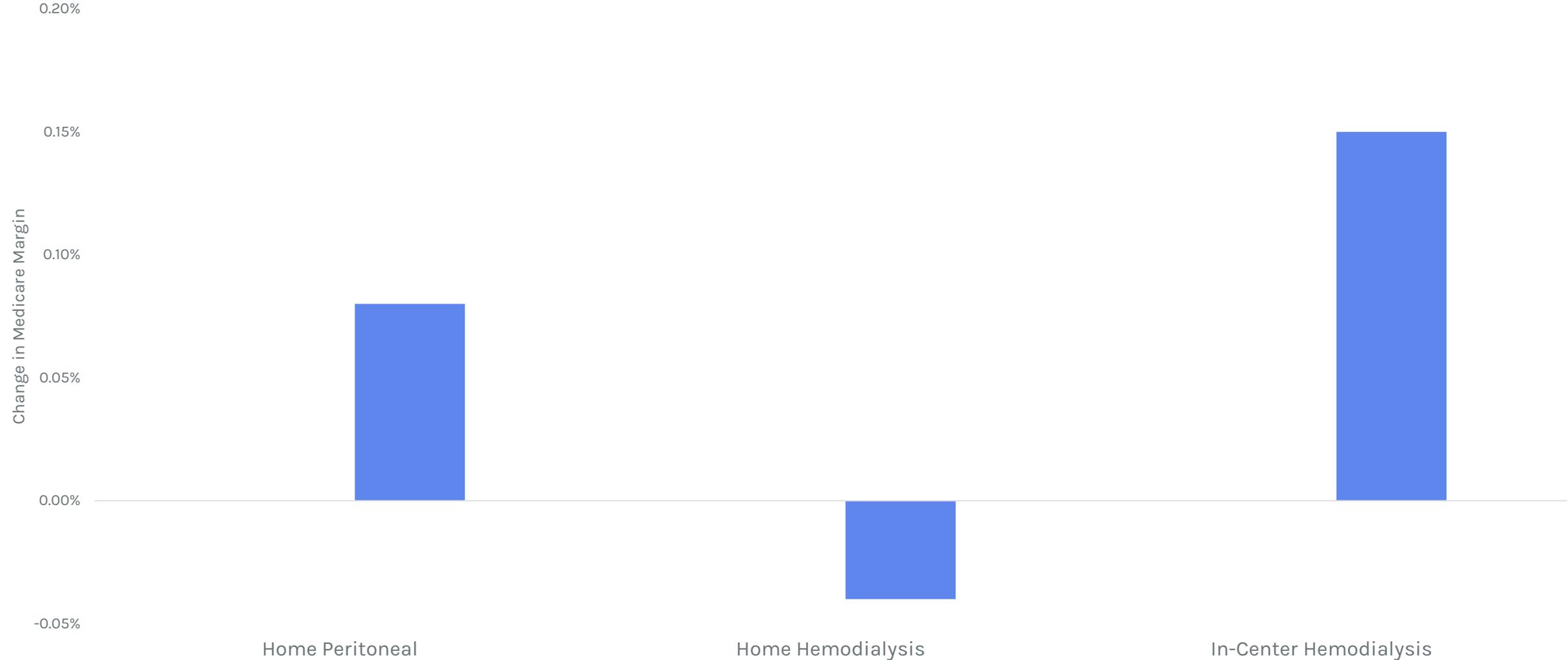
# GAO Found Visit Payments Favor In-Center, 2015

Payment for in-center based on age, number of visits; for home visits based on age only



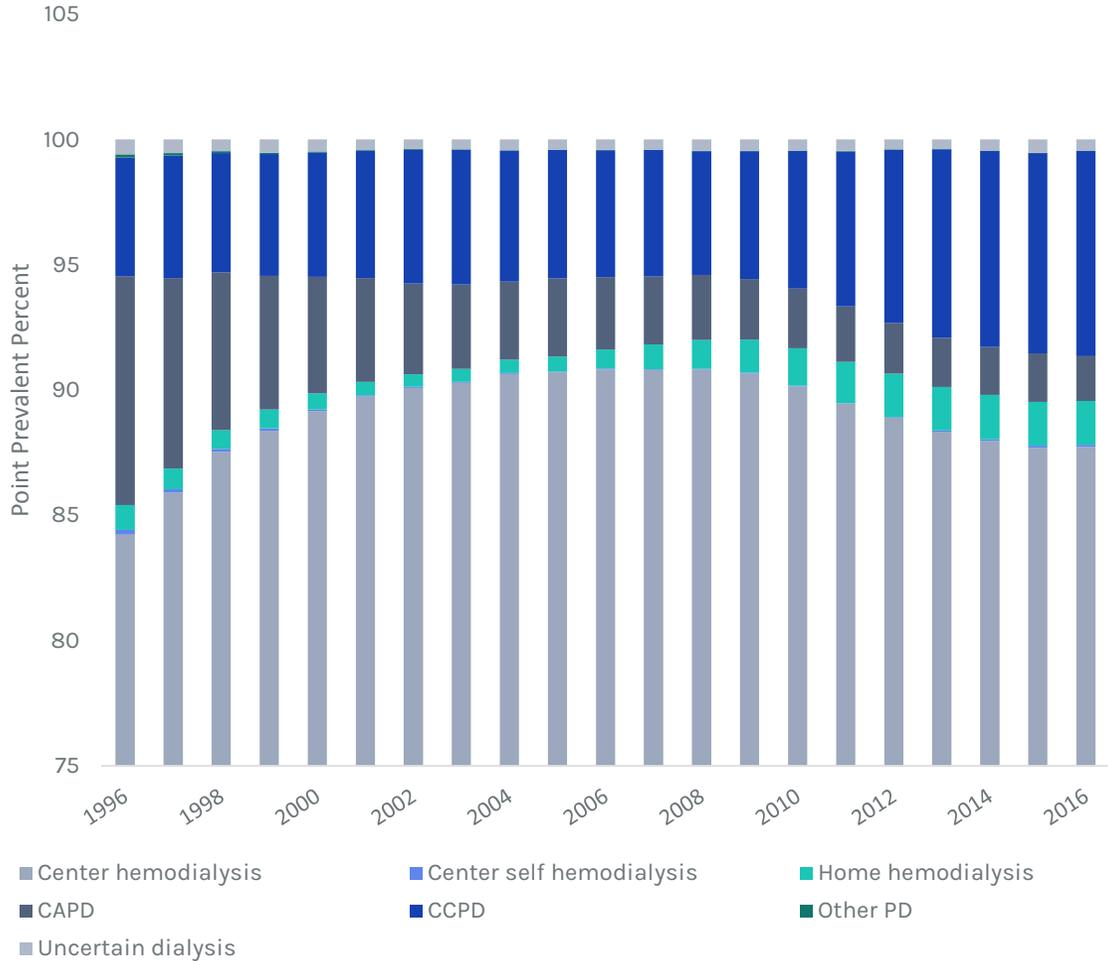
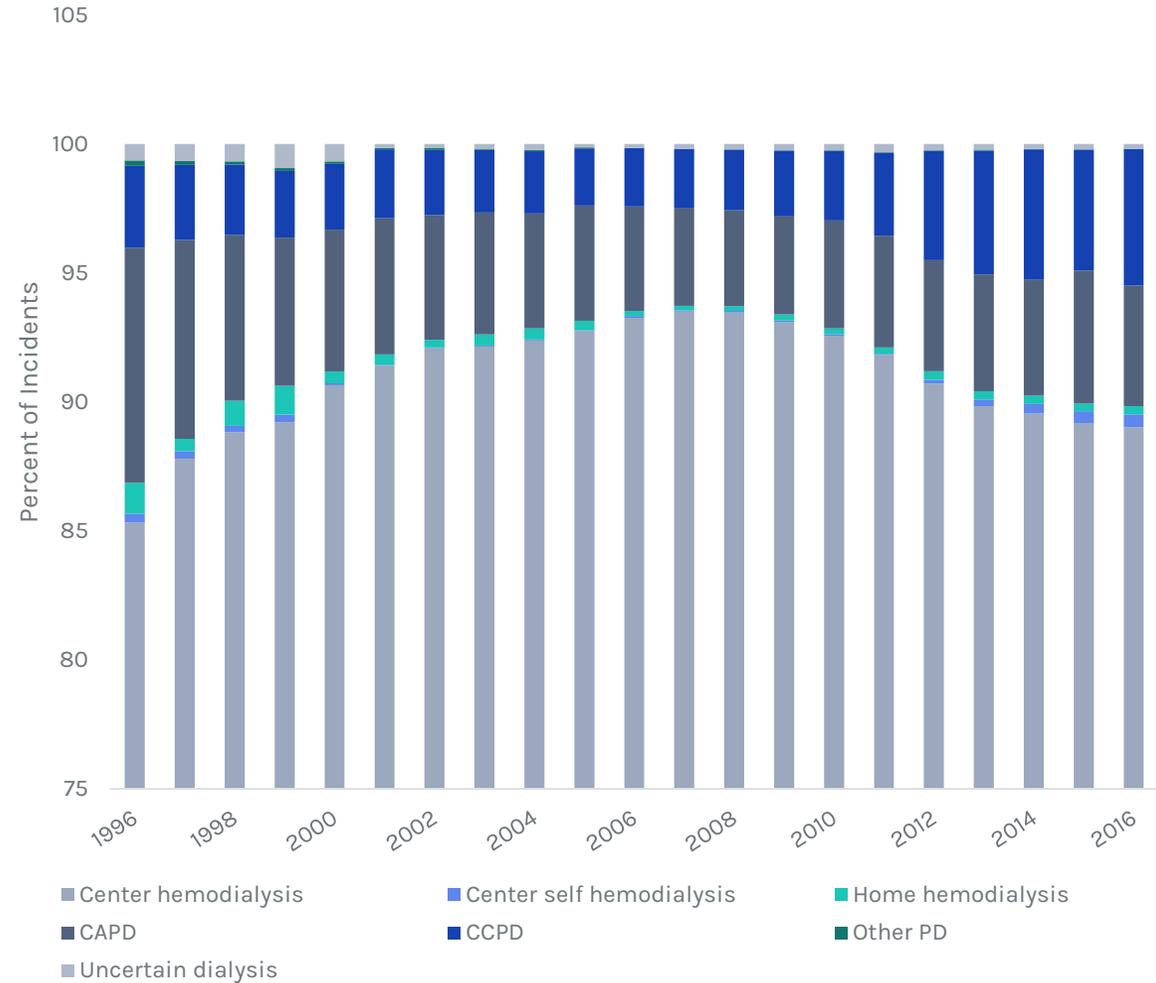
# Barriers to Home Dialysis

Change in Medicare Margin for Adding One Additional Patient Year

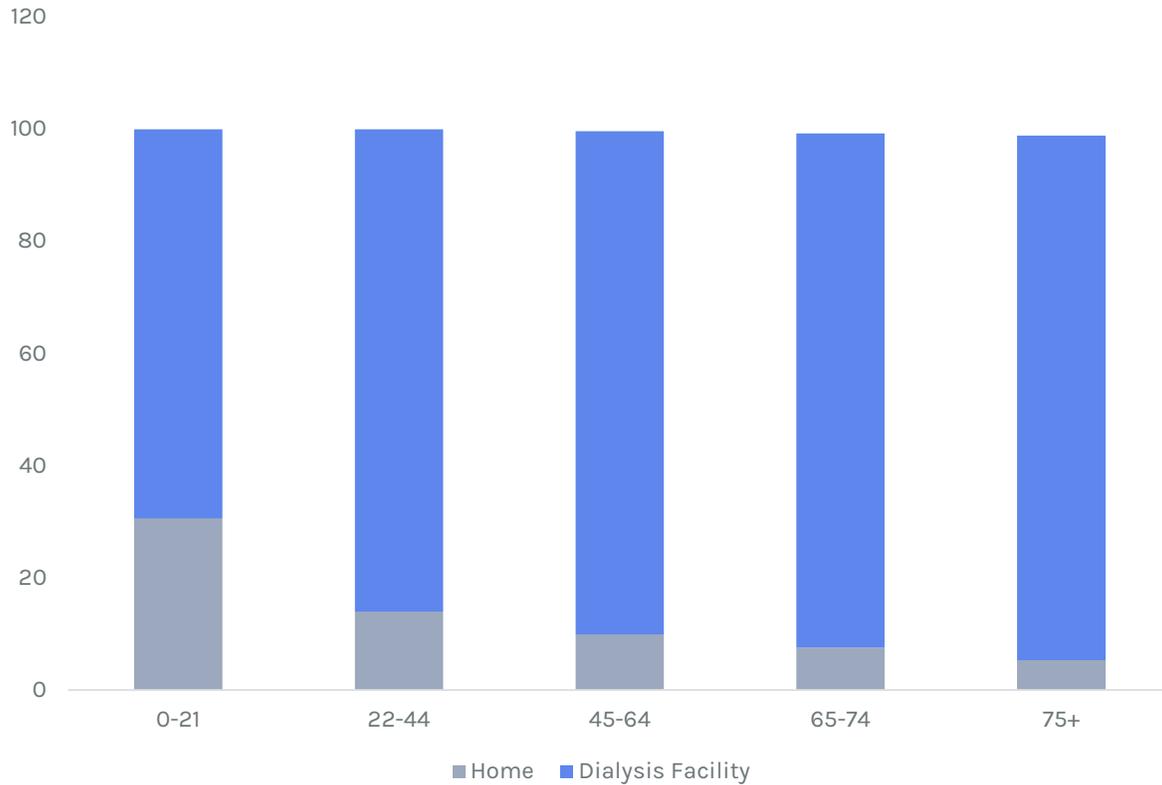


# Barriers to Home Dialysis

Distribution of Dialysis Options. 1996-2016

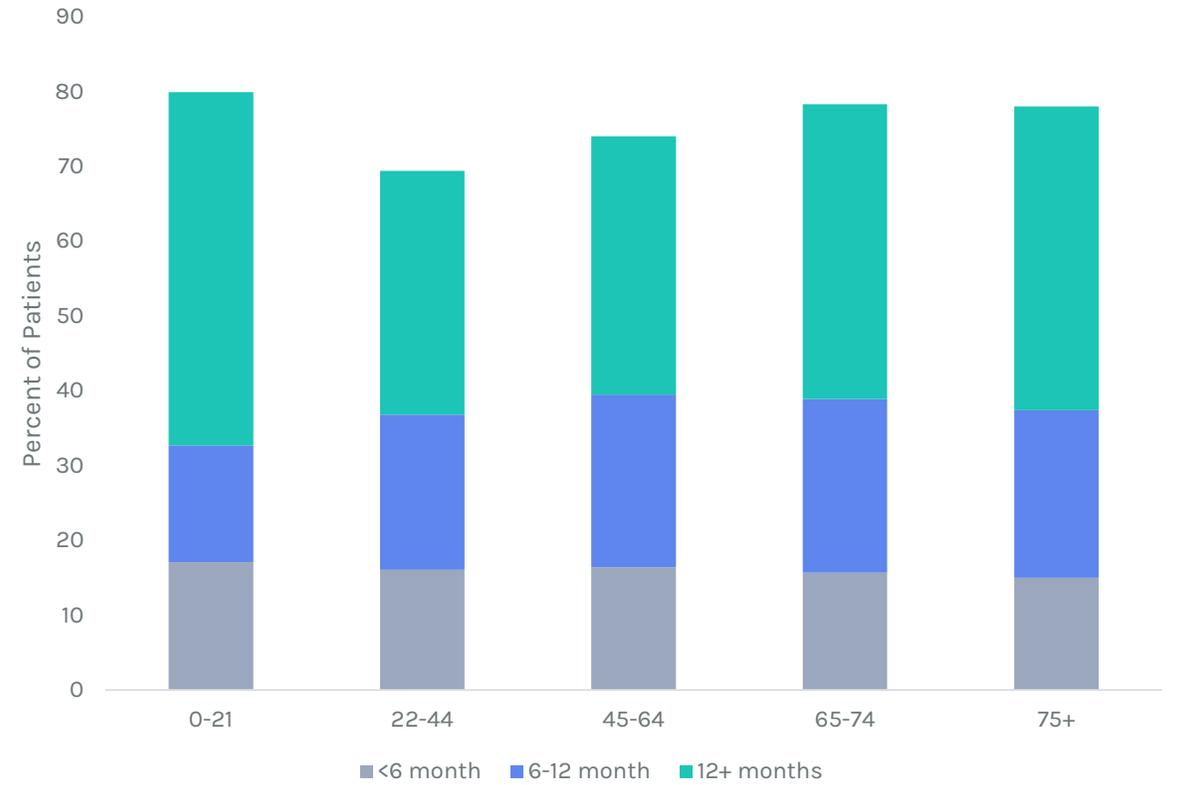


# Barriers to Home Dialysis



## Site of Initial Dialysis Treatment, 2016

Most patients, except the young, begin treatment in a dialysis facility instead of at home

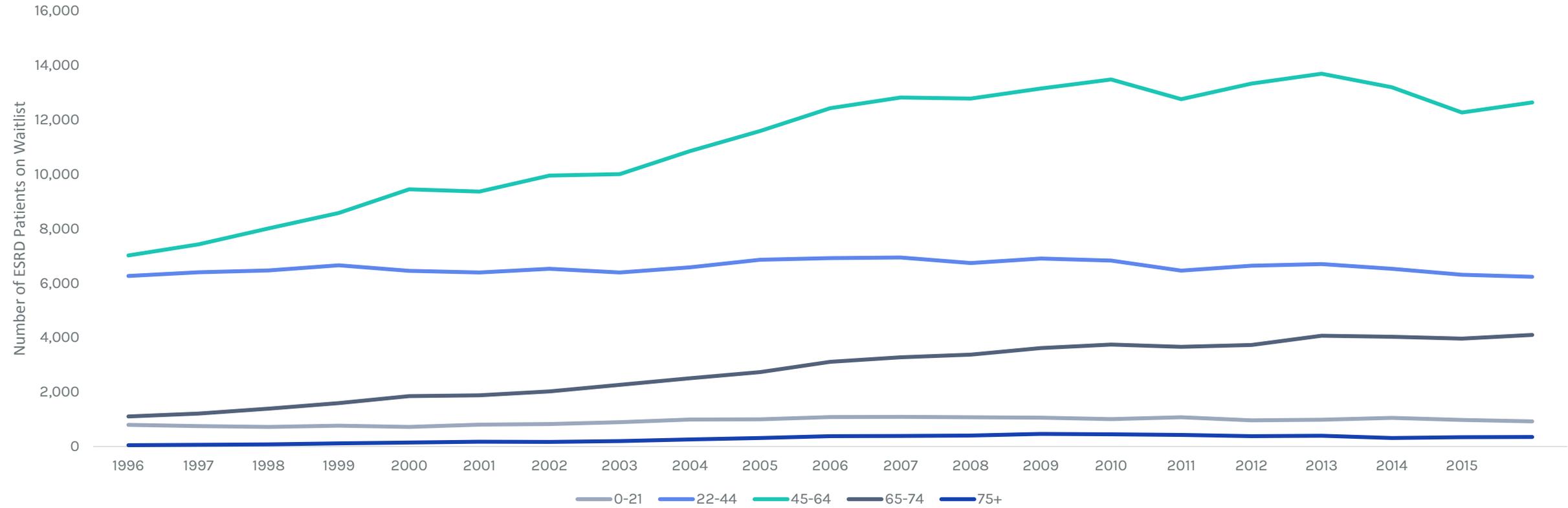


## Pre-dialysis Nephrology Care, 2016

Most patients entering dialysis care have seen a nephrologist, suggesting emergency treatment not a cause of preponderance of in-center care

# Barriers to Transplant

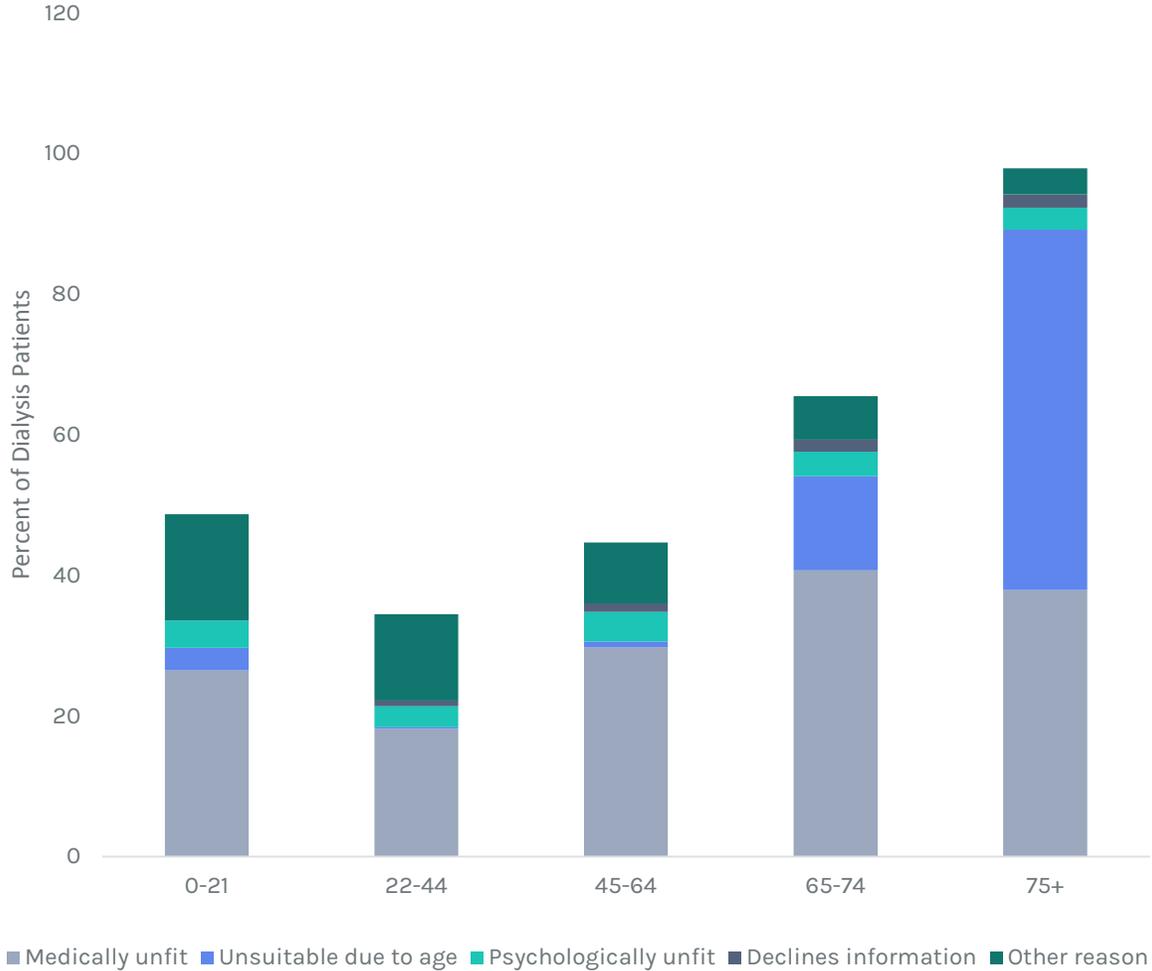
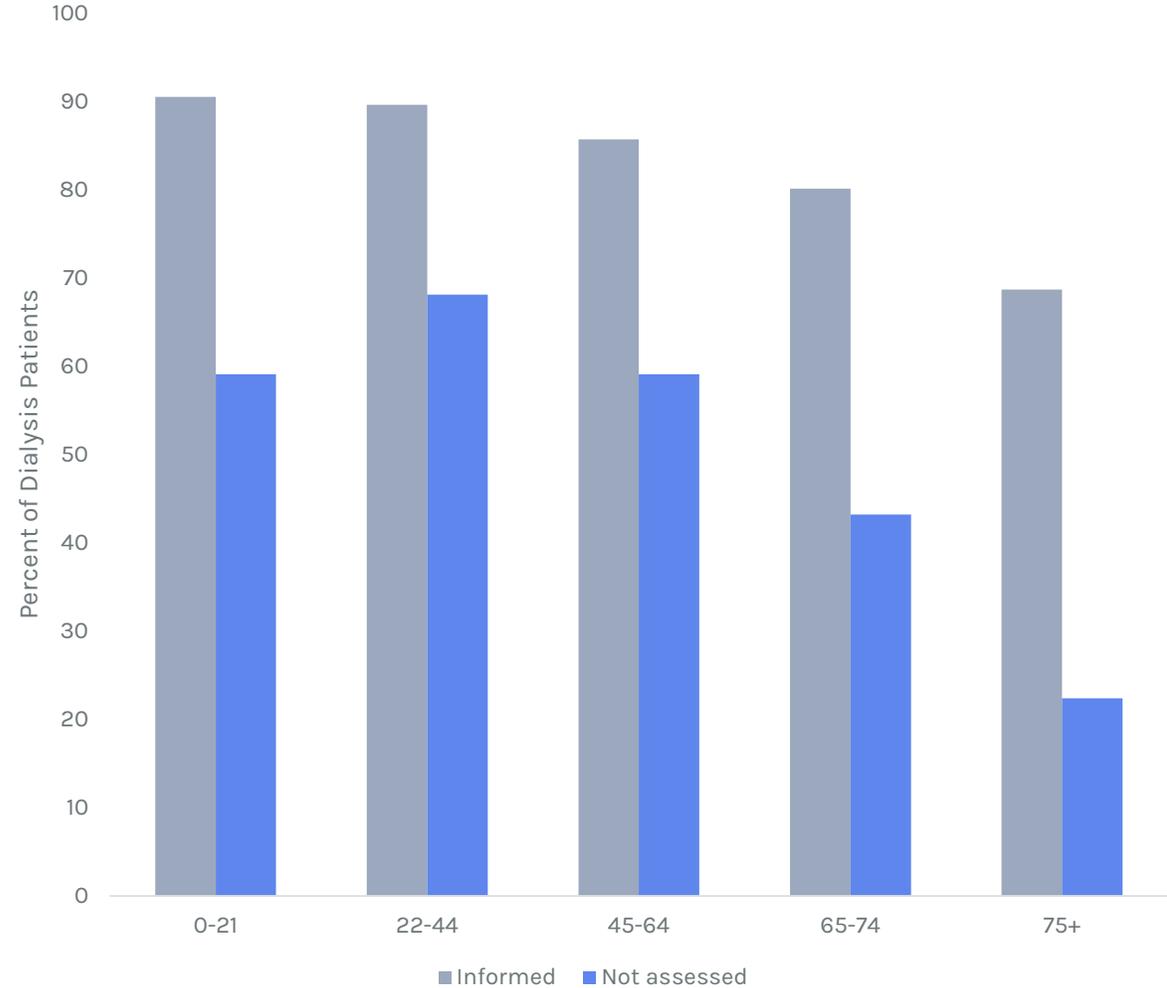
## People on Transplant Wait-list



Number of people on wait-list trended down for critical 45-64 age cohort but recovered slightly in 2016

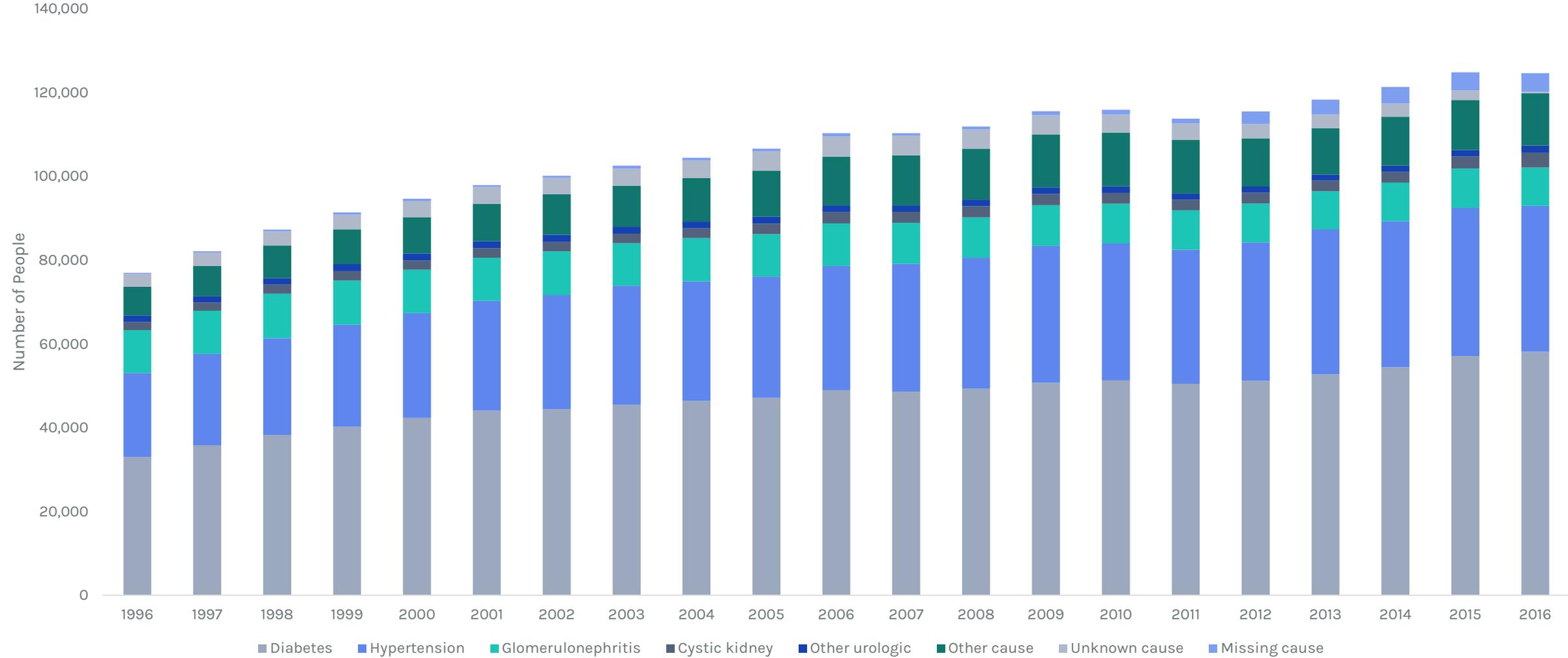
# Barriers to Transplants

## Patients are Informed but Not Assessed



# Barriers to Curing Kidney Disease

## Uncontrolled Diabetes is the Leading Cause of Kidney Failure



# Meanwhile...California AB 290

## Regulates Insurance Reimbursement When Financial Interests Pay Premiums

- Limits reimbursement for in-network facilities to higher of Medicare rate or arbitration-determined rate, whichever is higher
- Limits reimbursement for OON facilities to lower of Medicare rate or arbitration-determined rate, whichever is lower
- Directed at dialysis facilities and addiction treatment centers
- Regulates disclosure to plan members the Medicare benefit
- Requires disclosure of third party payments to health plans; prohibits health plans from denying coverage



## Bill to Control Costs in Dialysis, Drug Treatment Industries Advances

[July 3, 2019] SACRAMENTO, Calif. – The Senate Health Committee passed legislation today to control healthcare costs and protect patients’ access to financial assistance – including in the dialysis and addiction treatment industries.

“As the cost of healthcare continues to skyrocket in California, we need to do more to keep providers from gouging consumers,” said Assemblymember Jim Wood, the author of AB 290. “In too many cases, critically ill patients are seen as cash cows, not

# Third-Party Payments Rulemaking

Evolved from minor administrative matter to economically significant

HHS/CMS RIN: 0938-AT11 Publication ID: Spring 2019  
 Title: Conditions for Coverage for End-Stage Renal Disease Facilities--Third Party Payments (CMS-3337-P)  
**Abstract:**  
 This proposed rule would establish requirements for third parties that provide financial assistance to patients for premiums to enroll in coverage provided by an individual market health plan.

Agency: Department of Health and Human Services(HHS)  
 RIN Status: Previously published in the Unified Agenda  
 Major: Yes  
 EO 13771 Designation: Regulatory  
 CFR Citation: [42 CFR 494](#)  
 Legal Authority: [Pub. L. 111-148, sec. 1321 and 2704](#) [Pub. L. 111-152, secs. 1881\(b\)\(1\) and 1882\(d\)\(3\) of the Social Security Act](#)  
 Legal Deadline: None  
 Timetable:

Action	Date	FR Cite
Interim Final Rule	12/14/2016	<a href="#">81 FR 90211</a>
Interim Final Rule Comment Period End	01/11/2017	
Interim Final Rule Effective	01/13/2017	
NPRM	07/00/2019	

Regulatory Flexibility Analysis Required: No  
 Federalism: No

Priority: Economically Significant  
 Agenda Stage of Rulemaking: Proposed Rule Stage  
 Unfunded Mandates: No

HHS/CMS RIN: 0938-AT11 Publication ID: Fall 2018  
 Title: Conditions for Coverage for End-Stage Renal Disease Facilities--Third Party Payments (CMS-3337-P)  
**Abstract:**  
 This proposed rule would establish requirements for third parties that provide financial assistance to patients for premiums to enroll in coverage provided by an individual market health plan.

Agency: Department of Health and Human Services(HHS)  
 RIN Status: Previously published in the Unified Agenda  
 Major: Undetermined  
 EO 13771 Designation: Regulatory  
 CFR Citation: [42 CFR 494](#)  
 Legal Authority: [Pub. L. 111-148, sec. 1321 and 2704](#) [Pub. L. 111-152, secs. 1881\(b\)\(1\) and 1882\(d\)\(3\) of the Social Security Act](#)  
 Legal Deadline:

Action	Source	Description	Date
Final	Statutory	MMA sec. 902	12/14/2019

Overall Description of Deadline: MMA section 902 requires Medicare final rules publish within three-years of a proposed or interim final rule. Rule may publish before the three-year deadline.  
 Timetable:

Action	Date	FR Cite
Interim Final Rule	12/14/2016	<a href="#">81 FR 90211</a>
Interim Final Rule Comment Period End	01/11/2017	
Interim Final Rule Effective	01/13/2017	
NPRM	11/00/2018	

Regulatory Flexibility Analysis Required: No  
 Federalism: No

Priority: Other Significant  
 Agenda Stage of Rulemaking: Proposed Rule Stage  
 Unfunded Mandates: No

Appeared in Spring 2018 Unified Agenda as Third-party Payments in QHPs. Now appears to be directed at dialysis industry.

# Medicare Rule-A-Rama

## Inpatient Rules

- IPPS and LTCH Final – Sent to White House, July 9, 2019
- SNF Final – Sent to White House, July 11, 2019
- IRF Final – Sent to White House, July 11, 2019
- Inpatient Psych Final – Sent to White House, July 12, 2019

## Ambulatory Rules

- Hospice Proposed – April 25, 2019, Comment Period Closed June 18, 2019
- ESRD Proposed – Sent to White House, March 26, 2019
- PFS Proposed – Sent to White House, March 26, 2019
- Home Health Proposed – July 11, 2019
- OPPS & ASC Proposed – Sent to White House April 4, 2019

## Other

- Third Party Payments to ESRD Providers Proposed – Sent to White House, June 6, 2019
- Modernizing and Clarifying Physician Self-Referral Law Proposed – Sent to White House June 5, 2019
- IPI Drug Pricing Model Proposed – Sent to White House June 20, 2019
- Revisions to Anti-kickback and Beneficiary Inducement Proposed – Sent to White House, June 5, 2019

For more information, contact us at:

**[sales@hedgeye.com](mailto:sales@hedgeye.com)**

**(203) 562-6500**